



# TURKISH ELECTRICITY DISTRIBUTION CORPORATION

ACTIVITY REPORT OF 2024





**“We consider the electrification initiative that will cover the entire country as one of the principal matters that will contribute to the advancement of the Turkish nation.”**

A stylized, handwritten signature in black ink, which is the signature of Mustafa Kemal Atatürk.





**Alparslan BAYRAKTAR**

Minister of Energy and Natural Resources of the Republic of Türkiye



**T.C. ENERJİ VE TABİİ  
KAYNAKLAR BAKANLIĞI**



### Ömer Sami YAPICI

General Manager and the Chair of the Board of Directors of the Turkish Electricity Distribution Corporation



Our corporation conducts its activities by the principles of profitability and efficiency, and in compliance with the senior political papers prepared for our country's energy industry.

Electric energy is a vital necessity for our day-to-day life; therefore, its distribution must be planned and implemented with consideration for efficiency and public interest. Possible issues must be detected in advance, and necessary investments should be made. In Türkiye, electricity distribution activities have been conducted by private incentives since 2009, which has assigned a new mission to our corporation within this framework. In line with this mission, our corporation has become an authority that serves to create the principle of "public interest" in the distribution industry.

As TEDAŞ, all of our works are conducted transparently under "public audit" in line with responsibility and accountability principles without making any compromises on financial and administrative discipline.

Our corporation, which has a deep-rooted history and corporate culture in the Electricity Distribution Industry, records the activities carried out annually and provides the basis for auditability by revealing its performance all year round under the "Activity Report of 2024." These reports also serve as an archive for the next generations to reflect upon.

I present this Activity Report of 2024, issued under the framework of the Regulation on Determining the Minimum Content of Annual Activity Reports of Companies, published

in the Official Gazette dated 28.08.2012 and numbered 28395, and the Communiqué on the Procedures and Principles for the Implementation of the General Investment and Financing Program for 2025, published in the Official Gazette dated 24.12.2024 and numbered 32762 to the public, with the best wishes, and extend my thanks to all employees who contributed to the preparation of this report.

**Ömer Sami YAPICI**

**General Manager**



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## ABBREVIATIONS

<b>AR</b>	: Augmented Reality
<b>AYDES</b>	: Disaster Management and Decision Support System
<b>BES</b>	: Biomass Power Plant
<b>BGYS</b>	: Information Security Management System
<b>BT</b>	: Information Technologies
<b>CİMER</b>	: Presidential Communication Center
<b>DM</b>	: Distribution Center
<b>DPD</b>	: Domain Password Change
<b>EDAŞ</b>	: Electricity Distribution Corporation
<b>EKAT</b>	: Electrical High Current Facilities
<b>ENH</b>	: Energy Transmission Line
<b>EPDK</b>	: Energy Market Regulatory Authority
<b>EİİAŞ</b>	: Energy Exchange Istanbul (EXIST)
<b>ESM</b>	: Training and Certification Center
<b>ETKB</b>	: Ministry of Energy and Natural Resources
<b>EÜAŞ</b>	: The Electricity Generation Corporation
<b>EYS</b>	: Integrated Management System
<b>FKM</b>	: Disaster Recovery Center
<b>GES</b>	: Solar Power Plant
<b>GGYS</b>	: Food Safety Management System
<b>IP</b>	: Internet Protocol
<b>IPSec</b>	: IP Security Protocol
<b>İHDS</b>	: Operating Rights Transfer Agreements
<b>İM</b>	: Downloader Center
<b>İSG</b>	: Occupational Health and Safety
<b>İSGYS</b>	: Occupational Health and Safety Management System
<b>KEYPOS</b>	: Corporate Inventory Management and Project Approval System
<b>KÖK</b>	: Cutter Measurement Cabinet
<b>KVKK</b>	: Personal Data Protection Authority
<b>KYS</b>	: Quality Management System
<b>LUY</b>	: Regulation on Unlicensed Electricity Generation
<b>MASS</b>	: National Smart Meter Systems
<b>MERNİS</b>	: Central Population Administration System
<b>MYK</b>	: Vocational Qualification Authority
<b>OKSIK</b>	: Average Power Outage Frequency
<b>OKSÜRE</b>	: Average Power Outage Duration
<b>OSB</b>	: Organized Industrial Zone
<b>OSOS</b>	: Automatic Meter Reading System
<b>OT</b>	: Operational Technology
<b>ÖYK</b>	: High Council for Privatization
<b>PKTS</b>	: Project Acceptance and Tracking System

<b>QDMS</b>	: Integrated Management System Software
<b>RES</b>	: Wind Power Plant
<b>SEKAPS</b>	: Mobilization Resource Planning System
<b>SGOM</b>	: Cyber Security Operation Center
<b>SPİDER</b>	: Strategic Plan Monitoring, Evaluation, and Reporting Application
<b>TAKBİS</b>	: Land Registry and Cadaster Information System
<b>TEİAŞ</b>	: Turkish Electricity Transmission Corporation
<b>TEKBİS</b>	: TEDAŞ Real Estate Expropriation Information System
<b>TR</b>	: Transformer
<b>TRİ/KOJEN</b>	: Trigeneneration/ Cogeneration
<b>TÜRKAK</b>	: Turkish Accreditation Agency
<b>VPN</b>	: Virtual Private Network
<b>VR</b>	: Virtual Reality
<b>YBSBL</b>	: High-Pressure Sodium Vapor
<b>YGG</b>	: Management Review Meeting
<b>2FA</b>	: Two-Factor Authentication

## HISTORY



Türkiye Electricity Corporation (TEK) was founded as a state economic enterprise to generate, transfer, distribute electricity, and carry out its commercial activities pursuant to the “Law on the Turkish Electricity Administration dated 15/07/1970 and numbered 1312” published in the Official Gazette dated 25/07/1970 and numbered 13559.

The “Turkish Electricity Distribution Corporation” (TEDAŞ) was founded to carry out electricity generation, transmission and trade/supply services, while the “Turkish Electricity Generation and Transmission Corporation” (TEAŞ) was founded to carry out electricity distribution services as two separate State Economic Corporations in affiliation with the Ministry of Energy and Natural Resources according to the Council of Ministers Decision dated 12/08/1993 and numbered 93/4789, published in the Official Gazette dated 15/09/1993 and numbered 21699.

Under the privatization of electricity distribution activities, Kayseri ve Civarı Elektrik Türk A.Ş. (Kayseri), Aydem EDAŞ (Denizli, Muğla, Aydın), and Akedaş (Adıyaman, Kahramanmaraş) electricity distribution regions were transferred to the private industry under Law No. 3096. Besides, according to the Decision dated 02/04/2004 and numbered 2004/22 of the High Council for Privatization (ÖYK) published in the Official Gazette dated 03/04/2004 and numbered 25422, TEDAŞ was included in the privatization coverage and program. In this scope, 18 electricity distribution centers covering the remaining provinces were privatized under Law No. 4046 based on the transfer of operational rights, and these privatization activities were completed in 2013.

TEDAŞ was removed from the privatization coverage and program by the decision of ÖYK (High Council for Privatization) dated 25/04/2017 and numbered 2017/12, and returned to its previous status and affiliated with the Ministry of Energy and Natural Resources.

The legal structure, objectives and subject of activity, managing bodies, organizational structure, financial provisions, and the “articles of association of the Türkiye Electricity Distribution Corporation” including other related points, were published in the Official Gazette dated 14/02/2018 and numbered 30332 and took effect. The General Directorate of TEDAŞ performs its activities specified in its Articles of Association through its central organization, 21 Regional Directorates located in 21 electricity distribution regions, and the Training and Certification Center Operating Directorates located in Ankara, İstanbul, İzmir, and Erzincan.

## OUR MISSION

Ensuring quality service provision in the electricity distribution industry by prioritizing user satisfaction.



## OUR VISION

Reaching our “A Bright Türkiye” goals, where uninterrupted energy is provided with quality service and effective auditing.

## OUR BASIC VALUES

- Prioritizing citizen satisfaction
- Providing fast services with a smiling face
- Respecting nature and the environment
- Being solution-oriented
- Being human-centered
- Being honest, transparent, and fair
- Using resources effectively and efficiently



## Objectives and Goals of TEDAŞ 2024-2028 Strategic Plan

### OBJECTIVE 1

Increasing Efficiency  
in Electricity  
Distribution

- Goal 1.1: Increasing the quality of equipment and production methods used in distribution facilities.
- Goal 1.2: Switching to the local and national smart meter system.
- Goal 1.3: Energy-efficient applications will be implemented in road lighting services.

### OBJECTIVE 2

Increasing the  
Technical Quality in  
Electricity  
Distribution

- Goal 2.1: Ensuring higher investment quality.
- Goal 2.2: Ensuring maintenance of the distribution facility assets.
- Goal 2.3: Completing pre-requisites to conduct 1<sup>st</sup> phase live maintenance in electricity distribution.

### OBJECTIVE 3

Improving Sectoral  
Stakeholder  
Governance  
Applications

- Goal 3.1: Contributing to the improvement of sectoral stakeholders.
- Goal 3.2: Strengthening communication with foreign stakeholders.



**OBJECTIVE 4**

Generalizing Digital Practices in Asset Management

- Goal 4.1: Establishing Corporate Inventory Management and Project Approval System (KEYPOS).
- Goal 4.2: The Corporate Resource Management System (ERP) will be established, and its sustainability will be ensured.

**OBJECTIVE 5**

Improving Corporate Capacity

- Goal 5.1: Human resource capacity will be improved, and personnel competency will be enhanced.
- Goal 5.2: Information technologies infrastructure will be improved and its continuity will be ensured.
- Goal 5.3: Ensuring the adoption and strengthening of corporate culture values.

Our 2024-2028 Strategic Plan was approved by the Department of Strategy and Budget with the letter dated 15.11.2024 and numbered 33741, and it includes the mission, vision, fundamental values, objectives, and goals presented in the current plan.

# A. GENERAL INFORMATION



## A. General Information

### A.1. Reporting Period

01.01.2024 - 31.12.2024

### A.2. Commercial Title

TÜRKİYE ELEKTRİK DAĞITIM A.Ş. (TURKISH ELECTRICITY DISTRIBUTION CORPORATION)

Commercial Registration Number: 102897

Address: Nasuh Akar Mah. Türkocağı Cad. No:2 Çankaya/ANKARA

Tax Office: Ankara Kurumlar

Tax ID Number: 8790013397

Website: <https://www.tedas.gov.tr/>

## REGIONAL DIRECTORATES

### TEDAŞ 1<sup>st</sup> REGIONAL DIRECTORATE

Address: Adalet Mahallesi Hasan Gönüllü

Bulvarı No:19 Merkezefendi/DENİZLİ

Phone: (258) 377 60 51

Faks: (258) 377 65 43

### TEDAŞ 2<sup>nd</sup> REGIONAL DIRECTORATE

Address: Sedir Mahallesi Gazi Bulvarı No:96

Muratpaşa/ANTALYA

Phone: (242) 338 08 13-15

Fax: (242) 338 08 14

### TEDAŞ 3<sup>rd</sup> REGIONAL DIRECTORATE

Address: Yamaçtepe Mah. Prof. Dr. Necmettin

Erbakan Bul. Güvenen-4 Apt. No:51/A

Onikişubat/ KAHRAMANMARAŞ

Phone: (344) 223 07 08

Fax: (344) 223 07 04

### TEDAŞ 4<sup>th</sup> REGIONAL DIRECTORATE

Address: Şükrü Paşa Mah. Filiz Cad. TEDAŞ

Tesisleri Yakutiye/ ERZURUM

Phone: (442) 240 01 84-85

Fax: (442) 240 01 87

### TEDAŞ 5<sup>th</sup> REGIONAL DIRECTORATE

Address: Ali Nihat Tarlan Cad. No 95/A (E-5 Üzeri

Bostancı Köprülü Kavşağı) Ataşehir / İSTANBUL

Phone: (216) 306 19 75-(216) 577 41 87

### TEDAŞ 6<sup>th</sup> REGIONAL DIRECTORATE

Address: Kızılırmak Mah. Ufuk Üniversitesi

Caddesi, No:1 Kat:4 06530 Çukurambar-Çankaya/  
ANKARA

Phone: (312) 223 79 49- (312) 212 58 63

Fax: (312) 215 40 54

### TEDAŞ 7<sup>th</sup> REGIONAL DIRECTORATE

Address: Kocatepe Mahallesi Abdulhakhamit

Caddesi No:21/B Taksim-Beyoğlu/ İSTANBUL

Phone: (212) 235 96 85

Fax: (212) 235 01 71

### TEDAŞ 8<sup>th</sup> REGIONAL DIRECTORATE

Address: Kümbet Mahallesi 65/8 Sokak No:22

Merkez/SİVAS

Phone: (346) 215 00 60

Fax: (346) 215 00 61

**TEDAŞ 9<sup>th</sup> REGIONAL DIRECTORATE**

Address: Dürbinar Mahallesi Atatürk Bulvarı  
Belediye İş Hanı No: 21 Kat: 3  
Akçaabat / TRABZON  
Phone: (462) 228 11 07  
Fax: (462) 321 11 07

**TEDAŞ 11<sup>th</sup> REGIONAL DIRECTORATE**

Address: Cumhuriyet Mahallesi  
Melike Sokak No:1 ELAZIĞ  
Phone: (424) 247 48 30  
Fax: (424) 247 24 19

**TEDAŞ 13<sup>th</sup> REGIONAL DIRECTORATE**

Address: Osman Kavuncu Mah. Mensucat Cad.  
No:2 38060 Melikgazi/ KAYSERİ  
Phone: (352) 222 58 23-33  
Fax: (352) 222 58 43

**TEDAŞ 15<sup>th</sup> REGIONAL DIRECTORATE**

Address: İstiklal Mah. Şair Fuzuli Cad. No:7  
26010 Odunpazarı/ ESKİŞEHİR  
Phone: (222) 230 15 34  
Fax: (222) 230 15 30

**TEDAŞ 17<sup>th</sup> REGIONAL DIRECTORATE**

Address: Beyazevler Mahallesi Seyhan Barajı İç  
01150 Çukurova/ ADANA  
Phone: (322) 231 21 24  
Fax: (322) 234 30 81

**TEDAŞ 19<sup>th</sup> REGIONAL DIRECTORATE**

Address: Fethiye Mahallesi Ünal Sokak No:7  
16210 Nilüfer/ BURSA  
Phone: (224) 271 72 34  
Fax: (224) 271 72 35

**TEDAŞ 21<sup>st</sup> REGIONAL DIRECTORATE**

Address: Atakent Mah. Atatürk Bulvarı 3.Kısım  
Platin Ofis İş Merkezi No:43 Kat:6-7  
Atakum/ SAMSUN  
Phone: 0 362 435 13 73

**TEDAŞ 10<sup>th</sup> REGIONAL DIRECTORATE**

Address: Fırat Mah. 507. Sok. Çeyisa Serhat  
Plaza A Blok Kat: 3 No: 5 Kayapınar/ DİYARBAKIR  
Phone: (412) 251 30 21  
Fax: (412) 251 60 21

**TEDAŞ 12<sup>th</sup> REGIONAL DIRECTORATE**

Address: Üniversite Cad. Kazımdirik Mah. No:57  
35042 Bornova/ İZMİR  
Phone: (232) 461 57 60  
Fax: (232) 435 11 48

**TEDAŞ 14<sup>th</sup> REGIONAL DIRECTORATE**

Address: Nişantaş Mah. Dr. Hulusi Baybal Cad.  
Bera İş Merkezi No:12 Kat:11 42060 Selçuklu /  
KONYA  
Phone: (332) 320 00 43  
Fax: (332) 320 00 83

**TEDAŞ 16<sup>th</sup> REGIONAL DIRECTORATE**

Address: Maltepe Mahallesi Orhangazi Caddesi F  
Blok No: 132 Adapazarı / SAKARYA  
Phone: (264) 275 10 89  
Fax: (264) 275 10 96

**TEDAŞ 18<sup>th</sup> REGIONAL DIRECTORATE**

Address: Cumhuriyet Mahallesi Yeşilçay Sokak  
No:10 Süleymanpaşa/TEKİRDAĞ  
Phone: (282) 293 12 77-78

**TEDAŞ 20<sup>th</sup> REGIONAL DIRECTORATE**

Address: Süphan Mah. Sümerbank Cad. Vedaş  
Sitesi A Blok No: 9 Edremit/ VAN  
Phone: (432) 217 95 70  
Fax: (432) 217 79 08

## TRAINING AND CERTIFICATION CENTER OPERATING DIRECTORS

### **TEDAŞ ANKARA TRAINING AND CERTIFICATION CENTER OPERATING DIRECTORATE**

Address: Eymir Mahallesi 832. Cadde No:23  
Gölbaşı/ ANKARA  
Phone: 0 312 484 20 03 - 0312 449 50 08  
e-mail: ankaraegitim@tedas.gov.tr

### **TEDAŞ İSTANBUL INTERNATIONAL TRAINING AND CERTIFICATION CENTER OPERATING DIRECTORATE**

Address: İçmeler Mah. Aktaş Sok. No:2  
Tuzla/ İSTANBUL  
Phone: 0 216 392 38 09  
e-mail: istanbulegitim@tedas.gov.tr

### **TEDAŞ İZMİR TRAINING AND CERTIFICATION CENTER OPERATING DIRECTORATE**

Address: 6106/4 Sokak NO:3/5 Rasathane Yolu  
İşikkent Bornova/ İZMİR  
Phone: 0 232 437 02 34-35-38  
e-mail: izmiregitim@tedas.gov.tr

### **TEDAŞ ERZİNCAN TRAINING AND CERTIFICATION CENTER OPERATING DIRECTORATE**

Address: TEDAŞ Yerleşkesi İzzetpaşa Mah. İzzetpaşa  
27 Sok. No:2 Merkez/ ERZİNCAN  
Phone: 0 446 226 63 22  
e-mail: erzincanegitim@tedas.gov.tr

## A.3. Capital and Shareholding Structure

The capital of our corporation is ₺22,000,000,000.

Our corporation does not have a shareholding structure.

## A.4. Managing Body and Senior Executives



**Ömer Sami YAPICI**

Chair of the Board of Directors and General Manager

22.03.2021	General Manager and Chair of the Board of Directors of TEDAŞ
19.01.2021	General Manager and Deputy Chair of the Board of Directors of TEDAŞ
14.12.2017	Head of ETKB Strategy Development
08.02.2017	Deputy General Manager of TEDAŞ (Head of ETKB Strategy Development by proxy)
22.04.2016	Deputy General Manager of TEDAŞ (Official at the Ministry of Energy and Natural Resources)
01.04.2016	Deputy General Manager of TEDAŞ (General Manager of TEDAŞ by proxy)
29.01.2016	Deputy General Manager of TEDAŞ (Official at the Ministry of Energy and Natural Resources)
06.12.2005	Deputy General Manager of TEDAŞ
09.08.2005	Counsellor of the General Directorate of TEDAŞ (Principal Clerk and Board of Directors Office Manager in Charge)
01.06.2005	Counsellor of the General Directorate of TEDAŞ (Principal Clerk in Charge)
24.05.2005	Head of TEDAŞ Energy Market Implementation Department (Principal Clerk in Charge)
24.02.2004	Head of TEDAŞ Energy Market Implementation Department
05.01.2004	Counsellor of the General Directorate of TEDAŞ (Head of Energy Market Implementation Department in Charge)
22.05.2003	Head of TEDAŞ Information Access and Assessment Department (Head of Energy Market Implementation Department in Charge)
12.03.2003	Head of TEDAŞ Real Estate and Construction Department
26.02.2003	Manager at TEDAŞ Customer Affairs Department (Principal Clerk in Charge)
27.12.2001	Manager at TEDAŞ Customer Affairs Department
03.12.2001	Manager at TEDAŞ Information Access and Assessment Department
04.04.1997	Manager at TEDAŞ Privatization Department
12.09.1994	Lecturer at Gaziosmanpaşa University, Tokat Vocational School of Higher Education
20.09.1991	Engineer at TEK (Turkish Electricity Administration) Elazığ EDM
1987-1988	Reserve Officer at the İstanbul Construction and Real Estate Directorate of the Ministry of National Defense, İstanbul
01.12.1986	Engineer at TEK (Turkish Electricity Administration) Diyarbakır EDM



**Zübeyir ÇALIŞAN**

Member of the Board of Directors and Deputy General Manager

28.02.2025	Deputy General Manager and Member of the Board of Directors of TEDAŞ
20.01.2025	Deputy General Manager of TEDAŞ (Member of Board of Directors by proxy)
18.11.2023	Deputy General Manager of TEDAŞ
18.11.2020	Deputy General Manager and Member of the Board of Directors of TEDAŞ
06.01.2020	Deputy General Manager of TEDAŞ
20.11.2017	Chair of the Inspection Board of TEİAŞ (TEDAŞ Deputy General Manager by proxy)
09.05.2016	Chair of the Inspection Board of TEİAŞ (Deputy General Manager by proxy)
07.07.2015	Chair of the Inspection Board of TEİAŞ
15.12.2010	Chair of the Inspection Board of TEİAŞ-Chief Inspector
19.12.2006	Chair of the Inspection Board of TEİAŞ-Inspector
30.01.2006	Ministry of Health-Presidency of Inspection Board-Inspector
27.01.2004	Presidency of the Inspection Board of TEDAŞ-Inspector
12.12.2000	Presidency of the Inspection Board of TEDAŞ-Deputy Inspector





**Abdullah Buğrahan KARAVELİ**

Member of the Board of Directors

26.02.2024	General Directorate of TEDAŞ-Member of the Board of Directors
2024-	Head of Turkish Energy, Nuclear and Mineral Research Agency and Executive Committee
2024-2024	Turkish Energy, Nuclear and Mineral Research Agency-Vice President (Executive Committee Member)
23.11.2023	General Directorate of TEDAŞ- Member of the Board of Directors (by proxy)
2023-2024	Ministry of Energy and Natural Resources-Counsllor of the Minister
2021-2023	Ministry of Energy and Natural Resources-Head of Energy Efficiency and Environment Department
2019-2021	Ministry of Energy and Natural Resources-Head of Foreign Capital Coordination Department
2009-2019	Ministry of Industry and Technology-European Union Expert



**Ahmet ÖZKAYA**

Member of the Board of Directors

26.02.2024	TEDAŞ General Directorate-Member of the Board of Directors
24.11.2023	General Directorate of TEDAŞ-Member of the Board of Directors (by proxy)
2023-	Ministry of Energy and Natural Resources-General Manager of Energy Affairs
2022-2023	Energy Market Regulatory Authority-Vice President
2021-2021	Energy Market Regulatory Authority-Head of Tariffs Department
2018-2021	Energy Market Regulatory Authority-Head of Group
2012-2018	Energy Market Regulatory Authority-Energy Expert
2009-2012	Energy Market Regulatory Authority-Deputy Energy Expert



**Emek GÜNAYDIN**

Member of the Board of Directors

05.07.2024	TEDAŞ General Directorate of TEDAŞ-Member of the Board of Directors
2024-	Republic of Türkiye Ministry of Treasury and Finance, General Directorate of Public Finance-Deputy General Manager (by proxy)
2024-2024	Republic of Türkiye Ministry of Treasury and Finance, General Directorate of Borrowing-Deputy General Manager (by proxy)
2021-2024	Republic of Türkiye Ministry of Treasury and Finance, General Directorate of Economic Programs and Research-Head of Financial Analysis Department
2015-2021	Republic of Türkiye Ministry of Treasury and Finance, General Directorate of Economic Programs and Research- Treasury and Finance Expert
2012-2015	Republic of Türkiye Embassy in Lefkoşa, TRNC-Lefkoşa, Economy Counselor
2010-2012	Republic of Türkiye Prime Ministry Undersecretariat of Treasury, General Directorate of Economic Research-Economic Analysis Department-Treasury Expert
2009-2010	Republic of Türkiye Prime Ministry Undersecretariat of Treasury, General Directorate of Economic Research-Head of Macroeconomic Modelling Department
2004-2009	Republic of Türkiye Prime Ministry Undersecretariat of Treasury, General Directorate of Economic Research-Treasury Expert
2000-2004	Republic of Türkiye Prime Ministry Undersecretariat of Treasury, General Directorate of Economic Research-Assistant Treasury Expert
2000	Akbank T.A.Ş.-MT Assistant Specialist



**Mahmut YAĞIZ**

Member of the Board of Directors and Deputy General Manager

16.04.2024	General Directorate of TEDAŞ-Deputy General Manager (General Manager in Charge)
22.03.2024	General Directorate of TEDAŞ- Deputy General Manager
22.03.2021	General Directorate of TEDAŞ- Deputy General Manager and Member of the Board of Directors
27.02.2021	General Directorate of TEDAŞ- Deputy General Manager
27.02.2018	General Directorate of TEDAŞ- Deputy General Manager and Member of the Board of Directors
02.06.2017	TEDAŞ Investments Monitoring Department - Head of Investments Monitoring Department (Deputy General Manager by proxy)
04.11.2016	TEDAŞ Investments Monitoring Department - Head of Investments Monitoring Department (Head of Supervision and Strategy Development Department in Charge- Head of Asset Management Department in Charge)
15.08.2016	General Directorate of TEDAŞ, Department of Construction and Real Estate – Head of Construction and Real Estate Department
30.09.2014	Directorate General of Agricultural Enterprises, Department of Real Estate and Affiliates - Head of Department
17.06.2014	Directorate General of Agricultural Enterprises, Support Services Construction Department - Head of Department
19.08.2013	Directorate General of Agricultural Enterprises, Department of Agricultural Mechanization and Construction- Head of Department
29.03.2013	Directorate General of Agricultural Enterprises, Department of Machinery - Head of Department
18.05.2012	General Directorate of TEİAŞ- Chief Expert (Official in the Turkish Grand National Assembly)
23.03.2011	General Directorate of TEİAŞ, Research Planning and Coordination Department - Branch Manager
02.04.2009	General Directorate of TEİAŞ– Chief Expert
03.07.2006	Başkent EDAŞ General Directorate – Chief Expert
23.02.2006	Dicle EDAŞ Diyarbakır Provincial Directorate - Provincial Director (Official at Boğaziçi EDAŞ General Directorate)
14.02.2005	TEDAŞ Diyarbakır EDM - Institution Manager and Chair of the Management Committee
29.04.2004	TEDAŞ Diyarbakır EDM, Directorate of Customer Affairs- Engineer (Institution Manager and Chairman of the Management Committee in Charge)
10.07.2003	TEDAŞ Diyarbakır EDM, Directorate of Customer Affairs- Engineer (Deputy Institution Manager and Member of the Management Committee in Charge)
26.05.2003	TEDAŞ Diyarbakır EDM, Directorate of Customer Affairs- Customer Chief Engineering - Engineer
13.08.2001	ETKB, General Directorate of Energy Affairs - Engineer
18.05.1998	Eti Krom A.Ş. General Directorate, Machinery Industry Directorate, Chief Energy Engineering Office– AG Technical Chief
03.11.1997	Ferrokrom Institution Manager, Chief Energy Engineering Office– Engineer
07.04.1997	Etibank Bandırma Borax and Acid Factories Operation Automation Chief Engineering Office - Engineer



**Zafer TURUT**

Member of the Board of Directors and Deputy General Manager

16.04.2024	General Directorate of TEDAŞ- Deputy General Manager (General Manager in Charge)
06.04.2024	General Directorate of TEDAŞ- Deputy General Manager
06.04.2021	General Directorate of TEDAŞ- Deputy General Manager and Member of Board of Directors
02.04.2021	General Directorate of TEDAŞ- Deputy General Manager
02.04.2018	General Directorate of TEDAŞ- Deputy General Manager and Member of Board of Directors
02.06.2017	Chief Expert at TEDAŞ General Directorate (Deputy General Director by proxy)
04.04.2017	Chief Expert at TEDAŞ General Directorate (Head of Asset Management Department in Charge)
03.04.2017	Chief Engineer at TEDAŞ General Directorate
31.05.2016	Osmanгази EDAŞ Consultant of the Board of Directors, and General Manager
20.07.2015	Chief Expert at TEDAŞ Boğaziçi Regional Coordination
15.08.2013	Vangölü EDAŞ Company Manager
25.05.2009	Chief Expert at Vangölü EDAŞ (Company Manager in Charge)
23.10.2008	Provincial Director at Aras Provincial Directorate (Company Manager at Vangölü EDAŞ in Charge)
31.01.2006	Provincial Director at Aras Provincial Directorate
16.12.2005	Institution Manager and Chair of the Management Committee at Aras EDAŞ Iğdır
07.12.2005	Deputy Institution Manager and Member of Management Committee (Institution Manager and Chair of the Management Committee of Directors in Charge) at Aras EDAŞ Iğdır
01.03.2005	Deputy Institution Manager and Member of the Management Committee at Aras EDAŞ Iğdır
06.10.2004	Deputy Institution Manager and Member of the Management Committee at TEDAŞ Iğdır EDM
06.02.2003	Project and Facility Manager and Member of the Management Committee at TEDAŞ Muş EDM
18.09.2002	Project and Facility Manager at TEDAŞ Muş EDM (Official at Elazığ EDM)
03.02.2002	Project and Facility Manager and Member of the Management Committee at TEDAŞ Muş EDM (Deputy Institution Manager in Charge)
03.01.2001	Planning Facility Manager and Member of Management Committee at TEDAŞ Muş EDM (Executing Deputy Institution Manager (TEK) Duty)
05.01.1995	Chief Engineer and Member of the Management Committee (Planning and Facility Manager by proxy) at TEDAŞ Muş EDM Planning and Facility Directorate
22.08.1994	Facility Chief Engineer (Member of the Management Committee) at TEDAŞ Muş EDM Planning and Facility Directorate
19.04.1994	Engineer at TEK Muş EDM Planning and Facility Directorate, Planning and Project Chief Engineering Office (Member of the Management Committee)
23.03.1994	Engineer at TEK Muş EDM Planning and Facility Directorate, Planning and Project Chief Engineering Office
27.04.1989	Engineer at TEK Vangölü EDM Muş Provincial Directorate



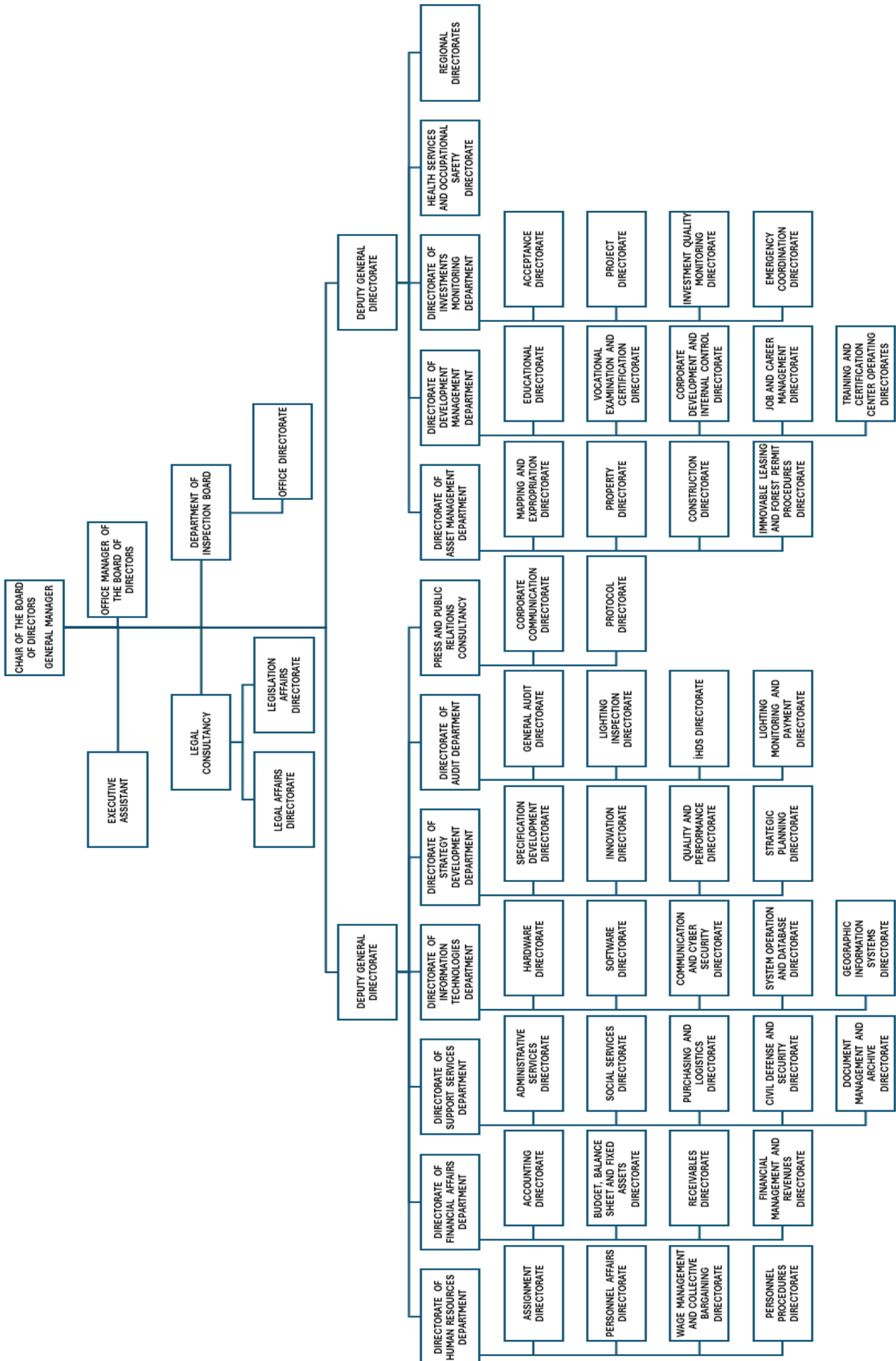
**Bora ÜLKER**

Deputy General Manager

05.04.2021-03.01.2025	General Directorate of TEDAŞ-Deputy General Manager
06.08.2020	TEDAŞ Head of Administrative and Social Affairs Department-Deputy General Manager (by proxy)
06.07.2020	TEDAŞ Head of Administrative and Social Affairs Department-Head of Asset Management Department (In Charge)-Deputy General Manager (In Charge)
06.11.2017	TEDAŞ Head of Administrative and Social Affairs Department - (Head of Asset Management Department in Charge)
05.06.2017	TEDAŞ Head of Asset Management Department - Technical Chief (Head of Department in Charge)
07.11.2016	TEDAŞ Head of Asset Management Department - Technical Chief
07.06.2016	TEDAŞ Head of R&D Planning and Foreign Relations Department - Technical Chief
29.07.2010	TEDAŞ Head of Project and Facility Department - Chief
08.03.2010	TEDAŞ Head of Real Estate and Construction Department - Chief
25.05.2006	TEDAŞ Head of Real Estate and Construction Department - Engineer (Deputy Director in Charge)
19.12.2001	TEDAŞ Head of Real Estate and Construction Department - Engineer
15.09.2000	TEDAŞ Head of Distribution Line and Network Project Facility Department - Engineer

Managing body and senior executives of our corporation for the 2024 activity year is covered in this chapter.

## A.5. Organizational Structure





The organizational structure of the Department of Financial Affairs was amended by the General Directorate Authority Approval dated February 28, 2024, and numbered E-945888. New assignments and appointments were made based on this revised organizational structure.

With the General Directorate Authority Approval dated 18.04.2024 and numbered E-992722, Chiefdoms of Administrative and Financial Directorates in the 15<sup>th</sup> Regional Directorate (except for 5<sup>th</sup> Regional Directorate (Anatolian Side), 6<sup>th</sup> Regional Directorate (Ankara), 10<sup>th</sup> Regional Directorate (Diyarbakır), 12<sup>th</sup> Regional Directorate (İzmir), 14<sup>th</sup> Regional Directorate (Konya), and 17<sup>th</sup> Regional Directorate (Adana)) were closed, and instead new Directorates of Administrative and Financial Affairs were opened to ensure that the annual leave and compassionate leave of personnel working at Regional Directorates could be arranged on Belgenet software, health reports be turned into sick leaves, monthly tally sheet of personnel subject to the Labor Law No. 4857 be entered into BYS software, overtime schedules be arranged, fixed assets and stationery equipment be requested, their control and embezzlement be carried out; document records, mails, archive, procurement, duty, fuel, maintenance and repair of rental vehicles be monitored on progress and GPS systems, and similar works such as service personnel leave rights, sick days and tally sheet records, and internship durations of interns be monitored faster and more effectively.

Pursuant to the Approval dated 26.04.2024 and numbered E-971413 of the General Directorate Authority;

- The Chief Coordination Engineering Office was established under the Executive Assistant.
- The Chief Engineering Office of Reporting and Coordination was established under the General Audit Directorate, Directorate of Auditing Department.
- The Chief Coordination Office under the Investment Quality Monitoring Directorate, Directorate of Investment Monitoring Department, was removed.
- Considering the promotion exams to be reviewed, as required by the legislation, and the offers of Departments, Technical Chief Offices were turned into Chief Engineering Offices and the organigrams of Directorates were restructured to ensure a more rational structure for organizational structures of some Departments and Directorates applicable for today's circumstances, and a quicker processing of the works and procedures under the activity fields of these unit.

In this context, 59 Technical Chief Offices under the Departments were transformed into Chief Engineering Offices.

According to the Approval dated 26.04.2004 and numbered E-971413 of the General Directorate, the optimum personnel number, previously determined as 908 for the Regional Directorates, was amended to 1,063, considering the workload around the Regional Directorates to ensure that services are provided effectively and efficiently.

Under the Approval dated 06.09.2024 and numbered 1-1101110 of the General Directorate;

- The Chief Engineering Office of Corporate Performance and Risk Management was established under the Corporate Development and Internal Control Directorate, Directorate of Development Management Department.
- One Certification Chief Engineering Office was established under Ankara, İstanbul, İzmir, and Erzincan Training and Certification Center Operating Directorates.

- The name of the Chief Office of Requests and Assessments, under the Personnel Affairs Directorate, Directorate of Human Resources Department, was amended to Requests and Assessments Chief Engineering Office.

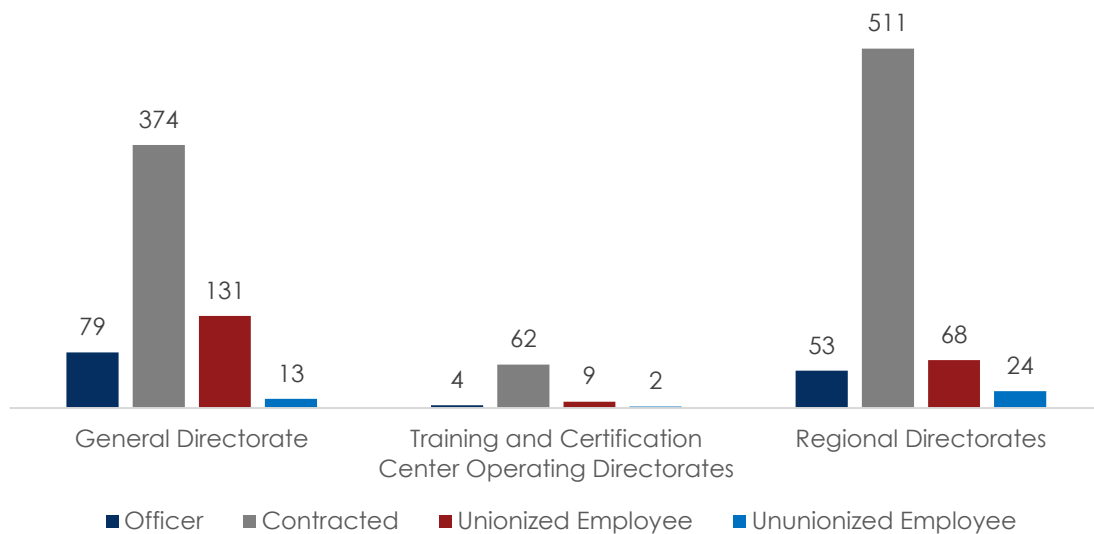
According to the Approval dated 13.09.2024 and numbered E-1110644 of the General Directorate, the Maintenance Monitoring Chief Engineering Office was established under the Investment Quality Monitoring Directorate, Directorate of Investment Monitoring.

## A.6. Human Resources

## Distribution of Personnel Based on Their Status in 2024

TEDAŞ	Officer	Contracted Staff	Total Officer and Contracted Staff	EMPLOYEE		Total Employees	Grand Total
				Unionized	Ununionized		
General Directorate	79	374	453	131	13	144	597
Training and Certification Center Operating Directorates	4	62	66	9	2	11	77
Regional Directorates	53	511	564	68	24	92	656
<b>TOTAL</b>	<b>136</b>	<b>947</b>	<b>1,083</b>	<b>208</b>	<b>39</b>	<b>247</b>	<b>1,330</b>

## Distribution of Personnel Based on Their Status in 2024

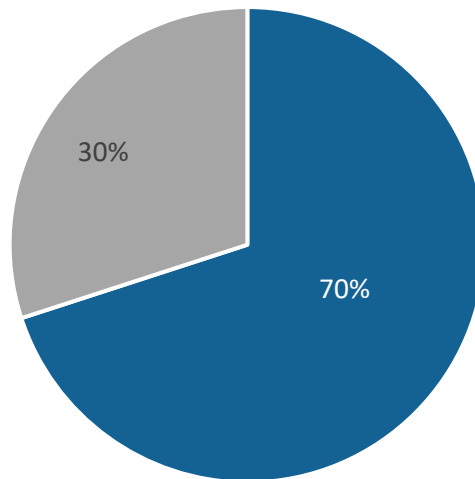


### Distribution of Technical-Administrative Personnel in 2024

(General Directorate-Training and Certificate Center Operating Directorates-Regional Directorates)

Technical/Administrative	General Directorate	Training and Certificate Center Operating Directorates	Regional Directorates	Grand Total	Percentage
Technical Personnel	334	65	536	935	70%
Administrative Personnel	263	12	120	395	30%
<b>TOTAL</b>	<b>597</b>	<b>77</b>	<b>656</b>	<b>1,330</b>	<b>100%</b>

### Distribution of Technical-Administrative Personnel in 2024



■ Technical Personnel    ■ Administrative Personnel

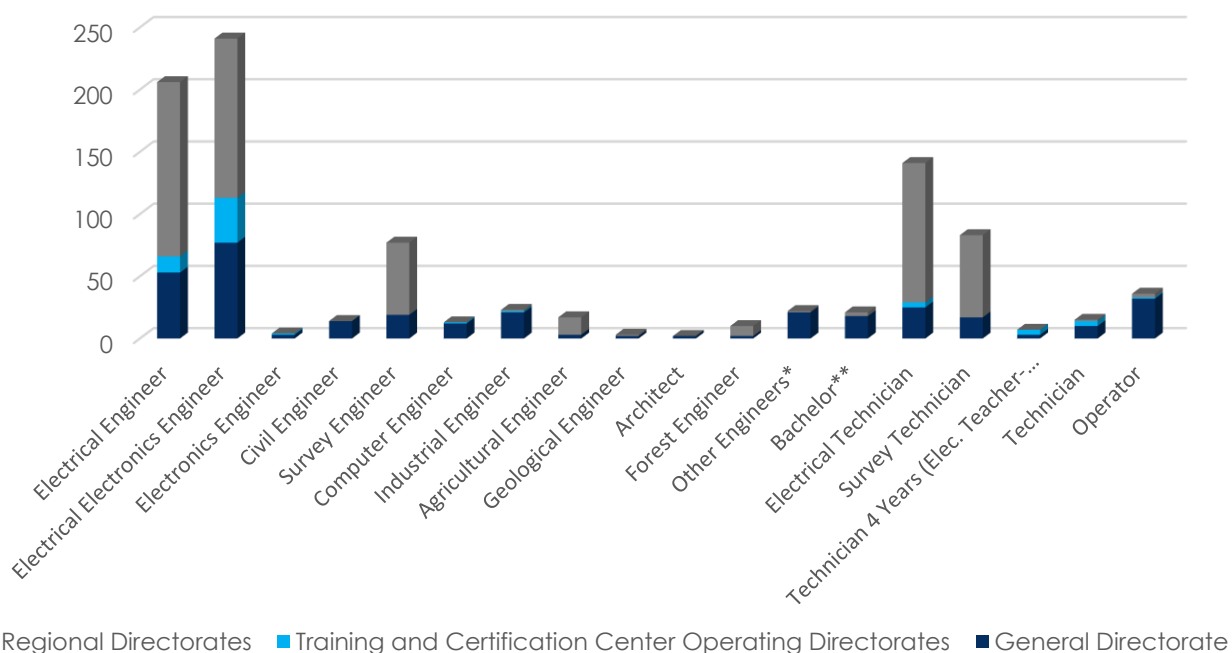
## Branch Distribution of Personnel in Technical Services in 2024

Branches	General Directorate	Training and Certificate Center Operating Directorates	Regional Directorates	Grand Total	Percentage
Electrical Engineer	53	13	140	206	22.03%
Electrical Electronics Engineer	77	36	128	241	25.78%
Electronics Engineer	3	1	0	4	0.43%
Civil Engineer	14	0	0	14	1.50%
Survey Engineer	19	0	58	77	8.24%
Computer Engineer	12	1	0	13	1.39%
Industrial Engineer	21	1	1	23	2.46%
Agricultural Engineer	3	0	14	17	1.82%
Geological Engineer	2	0	1	3	0.32%
Architect	2	0	0	2	0.21%
Forest Engineer	2	0	8	10	1.07%
Other Engineers*	21	0	1	22	2.35%
Bachelor**	18	0	3	21	2.25%
Electrical Technician	25	4	112	141	15.08%
Survey Technician	17	0	66	83	8.88%
Technician 4 Years (Electrical Instructor – Sociologist)	3	4	0	7	0.75%
Technician	10	4	1	15	1.60%
Operator	32	1	3	36	3.85%
<b>TOTAL</b>	<b>334</b>	<b>65</b>	<b>536</b>	<b>935</b>	<b>100%</b>

\* Environmental, Energy Systems, Physics, Food, Management, Materials Science, Mechanical, Mathematics, Metallurgy, Software Engineer

\*\* Econometrics, Physics, Statistics, Mathematics, Urban and Regional Planning

## Branch Distribution of Personnel in Technical Services Class in 2024



### Branch Distribution of Personnel in the Technical Services Class in 2024

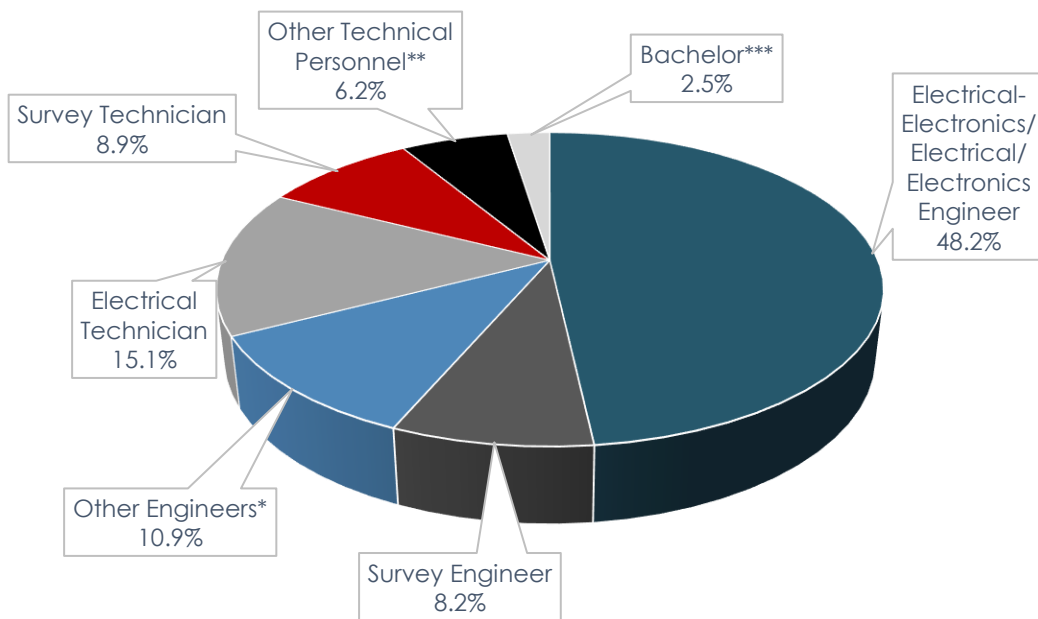
Branches	General Directorate	Training and Certification Center Operating Directorates	Regional Directorates	Grand Total	Percentage
Electrical-Electronics/ Electrical/ Electronics Engineer	133	50	268	451	48.24%
Survey Engineer	19	0	58	77	8.24%
Other Engineers*	75	2	25	102	10.91%
Electrical Technician	25	4	112	141	15.08%
Survey Technician	17	0	66	83	8.88%
Other Technical Personnel**	45	9	4	58	6.20%
Bachelor***	20	0	3	23	2.46%
<b>TOTAL</b>	<b>334</b>	<b>65</b>	<b>536</b>	<b>935</b>	<b>100%</b>

\*Civil, Computer, Industrial, Geological, Forest, Agricultural, Environment, Energy Systems, Physics, Food, Management, Materials Science, Mechanical, Mathematics, Metallurgy, Software Engineer

\*\* Electrical Instructors-Sociologists, Operators, and Technicians

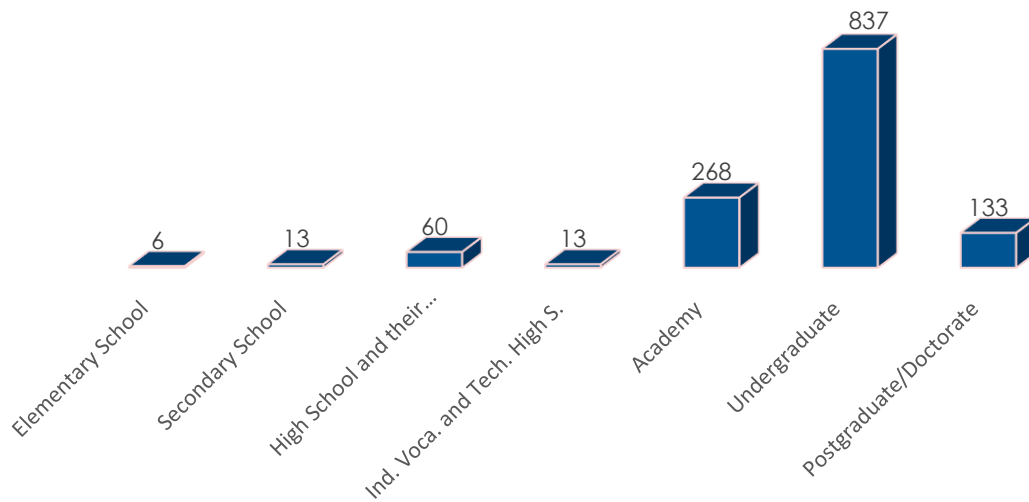
\*\*\* Econometrics, Physics, Mathematics, Statistics, Urban and Regional Planning, Architecture

### Branch Distribution of Personnel in Technical Services Class in 2024

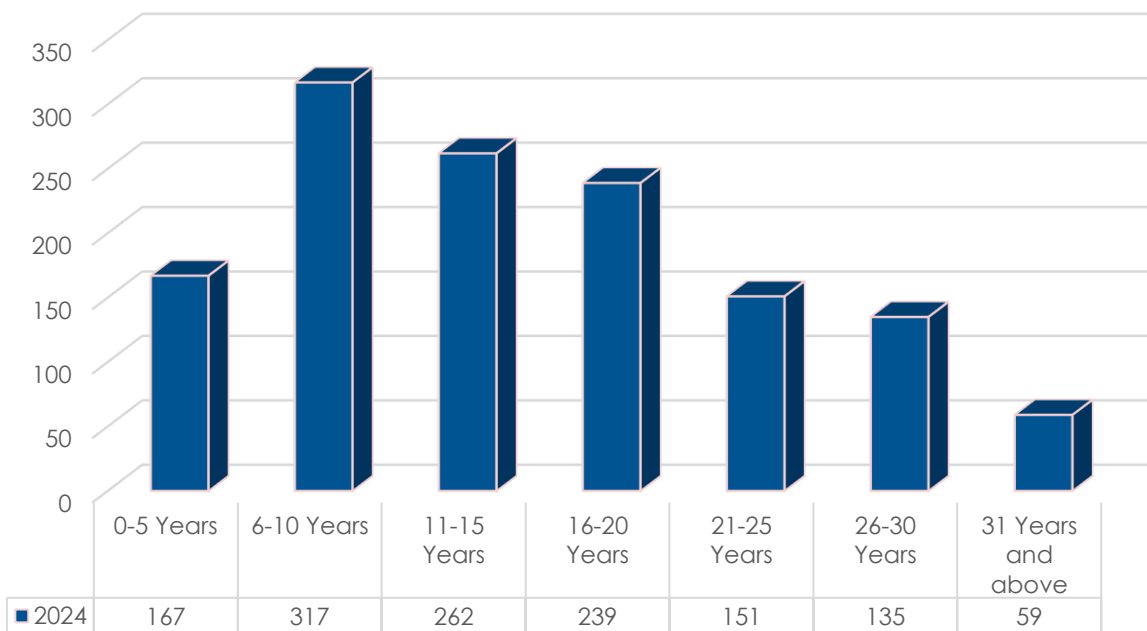


- Electrical-Electronics/ Electrical/ Electronics Engineer
- Survey Engineer
- Other Engineers\*
- Electrical Technician
- Survey Technician
- Other Technical Personnel\*\*
- Bachelor\*\*\*

**Distribution of Personnel Number in 2024 Based on their Educational Status**



**Distribution of Personnel Number in 2024 Based on Years of Service**



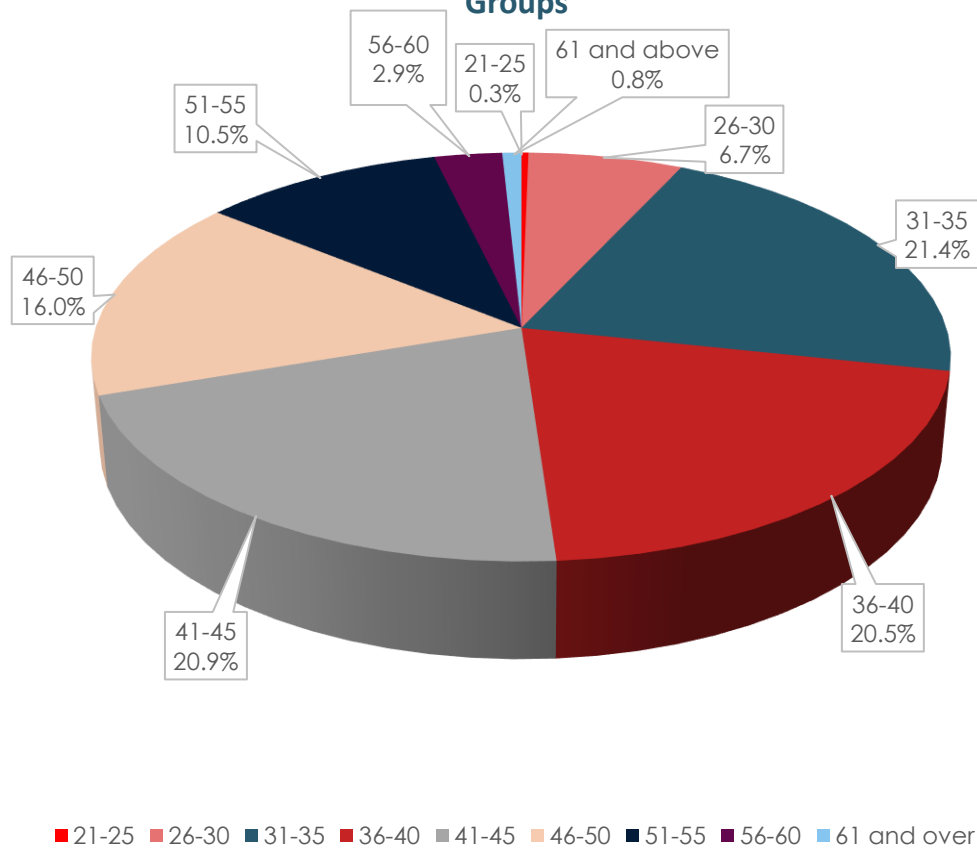


### Distribution of Personnel Number in 2024 Based on Age Groups

Age Range	General Directorate	Training and Certification Center Operating Directorates	Regional Directorates	General Total	Percentage
21-25	3	0	1	4	0.30%
26-30	40	1	48	89	6.69%
31-35	118	13	153	284	21.35%
36-40	97	28	148	273	20.53%
41-45	102	22	154	278	20.90%
46-50	117	7	89	213	16.02%
51-55	86	5	48	139	10.45%
56-60	27	1	11	39	2.93%
61 and above	7	0	4	11	0.83%
<b>TOTAL</b>	<b>597</b>	<b>77</b>	<b>656</b>	<b>1,330</b>	<b>100%</b>

\*2024 Mean age is 41.2

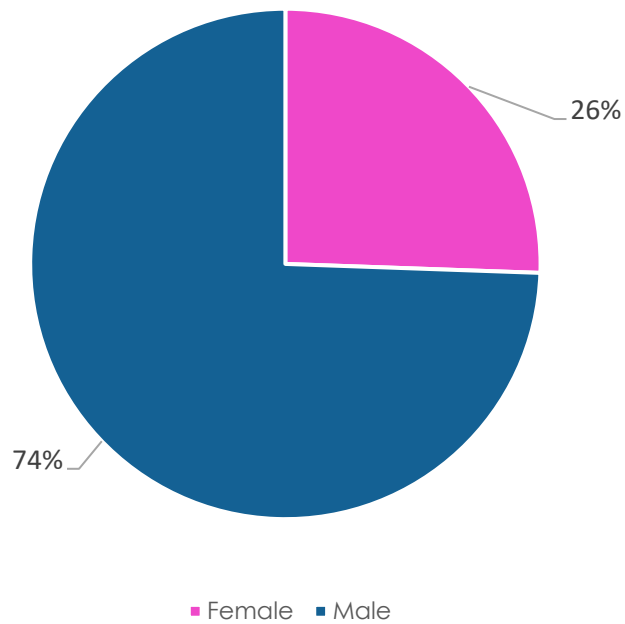
### Distribution of Personnel Number in 2024 Based on Age Groups



### Distribution of Personnel in 2024 Based on Their Gender

Gender	General Directorate	Operational Directorate of Training and Certification Centers	Regional Directorates	Grand Total	Percentage
Female	189	15	141	345	26%
Male	408	62	515	985	74%
<b>TOTAL</b>	<b>597</b>	<b>77</b>	<b>656</b>	<b>1,330</b>	<b>100%</b>

### Distribution of Personnel in 2024 Based on Gender



## **B. FINANCIAL RIGHTS GRANTED TO MEMBERS OF MANAGING BODY AND SENIOR EXECUTIVES**



**B. Financial Rights Granted to Members of Managing Body and Senior Executives**  
**B.1. Total amounts of provided financial benefits such as attendance allowance, wages, premiums, bonuses, dividends, etc.**

Pursuant to Article 34 of Statutory Decree No. 399, our corporation pays salary and supplementary payments to the Chair of the Board of Directors and Members, which are determined according to the Presidential Decision.

**B.2. Information on the total amount of the allowances, travelling, accommodation and representation expenses, in-kind and cash benefits, insurance coverage, and similar guarantees.**

Allowance, advance, and travel payments for our senior executives are made in accordance with Travel Allowance Law No. 6245.

Total Travel and Accommodation Expenses: TRY 63,985.09

Total Representation Expenses: TRY 166,418.94

# C. RESEARCH AND DEVELOPMENT WORKS OF THE COMPANY



## C. Research and Development Works of the Company

No expenditures were made on the research and development works in the 2024 activity period.

# Ç. COMPANY ACTIVITIES AND MAJOR DEVELOPMENTS RELATED TO ACTIVITIES



## Ç. Company Activities and Major Developments Related to Activities

### Ç.1. Subject of Activity of the Corporation

Our corporation carries out the following activities, included in the “Articles of Association of Turkish Electricity Distribution Corporation” published in the Official Gazette dated 14.02.2018 and numbered 30332;

- To carry out necessary expropriation processes for electricity distribution facilities under the framework of the related legislation,
- To perform tasks assigned for general lighting,
- To conduct auditing works commissioned by the ministries, related institutions, and organizations in exchange for payment,
- To carry out the necessary tasks and procedures, per the principles outlined in the Operating Rights Transfer Agreement as the owner of the distribution facilities within the distribution zones that have been taken over and operated by private legal entities under the Law on Electricity Generation, Transmission, Distribution and Trade of Organizations Other than the Turkish Electricity Administration dated 4/12/1984 and numbered 3096 and the Law on Privatization Practices dated 24/11/1994 and numbered 4046,
- To audit operational network and investment activities of distribution companies in terms of necessity, priority, and characteristics,
- To carry out or have carried out electricity distribution activities domestically and/or abroad when necessary and/or assigned,
- To carry out necessary R&D activities to increase service quality and customer satisfaction, and determine new performance criteria,
- To carry out project control and approval, and temporary and final admission procedures, etc., in exchange for payment,
- To carry out tasks to be assigned under the Regulation on Measures Against Distribution and Supply Licenses in the Electricity Market published in the Official Gazette dated 2/8/2013 and numbered 28726,
- To establish laboratories and training facilities, to draw specifications of equipment and supplies to be used in distribution networks, to carry out the certification process for eligibility assessment of the materials and equipment to be used in a distribution center, and to issue all related documents/certificates,
- To establish companies domestically and abroad, to become a partner to the company, and/or establish cooperation with other companies,
- To provide energy consultancy and engineering activities to national and international distribution companies,
- To obtain and issue documents/certificates and licenses regarding the activities carried out,



- To provide all kinds of training and documents to the public and private sectors in both national and international arenas, to issue certificates and vocational competency documents, and to carry out service procurement regarding these processes, when necessary,
- If requested by distribution companies, to provide all kinds of support services in exchange for payment,
- To prepare annual data and statistics books by considering the annual data from the energy sector,
- To prepare unit price books,
- To carry out have carried out surveys, planning, and projects under the subjects of activity, and help establish facilities and systems concerning those activities,
- To cooperate and coordinate with other real and legal persons to carry out the subject of activities,
- To carry out / have carried out all kinds of cyber security, system, software, hardware, device, license, patent, right, project and other similar works related to Information Technology (BT) and Operational Technology (OT), including those that are currently existing or may arise in the future, which are directly related to e-Government applications, which are directly related to the activities of the Ministry's central organization and affiliated, related and associated institutions and corporations, and to have them used in return for payment,
- To supply all kinds of items and services in relation to the subjects of activity domestically and abroad,
- To carry out research and development works on the necessary system and machinery equipment in relation to the fields of activity, to manufacture or have these manufactured when necessary, considering domestic opportunities,
- To enjoy all kinds of movable and immovable properties and real and intellectual rights in relation to the fields of activity, to sell, purchase, rent, or lease securities and real estate,
- To carry out insurance and guarantee processes of all distribution assets,
- To procure services while carrying out its activities,
- To carry out all the tasks given and to be given pursuant to the Electricity Market Law No. 6446 and the related legislation,
- And to carry out works required by the activities and originating from the legislation.

## Ç.2. Information on Investments

Our corporation's highest Investment allowance for the year 2024 was determined as TRY 677,220,000, and TRY 487,815,881 was spent.

### 2024 INVESTMENT PROGRAM AND REALIZATION AMOUNTS (Thousand Turkish Liras)

Groups	2024 Revised Allowance	2024 Realized	Rate %
<b>1- Group of Enterprises</b>	319,470	191,613	59.98%
<b>2- Machinery and Equipment</b>	11,280	6,203	54.99%
<b>3- Information Systems Maintenance and Renewal</b>	26,650	15,685	58.86%
<b>4- Informatics Infrastructure</b>	293,250	260,122	88.70%
<b>5- Rehabilitation of the Electricity Distribution Network Model</b>	6,590	-	0.00%
<b>6- KEYPOS</b>	18,000	14,193	78.85%
<b>7- Resource Management</b>	1,980	-	0.00%
<b>TOTAL</b>	677,220	487,816	72.03%

## Ç.3. Information on Internal Control System and Internal Audit Activities

In our organization, the internal control system has been in use since 2020 under the Public Financial Management and Control Law No. 5018 and the Circular on Compliance with Public Internal Control Standards. The TEDAŞ Internal Control System Application Principles were prepared, the Public Internal Control Standards Compliance Action Plan Preparation Group and the TEDAŞ Internal Control Monitoring and Guidance Council were established, and the staff was determined. The duties and responsibilities were determined in the Authority Approval obtained for internal control system activities, and these were published. The TEDAŞ Public Internal Control Standards Compliance Action Plan is issued and published in two-year periods.

The 2024-2025 TEDAŞ Public Internal Control Standards Compliance Action Plan, prepared by the Preparation Group and evaluated by the Monitoring and Steering Committee, was approved on 27.12.2023 with Authority Approval and sent to the Ministry of Treasury and Finance on 28.12.2023. This plan was also published on the official website of our corporation and announced to all personnel.

The TEDAŞ 2023 Internal Control System Evaluation Report was approved on 19.02.2024 with Authority Approval and was sent to the Ministry of Treasury and Finance on 22.02.2024.

The 2024 Internal Control Commitment Statement was signed and published on our corporation's official website. The Internal Control Brochure was revised on 20.11.2024 and published on the TEDAŞ intranet website.

The activities/developments of the first 6 months of the 2024-2025 TEDAŞ Public Internal Control Standards Compliance Action Plan were monitored and the assessment report for the first 6 months of the 2024-2025 TEDAŞ Public Internal Control Standards Compliance Action Plan was submitted to the Internal Control Monitoring and Steering Committee on 26.06.2024 and sent to the Ministry of Treasury and Finance on 28.06.2024.

The Internal Control System Awareness Training was published on TEDAŞ Academy and announced on 06.11.2024. The Internal Control System Question Form was implemented for all personnel between 28.11.2024 and 03.12.2024.

The Assessment Report for the Last 6 Months of the 2024-2025 TEDAŞ Public Internal Control Standards Compliance Action Plan was submitted to the Internal Control Monitoring and Steering Committee on 26.12.2024 and sent to the Ministry of Treasury and Finance on 03.01.2025.

In relation to internal auditing activities conducted in our corporation; processes, targets, documents and management activities are examined and reported within the scope of management systems (quality management, information security, occupational health and safety, food safety) by internal auditors, the results of the inspections carried out by the Inspection Board are presented to the Senior Management, general activity audits are carried out and reported by the Ministry Internal Audit Unit, and financial supervisions are carried out and reported by Independent Financial Auditors. In addition, the results of internal audits are evaluated at management review meetings, and the results of inspections and Ministry audits are evaluated in Board of Directors and Senior Management meetings, and action plans containing the necessary measures are prepared and implemented.

#### Ç.4. Affiliates of the Company

Our corporation does not have any direct or indirect affiliates.

#### Ç.5. Information on the Shares Acquired by the Company

After carrying out the related registration under expropriation processes, 23,943 title deeds were obtained.

#### Ç.6. Explanations on Private and Public Audits

Our corporation is subject to the provisions of Laws No. 6085 and 3346 and Statutory Decree No. 233; therefore, its financial activities, decisions, and transactions are monitored by the Turkish Court of Accounts. Additionally, financial transactions of our corporation are audited annually by an independent auditing company.

## Ç.7. Information on Lawsuits Filed Against the Company That May Affect Its Financial Status and Operations, and Their Possible Outcomes

There are no lawsuits filed or finalized against our corporation that might adversely affect our organization's financial status or activities.

## Ç.8. Explanations on Administrative or Judicial Sanctions Imposed on the Company and Members of the Managing Body for Practices Contrary to the Provisions of the Legislation

There are no administrative or judicial sanctions imposed on the organization or the members of the managing body for any practice against the provisions of the legislation.

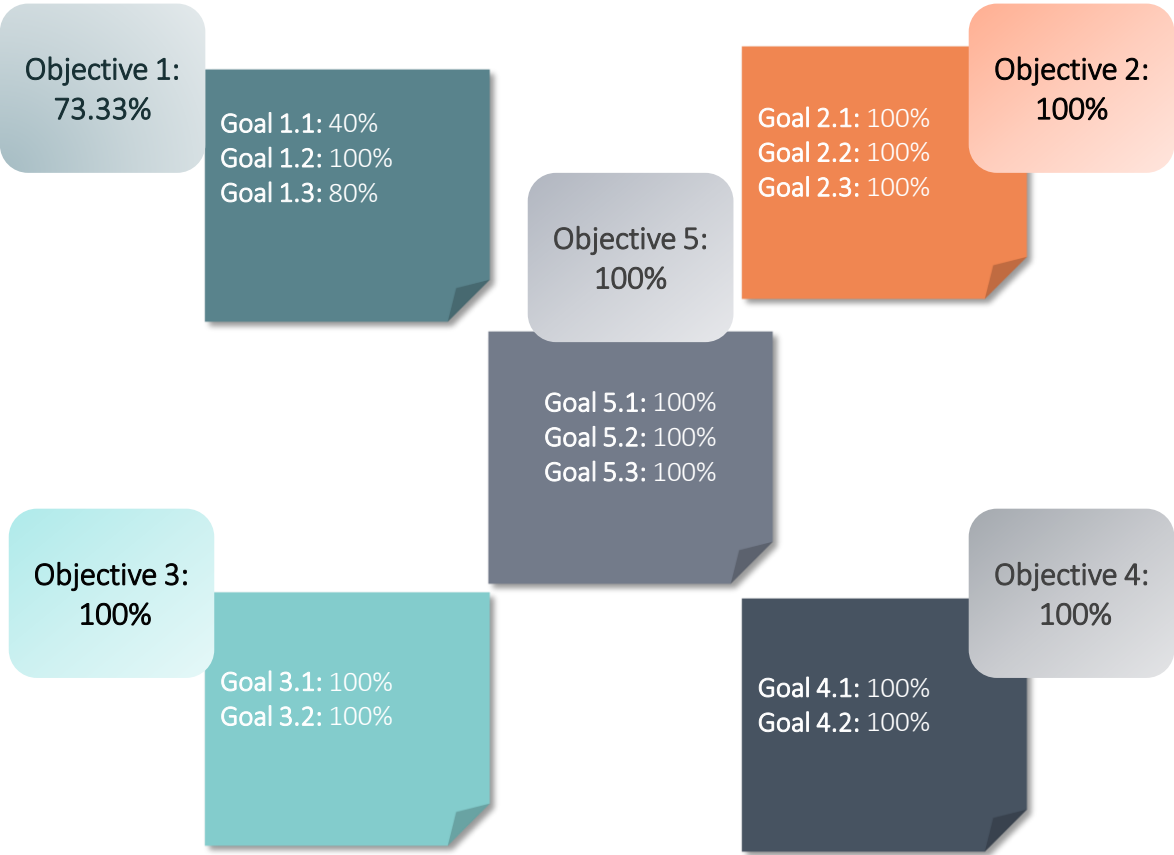
## Ç.9. Goals and Evaluations

TEDAŞ 2024-2028 Strategic Plan was approved with the letter dated 15.11.2024 and numbered 33741 by the Department of Strategy and Budget and put into force with the Circular dated 03.12.2024 and numbered 2024/6 by the Ministry of Energy and Natural Resources.

Our corporation has objectives included in the 2024-2028 Strategic Plan of our corporation, the objectives included in the Presidential Annual Program, and Public Objectives, monitored by the Ministry of Energy and Natural Resources. These objectives are monitored and followed by our corporation and related umbrella organizations.

The objectives and goals outlined in our corporation’s 2024-2028 Strategic Plan, along with their performance as of the end of 2024, are presented below.

PERFORMANCE OF 2024 OBJECTIVES AND GOALS



Below are the 2024 Corporate Goals and their realization rates, which are monitored by our Ministry.

TEDAŞ 2024 CORPORATE GOALS AND THEIR REALIZATION RATES				
Serial No.	Goal/Project/Activity/Action	Start Date	Completion Date	Completion rate (%)
1	50% completion of the 2 <sup>nd</sup> phase of the KEYPOS Project	01.01.2024	31.12.2024	100
2	Completion of the additional improvement of the Centralization and Realization Project of General Lighting OSOS Data	01.01.2024	31.12.2024	100
3	General lighting audit on Electricity Distribution Companies (EDAŞ) (2024: 15 times)	01.01.2024	31.12.2024	100
4	General audit on Electricity Distribution Companies (EDAŞ) (2024: 21 times)	01.01.2024	31.12.2024	100
5	Partial audit on Electricity Distribution Companies (EDAŞ) (2024: 42 times)	01.01.2024	31.12.2024	100
6	Drawing/updating 5 technical specifications (Modular Modern Technical Specification, Reactive Power Center Technical Specification, Medium Voltage Circuit Breakers Technical Specification, Stranded Full Aluminum Conductors and Aluminum Conductors Steel Reinforced Technical Specification, Medium Voltage Disconnecter Technical Specification)	01.01.2024	31.12.2024	100

## Ç.10. Donations, Grants, and Social Responsibility Projects

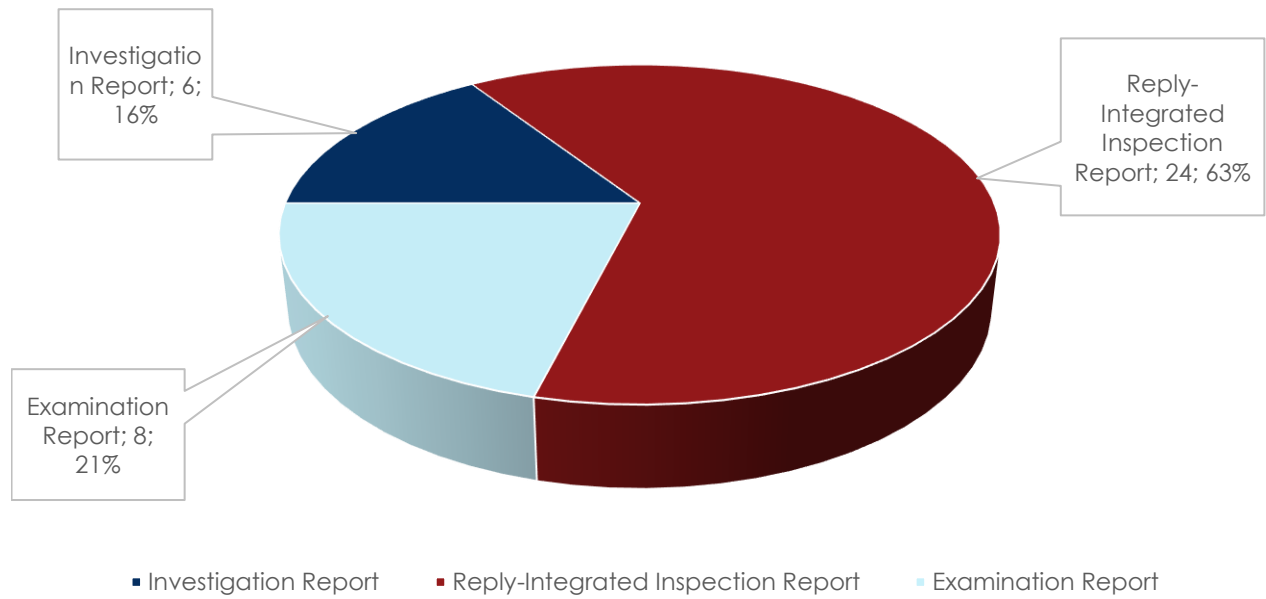
Our corporation does not have any donations, grants, or social responsibility projects.

## Ç.11. Activities, Activity Results, and Evaluations

### Ç.11.1. Inspection Activities

In 2024, 8 Examination Reports, 6 Investigation Reports, and 24 Reply-Integrated Inspection Reports were prepared. The same year, 7 opinion letters were written. As of 31.12.2024, the number of ongoing examination-investigation tasks is 4. All of the inspections included in the program for 2024 have been completed.

**Distribution of Reports Issued in 2024 Based on their Type**



### Ç.11.2. Legal Cases and Legislative Work

There are a total of 89,802 pending adjudications, including 89,144 legal, 630 administrative and tax-related, and 28 criminal cases. Additionally, there are 25,031 execution files to which our organization is a party. A large portion of the legal cases filed against our directorate consists of confiscation without expropriation, and the majority of the legal cases filed by our General Directorate consist of valuation, registration, and urgent expropriation lawsuits.

NUMBER OF PENDING FILES IN LEGAL COUNSELING DEPARTMENT IN 2024		
Case Subject	Number of Cases Filed Against the Corporation (Number)	Number of Lawsuits Filed by the Corporation (Number)
Confiscating without Expropriating	39,280	0
Valuation and Registration	8	34,598
Other Legal Cases	3,456	11,802
Administrative Cases	542	69
Tax Cases	0	19
Criminal Cases	0	28
Execution Files	6,186	18,845
<b>TOTAL</b>	<b>49,472</b>	<b>65,361</b>
<b>GRAND TOTAL</b>	<b>114,833</b>	

With the legislative changes, it has become mandatory to apply for mediation as a prerequisite before filing a lawsuit based on cases filed for employee or employer receivables, compensation, or reinstatement; in commercial acts of debt and compensation cases where a certain amount of money is expected to be paid, and in conflicts encountered in consumer courts. In 2024, the organization attended 188 mediation negotiations.

Under the legislative works conducted by our Legal Counseling Office in 2024, 5 legislative regulations (regulations, directives, procedures, and principles) were put into force, 4 legislative amendments were made, and 4 works on legislative regulation are still underway.

In 2024, our General Directorate coordinated the opinions of our General Directorate regarding the draft legislation prepared by Public Institutions and Organizations and requested opinions by the Ministry of Energy and Natural Resources, and the number of opinions submitted to the Ministry of Energy and Natural Resources was 87.



### Ç.11.3. Press and Public Relations Activities

#### Online Reputation Management

In addition to the monitoring of the news sent by the Media Monitoring Agency, all digital platforms (social media, search engines, news websites, blogs, governmental websites, etc.) are regularly monitored by our Counseling Office to protect and enhance our corporation's reputation.

Content in which the corporate identity of TEDAŞ is used in an unfounded manner is identified, and necessary correction or removal from publication is ensured. In this context, 754 pieces of content were intervened in 2024.

#### Citizen Demands

Demands, complaints, views, suggestions, reports, requests, and information applications sent to our corporation via various channels under the Law on the Right to Petition No. 3071 and the Right to Information Act No. 4982 are meticulously evaluated and separated by our Consultation Office. Applications that concern our corporation are sent to the related units for response.

The applications regarding the activities of Electricity Distribution Companies are sent to the related Electricity Distribution Companies to be resolved.

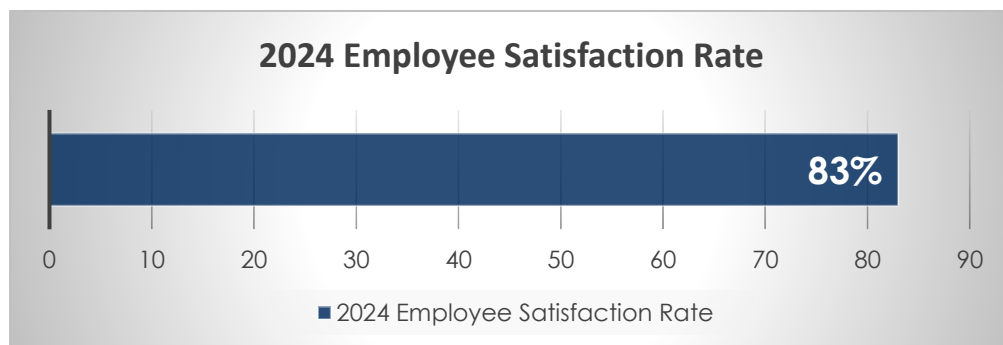
#### Surveys

The Employee Satisfaction Survey conducted for our corporation's personnel, the Stakeholder Satisfaction Survey conducted for external stakeholders, and the EKAT Employer Survey conducted to measure the satisfaction of employers who are trained in EKAT trainings by our corporation were carried out under the organization of our Consultancy Office.

Moreover, the Neighborhood Representative (Local Administrator) Satisfaction Survey and EDAŞ Call Center Customer (Consumer) Satisfaction Survey were coordinated by our Consultancy Office to measure the satisfaction of Distribution Companies.

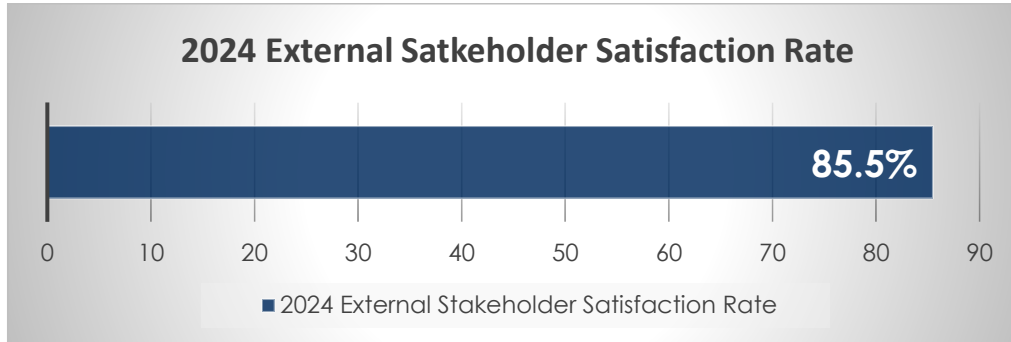
#### 2024 Employee Satisfaction Survey Results

Between 24 and 31 December 2024, a survey was implemented among the employees in the General Directorate, Regional Directorates, and Training and Certification Center Operating Directorates to determine employee satisfaction. According to the results, the general satisfaction rate of our organization for 2024 was measured as 83.



### 2024 Stakeholder Satisfaction Survey Results

Each year, the External Stakeholder Satisfaction Surveys are carried out to reveal the areas open for improvement by identifying the satisfaction levels of our corporation's stakeholders. The survey for 2024 was conducted between 25 and 30 November 2024. According to this survey, our organization's stakeholder satisfaction level for 2024 was measured at 85.5 percent.



### Generalizing the Electricity Fault Notification Application

The Electricity Fault Notification Application was integrated into the Lighting Mobile Tracking Application, which was developed by our organization and published in 2019 for the use of the general public. Our consultancy office carried out special work to generalize the use of the Electricity Fault Notification Application, which enables notification and monitoring of electricity malfunctions and monitoring through a mobile app. In this context, to make people aware of the Electricity Fault Notification Application, we published more than 1000 advertisements in national and local published media and aired more than 70 news reports on national and local television, and achieved a high interaction rate with the hashtag activity on social media.



### Events Held in 2024

Our Consultancy Office represented the corporation in the Career Fairs held on 3-4 January, 23-24 February, 28-29 February, and 23-24 December 2024 in an introduction booth.

#### Ç.11.4. Auditing Activities

##### Periodical / Partial Auditing Activities

Inspections of electricity distribution companies are carried out under Article 1 titled 'Purpose' of Law No. 6446 on the Electricity Market; "the purpose of this Law is to establish a competitive environment under private law provisions for the provision of electricity to consumers in an adequate, high-quality, continuous, low-cost, and environmentally friendly manner. This involves the creation of a financially strong, stable, and transparent electricity market and the provision of independent regulation and supervision within this market."

The ministry's auditing authority of electricity distribution companies was transferred to our corporation based on a Ministry Approvals dated 31.05.2017 and numbered 1198 and dated 09.03.2021 and numbered 51663, and the periodical and partial audits of Electricity Companies are carried out by our corporation under the framework of "Electricity Distribution Companies Auditing Regulation."

The company activities are audited under the following subjects;

- Expropriation,
- Investment,
- Operation and maintenance,
- Users,
- Informatics systems,
- Service quality, etc.

In 2024, 21 periodical and 55 partial audits were carried out under the auditing process of the activities of distribution companies.

##### Preparation of a Report on Information to be Published on the Websites of Electricity Distribution Companies

Since the power to conduct audits on distribution companies is granted to our corporation based on Ministry Approvals dated 31.05.2017 and numbered 1198 and dated 09.03.2021 and numbered 51663, the monitoring of the information to be published on the electricity distribution company websites are coordinated by the Auditing Department pursuant to the second legislation regulated under the Law on Electricity Market No. 6446, and the issued report is submitted to our ministry.

2024 GENERAL AUDITING ACTIVITIES		
SN	DISTRIBUTION COMPANY	AUDIT ON
1	TRAKYA EDAŞ	06.05.2024 - 24.05.2024
2	BOĞAZİÇİ EDAŞ	06.05.2024 - 24.05.2024
3	ANADOLU YAKASI EDAŞ	06.05.2024 - 24.05.2024
4	GDZ EDAŞ	06.05.2024 - 24.05.2024
5	MERAM EDAŞ	06.05.2024 - 24.05.2024
6	AKEDAŞ	06.05.2024 - 24.05.2024
7	FIRAT EDAŞ	16.09.2024 - 04.10.2024
8	VANGÖLÜ EDAŞ	16.09.2024 - 04.10.2024
9	DİCLE EDAŞ	16.09.2024 - 04.10.2024
10	BAŞKENT EDAŞ	16.09.2024 - 04.10.2024
11	YEŞİLIRMAK EDAŞ	16.09.2024 - 04.10.2024
12	ARAS EDAŞ	16.09.2024 - 04.10.2024
13	ÇAMLIBEL EDAŞ	16.09.2024 - 04.10.2024
14	KCETAŞ	02.12.2024-20.12.2024
15	ÇORUH EDAŞ	02.12.2024-20.12.2024
16	ULUDAĞ EDAŞ	02.12.2024-20.12.2024
17	AKDENİZ EDAŞ	02.12.2024-20.12.2024
18	TOROSLAR EDAŞ	02.12.2024-20.12.2024
19	ADM EDAŞ	02.12.2024-20.12.2024
20	OSMANGAZİ EDAŞ	02.12.2024-20.12.2024
21	SAKARYA EDAŞ	09.12.2024-27.12.2024

### İHDS Monitoring – Control Activities

Under the provisions of the “Operating Rights Transfer Agreement” signed between our corporation and electricity distribution companies and the “Agreements Regarding the Unbundling of Assets within the Scope of İHDS to the Use of the Incumbent Supply Company” signed with incumbent supply companies;

The activities of the responsible units for the year 2024 regarding the Follow-up Table of the Units Responsible for the Obligations Determined within the Scope of İHDS Provisions, which is included in the provisions of the contracts of electricity distribution and authorized supply companies and approved by the General Directorate Authority Approval dated 18.08.2021 and numbered 156119, were monitored. The report prepared was submitted to the General Directorate Authority.

The Operating Rights Transfer Agreement, Agreements Regarding the Unbundling of Assets within the Scope of İHDS to the Use of the Incumbent Supply Company, and the related legislation for which an opinion was requested were examined together, specifically for the company or certain subjects for which the related units requested a general opinion, an assessment was run under the provisions of the agreement, an opinion was formed, and İHDS controls were carried out.

Under the provisions of 18.2 of the “Operating Rights Transfer Agreement” signed between our corporation and the electricity distribution companies, and the “Agreements Regarding the Unbundling of Assets within the Scope of İHDS to the Use of the Incumbent Supply Company” signed between the incumbent supply companies, in 2024, a total of 37 companies; 19 electricity distribution companies and 18 authorized supply companies, were inspected in the capacity of owners.

2024 İHDS CONTROL PROGRAM			
SN	DISTRIBUTION COMPANY	RETAIL COMPANY	CONTROLLED ON
1	TRAKYA EDAŞ	TRAKYA EPSAŞ	06.05.2024 - 24.05.2024
2	BOĞAZİÇİ EDAŞ	BOĞAZİÇİ EPSAŞ	06.05.2024 - 24.05.2024
3	ANADOLU YAKASI EDAŞ	ANADOLU YAKASI EPSAŞ	06.05.2024 - 24.05.2024
4	GDZ EDAŞ	GDZ EPSAŞ	06.05.2024 - 24.05.2024
5	MERAM EDAŞ	MERAM EPSAŞ	06.05.2024 - 24.05.2024
6	FIRAT EDAŞ	FIRAT EPSAŞ	16.09.2024 - 04.10.2024
7	VANGÖLÜ EDAŞ	VANGÖLÜ EPSAŞ	16.09.2024 - 04.10.2024
8	DİCLE EDAŞ	DİCLE EPSAŞ	16.09.2024 - 04.10.2024
9	BAŞKENT EDAŞ	BAŞKENT EPSAŞ	16.09.2024 - 04.10.2024
10	ARAS EDAŞ	ARAS EPSAŞ	16.09.2024 - 04.10.2024
11	ÇAMLIBEL EDAŞ	ÇAMLIBEL EPSAŞ	16.09.2024 - 04.10.2024
12	YEŞİLIRMAK EDAŞ	YEŞİLIRMAK EPSAŞ	16.09.2024 - 04.10.2024
13	KCETAŞ		02.12.2024-20.12.2024
14	ÇORUH EDAŞ	ÇORUH EPSAŞ	02.12.2024-20.12.2024
15	ULUDAĞ EDAŞ	ULUDAĞ EPSAŞ	02.12.2024-20.12.2024
16	AKDENİZ EDAŞ	AKDENİZ EPSAŞ	02.12.2024-20.12.2024
17	TOROSLAR EDAŞ	TOROSLAR EPSAŞ	02.12.2024-20.12.2024
18	OSMANGAZİ EDAŞ	OSMANGAZİ EPSAŞ	02.12.2024-20.12.2024
19	SAKARYA EDAŞ	SAKARYA EPSAŞ	09.12.2024-27.12.2024

### General Lighting Auditing Activities

Under the duty assigned to our organization with paragraph four of Provisional Article 6 of the Law on Electricity Market No. 6446, "TEDAŞ shall carry out the required audits on distribution companies concerning whether the amounts consumed and costs shown in bills sent by distribution companies in certain time frames are authentic. In case an excess payment to the distribution company is detected as a result of the audits carried out, the distribution company shall be requested to pay the amount, considering the default interest calculated according to Article 51 of the Law on the Procedure for the Collection of Public Receivables dated 21/7/1953 and numbered 6183, for the time passed between the day of payment and the day of refund, within one month. If the refund is not paid within this time frame, the said amount shall be deducted from the receivables of the distribution company for the current period. If receivables cannot be collected this way either, then the tax offices shall monitor and collect the amount under the provisions of Law No. 6183 based on a notification to be issued by the Ministry. Eighty percent of the collections arising from excess payment shall be recorded as general budget, and the remaining twenty percent shall be transferred to the related regional authorities. (Additional sentence: 4/4/2023-7451/21 Article) All expenses to be incurred by TEDAŞ for the auditing works stated in this paragraph shall be covered from the Ministry's budget. As deemed appropriate by the Ministry of

*Treasury and Finance, the Ministry is authorized to clarify uncertainties and determine the procedures and principles if needed while implementing this paragraph.”* The corporation conducts general lighting audits on distribution companies by this provision.

Within this framework, a total of 17 general lighting audits were conducted in 2024.

2024 GENERAL LIGHTING AUDITING PROGRAM				
SN	DISTRIBUTION COMPANY	INTERIM AUDIT	FINAL AUDIT	AUDIT ON
1	OSMANGAZİ EDAŞ	X	X	21.04.2024-30.04.2024
2	KCETAŞ	X	X	13.05.2024-22.05.2024
3	DİCLE EDAŞ	X	X	03.06.2024-12.06.2024
4	VANGÖLÜ EDAŞ	X	X	01.07.2024-10.07.2024
5	TRAKYA EDAŞ	X		29.07.2024-07.08.2024
6	YEŞİLIRMAK EDAŞ	X	X	26.08.2024-04.09.2024
7	SAKARYA EDAŞ	X	X	23.09.2024-03.10.2024
8	TOROSLAR EDAŞ	X	X	21.10.2024-30.10.2024
9	AKDENİZ EDAŞ	X	X	18.11.2024-27.11.2024

### Electricity Fault Notification Application (Lighting Notifications) Statistics

The “Electricity Fault Notification Application” was launched by our corporation to report deficiencies related to unlit, out-of-place luminaires and/or pre-existing poles. In the notification details regarding the location of the malfunction, full address of malfunction, malfunctioning fixture or the number of missing poles, the time of notification, malfunction repair duration, the remaining time before notification is penalized, and all the other information on the notification processes can be monitored by Electricity Distribution Companies (EDAŞ), and procedures can be controlled on the app. This application was released in February 2019.

Data on the “Electricity Fault Notification Application” for 2024 are provided in the table below.

Date	Notification Number	Penalized Luminaires	Resolution Percentage
2024	324,035	8,051	97.52

The objections of EDAŞ to the notifications that cannot be met on the application are evaluated by our Regional Directorates, and the notifications deemed penalized by our General Directorate are reported to the Ministry.

#### Electricity Fault Notification Application (Lighting Notifications) Report

Date	Number of Notifications	Penalized Luminaires	Resolution Percentage
January 2024	29,816	788	97.36
February 2024	25,482	382	98.50
March 2024	24,224	300	98.76
April 2024	25,393	196	99.23
May 2024	24,548	430	98.25
June 2024	24,552	400	98.37
July 2024	26,905	1,130	95.80
August 2024	28,678	696	97.57
September 2024	25,544	824	96.77
October 2024	27,463	792	97.12
November 2024	29,598	1,120	96.22
December 2024	31,832	993	96.88
GRAND TOTAL	324,035	8,051	97.52

*\*The number of penalized luminaires is updated according to the evaluation of our department and Regional Directorates on the objections sent by EDAŞ.*



### Ç.11.5. Investment Activities

#### Project and Acceptance Activities

Project approval procedures of Solar Power Plant facilities with over 1000 kW power and the other Unlicensed Generation Plants (RES, TRİ/KOJEN, BES, etc.) were completed in 2024. In 2024, the project acceptance process of 1,880 unlicensed electric power generation plants with approximately 11.07 GWe of power was completed.

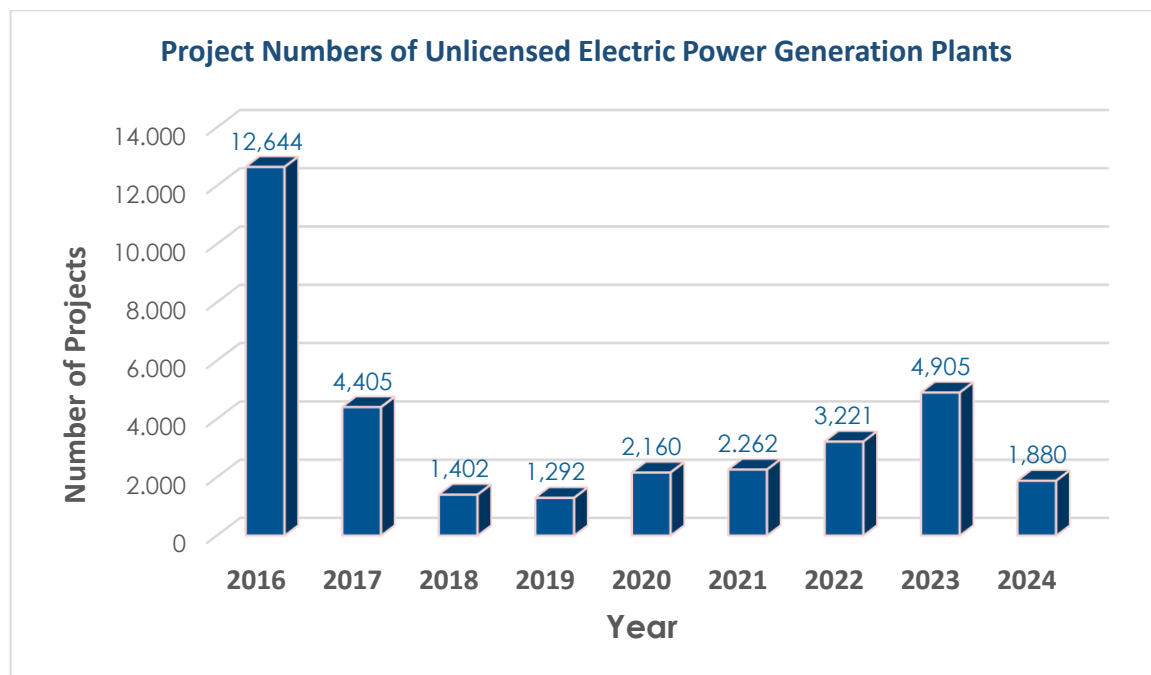


**Number of Project Approvals and Power Details of Unlicensed Electricity Power Generation Plants**

Type of Power Plant	Number of Accepted Plants	Accepted Plant Power (kWe)
BES	0	0
GES (above 1000 kWe)	1,818	10,795,174.82
RES	62	278,365.00
TRİ/KOJEN	0	0
<b>TOTAL</b>	<b>1,880</b>	<b>11,073,539.82</b>

Our department simultaneously monitors the project acceptance processes conducted by our Regional Directorates, ensuring coordination between regions and monthly reporting of the conducted processes to the senior executives. In 2024, the acceptance process of 7,825 projects was completed in all regions, including distribution facility projects/renewable energy generation facilities/maintenance projects/third-party projects.

Under the general lighting procedures, the approval of typical projects such as lighting poles used in boulevards, avenues, streets, underpasses, overpasses, bridges, squares, and intersections is carried out for general public use. In 2024, typical project approval for 70 light poles was completed.



The Solar Energy Plant facilities with power over 1000 kW and the other Unlicensed Electric Energy Generation Plants (RES, TRİ/KOJEN, etc.) were also accepted in 2024. In 2024, the acceptance process of 850 unlicensed electric power generation plants with a power of approximately 3,456 MWe was completed.

#### Number of Approvals and Power Details of Unlicensed Electric Power Generation Plants

Type of Plant	Number of Accepted Plants	Accepted Plant Power (kWe)
GES (above 1000 kWe)	843	3,425,036
RES	6	29,680
TRİ/KOJEN	1	975
<b>TOTAL</b>	<b>850</b>	<b>3,455,691</b>

Our department simultaneously monitors the project acceptance processes conducted by our Regional Directorates, ensuring coordination between regions and monthly reporting of the conducted processes to the senior executives. In 2024, a total of 8,227 acceptance processes were completed in the region. The regional distribution of the said approvals is given in the project/approval/investment monitoring/displacement table.

While there were 2,459 final acceptance applications made to the Regional Directorates in 2024, the final acceptance process of 2,243 of these was completed, and 2,078 final acceptances were approved.

The analysis of current typical projects and specifications in the electrical network, the development of new typical projects, and the redesign of network models are carried out.



Within our corporation, a total of **2,868** project approvals and a total of **1,788** acceptance procedures were performed in 2024 under the scope of the Unlicensed Electricity Generation Regulation (LUY).



### Monitoring Power Outages

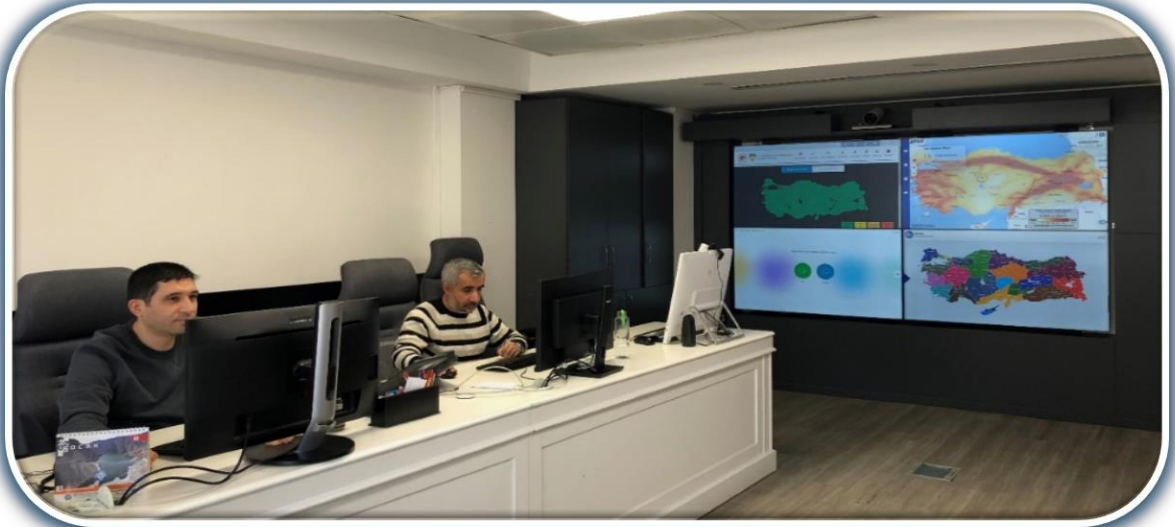
The “Planned Power Outages” section published on the website of Distribution Companies was checked and reported monthly.

Data regarding power outage transiently provided by the Distribution Companies through the Request Monitoring System software were monitored 24/7 and periodically reported.

The lighting malfunction applications sent through the Electricity Fault Notification Application were evaluated to see whether they complied with the General Lighting Regulation. An average of 899 applications per day were evaluated and sent to the distribution companies. In 2024, a total of 323,540 applications were processed.

Malfunctions and lighting requests notified via phone by other corporations and the general public were sent to the Distribution Companies, and the entire process was monitored.

In case of emergencies such as adverse weather conditions, earthquakes, disasters, etc., the most reliable outage information was obtained both from the distribution company outage records received by our Outage Tracking Center and by contacting the region, and reports were sent to the relevant authorities at the required periods.



### Emergency Crisis Management

TEDAŞ Emergency Action Plan was updated. The organization attended the Electricity Distribution Companies' Emergency Crisis Management meetings coordinated by the ministry. The works carried out by Distribution Companies on the decisions taken at meetings were monitored and reported.

Our corporation attended the meetings and video conference test activities held by the Ministry under the scope of Emergency Crisis Management. In addition, our corporation's AYDES (Disaster Management and Decision Support System) Officers were assigned to serve



at the Crisis Center of the AFAD (Disaster and Emergency Management Presidency) General Directorate in case a disaster occurs.

In adverse weather conditions and disasters that occurred in 2024, our corporation exchanged information and kept in contact with the Presidential State Information Coordination Center, the Ministry of Energy and Natural Resources, the Emergency Crisis Management Center, and the Ministry of Interior, Department of Disaster and Emergency Management.

The corporation attended the drills coordinated by AFAD in Aydın, Bingöl, Bolu, Bursa, Mersin, and Tokat provinces.

#### **Investment Quality Monitoring Activities**

To minimize risks to life and property, reduce the number and duration of outages to the lowest levels possible, and ensure supply continuity and high-quality electricity, analyses on power outages in the regions of electricity distribution companies have been completed within the scope of the 2025 investment prioritization efforts of the electricity distribution companies.

Following the works conducted by our Regional Directorates for the displacement/cancellation of the electricity distribution facility, 339 displacement/cancellation protocols were approved.

Under the legislation of the Public Procurement Authority, the General Directorate issued documents for 3 applications out of all applications submitted in 2024 under the scope of Work Experience Certificates for the power plant construction works and Unlicensed Electric Power Generation Facilities, which are tendered by the General Directorate, Electricity Distribution Companies, and accepted by the General Directorate and Electricity Distribution Companies.

The Regional Directorates monitored the physical progress of the investment of 2024 between 01.04.2024 and 31.12.2024 to ensure longer use of facilities, prevent recurring interruptions and investments that may be experienced in the future, prevent occupational health and safety dangers and threats to life and property that might arise from faulty and missing procedures in the manufacturing stage, and proceed with the approval procedures faster and easier. The issued reports were sent to the General Directorate.

The planned maintenance for 2024, carried out by electricity distribution companies, was checked by Regional Directorates between 01.04.2024 and 31.12.2024, and the reports drawn were submitted to the General Directorate.

### Ç.11.6. Strategy Development Activities

#### Activities Carried Out Under the Measurement System Regulation

Our corporation participated in the National Smart Meter Systems (MASS) Project, and the project's final report was published after its completion.

The following fundamental principles were determined for MASS.

- **The Principles of Specified Standards:** The meter, modem, central communication software, and data concentrator must comply with the specified specifications.
- **The Principle of Interoperability:** Different branded meters, modems, central communication software, and data concentrators should be able to operate on a single system as a whole, thanks to the specified standards.
- **The Principle of Interchangeability:** During regular operation of the system, the products of another manufacturer should be able to be used in the place of one of the previous products instead of one of the components, and the system should continue operating without requiring a revision.

The regulation of the legislation covered under the National Smart Meter Systems (MASS) Project aims to bring this system, which was established within the fundamental principles of MASS, to life. In line with this aim, the following are the works requested by our General Directorate under the Electricity Market Measurement System Regulation published by the Energy Market Regulatory Authority.

- The Technical Specifications marked TEDAŞ-MLZ/2019-064.A for the Communication Unit was updated as TEDAŞ-MLZ/2019-064.B, considering the additional criteria determined in the MASS Project and recommendations of industry stakeholders, and was presented for the industry stakeholders to use.

- The Technical Specifications marked TEDAŞ-MLZ/2024-082 for the Modular Modem were drawn as brand-new specifications considering the additional criteria determined in the MASS Projects and recommendations of industry stakeholders, and were presented for the industry stakeholders to use.

- The Technical Specifications marked TEDAŞ-MLZ/2024-081 for the Communication (Head-End) Software was drawn as a brand-new specification considering the additional criteria determined in the MASS Projects and recommendations of industry stakeholders, and was presented for the industry stakeholders to use.

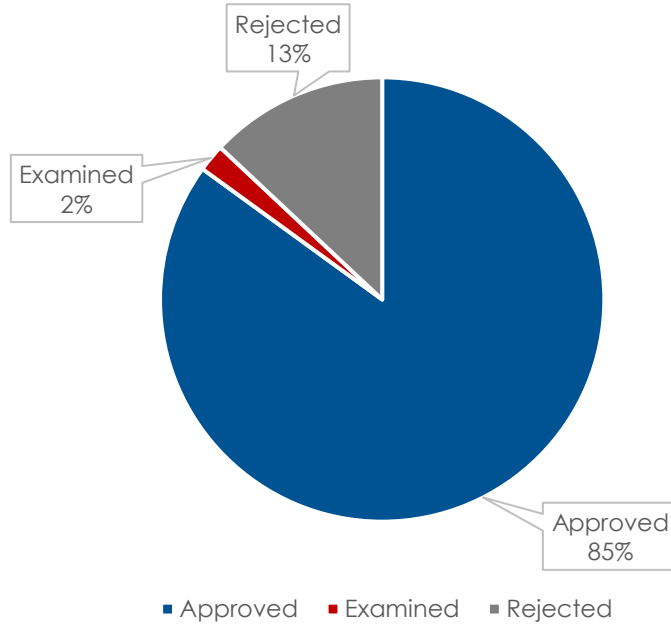
#### LED Luminaire Applications

Procedures and Principles Regarding the Use of LED Luminaires Under General Lighting, issued by the ministry, was published in line with the duty assigned to our General Directorate, with the following documents:

- Technical Specifications marked TEDAŞ-MLZ/2010-057.D on LED Lighting Fixtures,
- Procedures and Principles Regarding LED Road Lighting Design,
- Procedures and Principles on the Approval of LED Luminaires

The works still continue to ensure that, in line with the abovementioned documents, manufacturing companies can create suitable designs for all light luminaire classes, while distribution companies can create a pool of LED luminaires that will be used in lighting facilities in a short time. Under this scope, as of 2024, 227 luminaire application files, sent by 21 companies that applied to prove compliance with the technical specification, were examined according to the applicable legislation.

#### APPROVAL OF LED LUMINAIRES FOR CONFORMITY TO SPECIFICATIONS



The brands and models of 14 luminaire classes that were granted approval for compliance with the specification and met the condition of holding at least three brands and models were published on our website.

Road Class	Luminaire Classes	Number of Approved Brands	Number of Approved Models
M1	Grade 1	0	0
	Grade 2	0	0
	Grade 3	5	6
M2	Grade 4	1	1
	Grade 5	6	8
	Grade 6	8	15
	Grade 7	4	6
M3	Grade 8	5	6
	Grade 9	12	30
	Grade 10	12	35
	Grade 11	10	23
M4	Grade 12	10	19
	Grade 13	11	24
	Grade 14	12	35
M5	Grade 15	11	18
P2	Grade 16	1	1
P3	Grade 17	1	1

Moreover, some documents were published in order to determine criteria regarding the measurements to be conducted to report efficiency and performance in facilities that will be illuminated using LED luminaires.

- Of the led road lighting facilities established by electricity distribution companies in line with the Procedures and Principles on LED Lighting Measurements, the information and first measurement data of at least three facilities requested in these procedures and principles were collected and the LED Luminaire Report for General Lighting prepared under this scope was submitted to the Ministry of Energy and Natural Resources.

#### Activities Conducted to Establish Sectoral Unit Prices

Unit price commission activities were conducted to publish the 2024 Unit Price Book, and pursuant to the decision dated 01.04.2024 and numbered 10-615 by the Board of Directors, 2024 unit price books were provided to sector stakeholders.

LME data, raw material increase rates, currencies, and technical specifications for the new materials to be added to the unit price books were examined under the preparation for the next year's unit price book.

297 manufacturing companies across the country were asked in writing for the listed sales price of their products for January to determine the material unit prices for electricity equipment in 2025, the book publishing year, and of these, 9 manufacturing companies replied. 21 Electricity Distribution Companies and 237 licensed OSBs were asked for information about their 2024 electricity material purchase prices, and of these, 21 Electricity Distribution Companies and 37 OSBs replied with the requested price information. Based on the provided information, the data to be used to create a unit price book was processed.

#### Activities on Strategic Planning and Monitoring

Our corporation's 2024-2028 Strategic Plan, prepared under the provisions of the General Investment and Financing Program of State Economic Enterprises and Subsidiaries, was approved by the Department of Strategy and Budget and sent to the related corporations/institutions.

The 2024 and 2025 Performance Programs were created in relation to the Strategic Plan under the provisions of the General Investment and Financing Program of State Economic Enterprises and Subsidiaries Program, and sent to the Department of Strategy and Budget, the Ministry of Energy and Natural Resources, and the Ministry of Finance.

Under the Project of Increasing Efficiency in Services Provided by the Central Units of the Ministry and Affiliated, Related and Associated Institutions by Simplifying Procedures, the duties and services of our corporation were monitored, evaluated, and reported, and the audit reports issued and sent by ETKB were announced, and their results were monitored.

The data requested by the Ministry in relation to our corporation's activities carried out under the Digital Türkiye activities organized by the Digital Transformation Office of the Presidency of Türkiye were sent to the related units.



The opinions and responses in relation to the Court of Accounts Audit Report issued for our corporation were prepared in coordination with the related units, preparation works for Sub/Upper Committee on Public Enterprises (KİT) meetings, and the responses to the questions asked by the Parliament Members for our Organization in Sub/Upper Committee on Public Enterprises (KİT) meetings were coordinated with the related units.

The information and documents that constitute the basis for the responses to the parliamentary questions sent to our organization by the Grand National Assembly of Türkiye (TBMM) were coordinated with the related units and sent to our Ministry.

#### Activities Carried out within the Scope of Specification Development

Under the preparation and update works of the Technical Specifications used in electricity distribution facilities, the Technical Specifications of three materials mentioned below were updated in 2024, and a Technical Specification document was issued for one material that did not have a Technical Specification.

- Technical Specification marked TEDAŞ-MLZ/96-014.A for Stranded All Aluminum Conductors and Aluminum Conductors Steel Reinforced
- Technical Specification marked TEDAŞ-MLZ/96-017.B for High Voltage Disconnectors
- Technical Specification marked TEDAŞ-MLZ/95-008.B for Medium Voltage Circuit Breakers
- Technical Specification marked TEDAŞ-MLZ/2024-080 for Reactive Power Center

The following five Technical Specifications were updated with a common change;

- Prefabricated Distribution Center and HV/LV Distribution Transformer Centre Buildings marked TEDAŞ-MLZ/2006-052.B,
- Underground MV/LV Distribution Transformer Centers marked TEDAŞ-MLZ/2006-053,
- Metal Enclosed Compact Type MV/LV Centers (GIS) marked TEDAŞ-MLZ/95-060.B (with MMH gas),
- Concrete Enclosed Compact Type HV/LV Distribution Transformer Centers marked TEDAŞ-MLZ/2020-069,
- Mobile HV/LV Distribution Transformer Centers Technical Specifications marked TEDAŞ-MLZ/2023-078.

Besides, Technical Specifications marked TEDAŞ-MLZ/95-009.B for Road Lighting Luminaire was updated with an amendment to one article.

The type test report examination was carried out on 20 main items by including the HV Current Transformers, under the scope of the type test report examination for compliance of materials used in electricity distribution facilities with the related standards, and the announcement of results to related parties.

As a result of the applications made under the type test report examination works in

2024,

- Low Voltage Power Cables: 411 pieces,
- Medium Voltage Cable Terminations and Joints: 36 pieces,
- Low Voltage Distribution Panels: 455 pieces,
- Low Voltage Field Distribution Boxes: 121 pieces,
- MV/LV Distribution Power Transformers (Hermetically Sealed Type, Conservator Tank Type, and Dry Type) 791 pieces,
- High Voltage/Low Voltage (HV/LV) Compact Substations with Concrete Enclosures: 127 pieces,
- Prefabricated Distribution Center and HV/LV Distribution Transformer Centre Buildings: 54 pieces,
- SF6 Gas-Insulated Metal-Enclosed Modular Switchgear and Control Assemblies: 105 pieces,
- High Voltage Air-Insulated Metal-Enclosed Modular Switchgear and Control Assemblies: 103 pieces,
- Battery–Rectifier Units: 284 pieces,
- Medium Voltage Disconnectors: 39 pieces,
- Medium Voltage Composite Silicone Suspension and Tension Insulators: 53 pieces,
- Medium Voltage Composite Silicone Post Insulators: 150 pieces
- Low Voltage Knife-Blade Fuse and Switching Device: 740 pieces,
- High Voltage Current Transformers: 12 pieces,
- High Voltage Fuse: 12 pieces,
- Medium Voltage Breakers: 276 pieces,

which totals 3,769 type tests, were examined, and the evaluation tables created were provided for our stakeholders' use.

As part of the process of storing equipment label/attribute information within QR codes in the distribution system and producing material labels with QR codes, QR code aliases have been assigned to 13 manufacturer/supplier companies.

### Monitoring and Improvement of Service Quality in the Electricity Distribution System

The Supply Continuity Report, consisting of Average Power Outage Duration (OKSÜRE) and Average Power Outage Frequency (OKSIK) indicators, which are supply continuity quality indicators, was issued monthly regularly using the power outage tables from electricity distribution companies, and service quality monitoring activities were carried out. Additionally, annual changes in the technical quality and supply continuity quality indicators of the electricity distribution system are annually monitored per company.

Our corporation checked whether the Distribution Companies' Supply Continuity and Commercial Quality tables were published on the company websites under the "Quality Regulation on the Distribution and Retail Sales Activities in the Electricity Market," and the results were reported.

Activities for examination of the service quality legislation and recommendations on improving service quality legislation were carried out.

### 2023 Türkiye Electricity Distribution Sector Report

The “2023 Türkiye Electricity Distribution Sector Report,” which includes an overview of the sector in the world and in Türkiye, TEDAŞ’s place in the sector, and its comparison with other similar organizations active in the international arena, was prepared and published on the corporation’s website.

### 2023 TEDAŞ Activity Report

The “2023 TEDAŞ Activity Report,” which includes the activities of TEDAŞ General Directorate Central Units, Regional Directorates, and Training Centers in 2023, was issued and published on our corporation’s website in two versions, as Turkish and English.

### 2023 Türkiye Electricity Distribution and Consumption Statistics

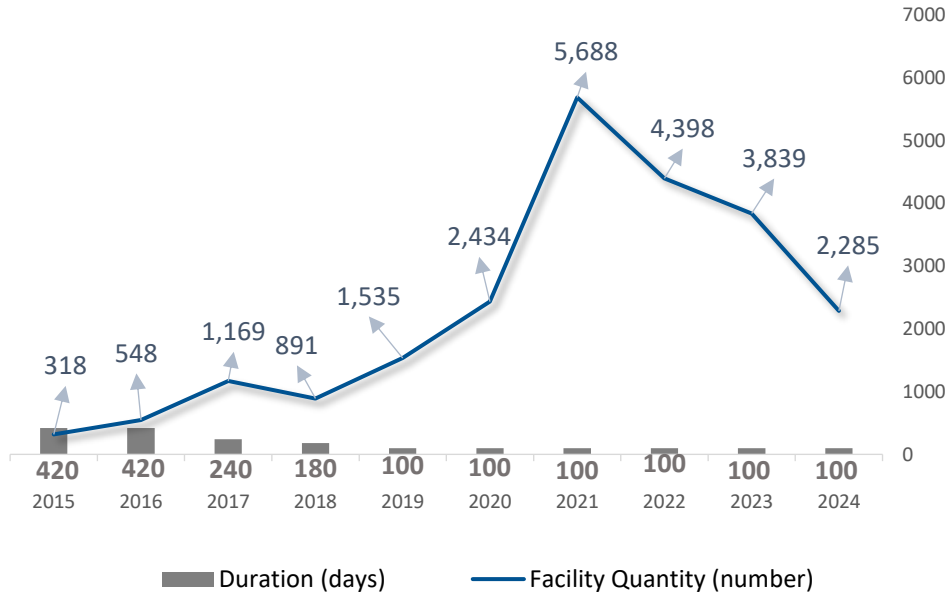
The 2023 Türkiye Electricity Distribution and Consumption Statistics was compiled in a book form within the scope of the Official Statistics Program prepared on the basis of the Turkish Statistics Law No. 5429, by compiling annual data obtained from electricity distribution companies, incumbent supply companies, EÜAŞ, TEİAŞ, EPIAŞ and all OIZs holding distribution licenses, and made available to the relevant institutions and organizations online.

### Ç.11.7. Asset Management Activities

#### Mapping and Expropriation Activities

Real Estate Acquisition Decision was made by the Board of Directors of our General Directorate for a total of 2,285 real estates, 1,871 Energy Transmission Lines, and 1,174 Transformer Substations, Distribution Centers, Breaker Measurement Cabinets, etc., for the procurement of real estate.

**Number of Expropriation Decisions Taken by the Board of Directors of our Corporation over the Years**



Within the scope of the procurement procedures of the immovable properties occupied by the electricity distribution facilities needed within the scope of the activities of electricity distribution companies, a total of 950 Approvals to File Lawsuits, including 88 Approvals for Urgent Expropriation, 4 Applications to the Council of State, 4 Approvals for Cancellation of Lawsuits, 811 Approvals for Determination and Registration of Price, and 43 Unjust Enrichment, were issued.

Within the scope of the “Target Based Performance and Competency Evaluation System” monitored by the Ministry of Energy and Natural Resources, the General Directorate has been assigned the target of “initiating the registration of finalized court decisions regarding price determination and registration cases and cases of confiscating without expropriating in the land registry within the specified period of time” for 2021. Within this scope, our department is monitoring the efforts of Regional Directorates to initiate registration procedures for court decisions within 10 days.

Our opinions on questions and requests received from Public Institutions about issues related to the field of activity of our department were submitted.

1,250 real estate valuations were checked.

TEKBİS (TEDAŞ Real Estate Expropriation Information System) program, prepared by our General Directorate to carry out the management and follow-up of expropriation works and transactions under the responsibility of our General Directorate in a more effective, efficient, and sustainable structure, was opened to the use of Distribution Companies via the <http://tekbis.tedas.gov.tr> address. As of the end of 2024, 141 Distribution Company users were activated.

TAKBİS, MERNİS, and Annotation Cancellation activities continued.

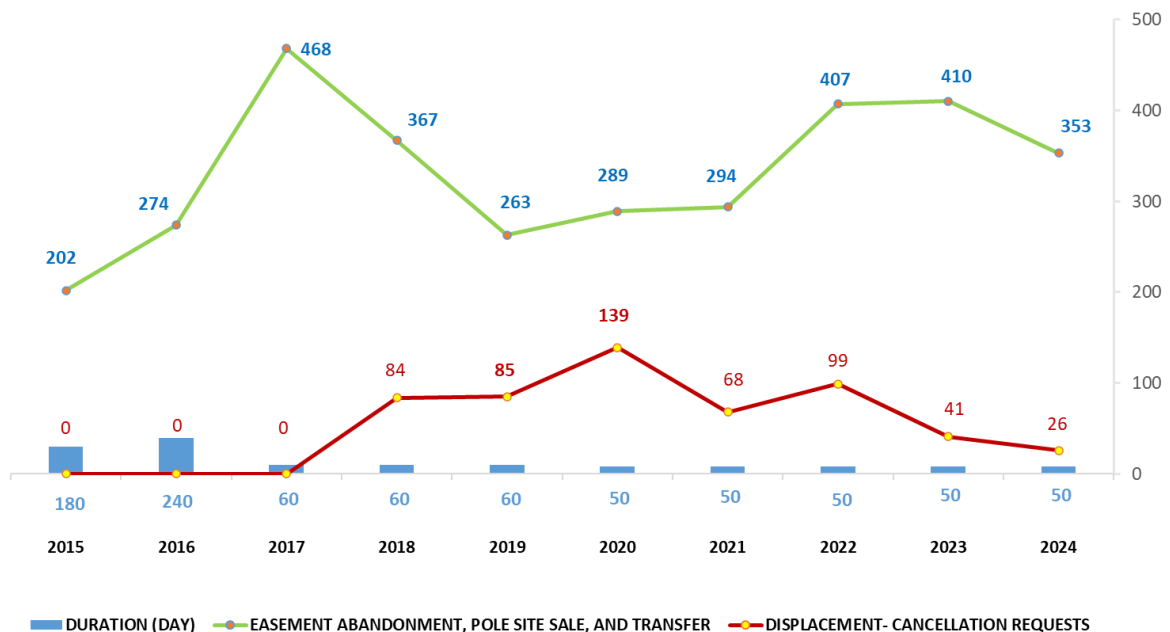
### Real Estate Activities

After the requests for the displacement and/or cancellation of electricity distribution facilities from third parties and public institutions and organizations were investigated on site by the commissions established within the framework of the relevant legislation and after the examination in terms of ownership in 2024, 26 Electricity Distribution Facility Displacement/Cancellation request files, sent to our department, were sent to the General Directorate for the approval of the General Directorate Authority and/or the Decision of the Board of Directors.

A total of 353 files were processed in 2024 to obtain General Directorate's Approval and/or Board of Directors Decision within the scope of the transfer of the easement rights, pole locations and the transfer of the immovables that are owned by our General Directorate and within the scope of the Expropriation Law No. 2942, which are requested by public institutions and organizations and which are not objectionable in the transfer, in return for the price.

On-site detection was carried out on 59 properties, and a Valuation Report was issued by our department.

**Table of Displacement-Cancellation and Easement Rights Terminations Carried out in 2024**



### Construction Activities

Projects for the Reinforcement against Earthquakes and Renovation of TEDAŞ Erzincan ESM Operations Directorate Buildings and the Renovation Construction of the EKAT Area have started. Currently, the project is at 80%, and is expected to be completed in 2025.

The project for the Reinforcement against Earthquakes and Renovation of the Istanbul International ESM Operations Directorate Building continues at a 90% progression rate, and is expected to be completed in 2025.

With the Board of Directors Decision dated 18.05.2022 and numbered 16-1344, the processes to be conducted by the Electricity Distribution Companies on properties owned by our General Directorate, such as new buildings to be built and/or are currently under construction, reinforcement against earthquake, building demolition, etc., were followed up on-site.

### Activities on Estate, Leasing, and Forest Permit Operations

2 immovable properties were leased out in conclusion of the tenders conducted for leasing properties that belong to our General Directorate under the “Turkish Electricity Distribution Corporation (TEDAŞ) Leasing Regulations.”

Regarding the requests made for the cancellation of the lease annotations under the responsibility of our General Directorate in 2024 for various reasons, a total of 99 transactions were carried out within the scope of the General Directorate's Authority Approval, consent, and provision of information/documents.

472 correspondences were carried out for the permission procedures of the parts of the electricity distribution facilities belonging to our General Directorate, located in forestlands.

A total of 965 correspondences were carried out for the legal documents and documents requested, and the provision of information and documents regarding the Expert Reports, Warrants, and Expert/Appraisal Report procedures sent by the Courts regarding the estates of our directorate and our electricity distribution facilities

30,687 real estates were registered in the name of TEDAŞ General Directorate as a part of the registration processes carried out for correction purposes under the framework of Provisional Article 31 supplemented to the Electricity Market Law No. 6446.

### Ç.11.8. Development Management Activities

#### Training Activities

In 2024, our corporation provided a total of 38.57 hours of in-service training per personnel. These trainings were conducted under 41 different training programs in the following 6 main categories.

- Personal Development Training
- Vocational Development Training
- Quality Management System Training
- Legislation Training
- Information Technologies Training
- Corporate Resource Management, User Training

#### External Training

In 2024, a total of 8,263 personnel were trained by our corporation for the electricity distribution sector, including Electricity High Current Facilities (EKAT) License to Work Under High Voltage and Engineer/Operator/Technician Development Trainings.





2024 ESM OPERATIONS DIRECTORATES TRAINING CHART	
Ankara ESM Operating Directorate	1,892 people
Erzincan ESM Operating Directorate	2,197 people
İstanbul International ESM Operating Directorate	2,635 people
İzmir ESM Operating Directorate	1,539 people
<b>TOTAL</b>	<b>8,263 people</b>

#### Vocational Training and Internship Activities

In 2024, 60 students from vocational high schools received vocational training, and 71 students from vocational high schools/vocational schools/universities completed internships in our corporation's central and provincial units.

#### TEDAŞ Digital Workshop System

In order to increase the effectiveness and efficiency of technical training organized for the electricity distribution sector, the entire distribution network was modelled, and the TEDAŞ Digital Workshop System has been established by digitalizing the system through virtual reality (VR), augmented reality (AR), problem simulation system, digital experience system, and interactive information system technologies.

The TEDAŞ Digital Workshop System was made available to our sector stakeholders in addition to being used in training sessions organized by our corporation. In this context, we signed contracts with 21 electricity distribution companies for service provision.

#### Individual Performance Management System

Software has been developed to measure, monitor, and report individual performance of the personnel in line with their goals and competencies.

#### Workload Analysis and Follow-up System

Software has been developed in order to carry out work analysis, workload determination, and reporting thereof in relation to the activities carried out by our personnel.

#### Activities Regarding the Duties, Authorities, and Responsibilities of the Central and Provincial Organization

The Directive on Duties, Authorities and Responsibilities of the Central and Provincial Organization is being updated in order to establish the job descriptions of our corporation and to improve the job descriptions when needed.

#### Process Improvement Activities

Our corporation's current Process Mapping Project, conducted to improve current processes, has been completed. Under this project, 25 main processes have been minimized to 12, 124 sub-processes have been minimized to 70, and 144 process identity cards were cancelled. The total of 293 documents has been minimized to 70 to ensure more effective documentation.

#### Management System Activities

- To monitor and perform the necessary actions related to the management system certificates obtained and/or to be obtained by our corporation,
- To implement and maintain the Integrated Management System in all units of the corporation,
- To support the relevant units in fulfilling the requirements of the standards for the



management systems needed according to the activity areas of our corporation, and to include these in the Integrated Management System (EYS) works,

- To monitor the works to be performed regarding the implementation and maintenance of management systems in all units of the corporation
- To perform work to maintain and improve the management systems through the Integrated Management System Software (QDMS) in all units of the corporation,
- To ensure the continuity of the management systems certificates obtained by the corporation and renewing them when necessary, and carrying out certification works for newly established management systems,
- To implement the Individual Suggestion System in our corporation, and to carry out activities to encourage the participation of all personnel.

### Corporate Performance Management System

The goals of the General Directorate Central Units and Regional Directorates are analyzed, and the TEDAŞ Corporate Performance Score is determined. The Objectives and Goals Report is presented to the Senior Management regularly throughout the year.

#### Ç.11.9. Activities of Information Technologies

The establishment of the Cyber Security Operation Center (SGOM) was completed in 2022. Within the scope of this project, additional purchases and renewal services have been carried out to strengthen BT and OT infrastructures, including Firewalls, End User Management, Network and System Management, and Authentication Systems, to provide services to our Ministry and affiliated and related institutions and organizations. Inventory tracking has been conducted on an institutional level for these acquisitions.

The user capacity of the video conferences conducted with Regional Directorates, Training and Certification Centers, and Central Campus has been increased for more quality, secure, and fast meetings on the corporate network ([konferans.tedas.gov.tr](http://konferans.tedas.gov.tr)) and to hold simultaneous meetings by improving the system. Besides this, a more user-friendly interface was integrated into the system. Moreover, virtual meeting rooms were established in all Departments, Regional Directorates, and Training and Certification Centers.

Efforts continue to enhance Help Desk operations by treating end users as customers and improving service quality through the addition of a new module in the updated Information Management System (BYS).

The software works for Belgenet integration in the TEDAŞ Real Estate and Expropriation Information System software, and additional improvements in the Legal Module and the Expropriation Module have been completed.

Software development efforts continue to transform the old Windows-based BYS (Information Management System) software, written with outdated technology, into a web-based application that complies with current regulations and security standards, and can be modified later through software updates.

Pursuant to the Minister's Approval, requests related to the Information Technologies (BT) and Operational Technologies (OT) needs of our Ministry (Ministry of Energy and Natural Resources) and affiliated, related, and associated institutions and organizations have been collected, and supply works have been conducted.

Our corporate website ([www.tedas.gov.tr](http://www.tedas.gov.tr)) was updated in line with the TEDAŞ vision and mission to use the developing internet technologies more effectively.

Design-related works have started on our corporate intranet application ([intranet.tedas.gov.tr](http://intranet.tedas.gov.tr)) to increase effective use of the system.

The software improvement of audit, investment prioritization, investment monitoring, displacement, real estate, and connectivity modules in KEYPOS Phase 2 continues.

Additional software improvement was made for online applications, payments, exams, scoring, and notifications of EKAT training

TEDAŞ Workload and Performance software was developed.

Under the Personal Data Protection Law (KVKK), efforts have been made to increase

awareness, and TEDAŞ's Personal Data Processing Inventory has been updated.

Audits for the Information and Communication Security Guideline, published by the Presidential Digital Transformation Office, have been carried out.

The works carried out to collect the distribution network inventory in the Geographical Information Systems from Electricity Distribution Companies have started.

#### Ç.11.10. Activities of Human Resources Management

##### Activities for Meeting Personnel Needs

In order to meet the personnel needs of our corporation in 2024, a total of 61 personnel started their duty in our corporation. Of those, 32 were individuals from various branches and these were appointed pursuant to subparagraph (a) of the first paragraph of Article 4 of the Presidential Decree regarding General Investment and Financing Decree for State Economic Enterprises and their Subsidiaries, 19 were appointed under first paragraph of Article 5 titled “Additional Appointments” of the same decree, 4 personnel by the Law No. 2828, and 6 personnel under the Law No. 1416.

##### Activities of Human Resources Management

A promotion exam was organized for those who will be appointed to the Branch Manager or Manager duties.

The Promotion Exam Committee was established according to the Approval dated 14.07.2023 and numbered 730706 by the General Directorate Authority to follow the processes regarding the determination of those who will be appointed as Branch Manager or Manager at the central or provincial units of our corporation through a promotion exam. By negotiating with the related units about the planned Branch Manager and Manager positions for which an examination will be held in central and provincial organization, it was decided that a promotion exam would be held for 23 vacant positions in 1<sup>st</sup> degree Branch Manager position in the central organization, and for 17 vacant positions in the 1<sup>st</sup> degree Manager position in the provincial organization. In this framework, by the paragraph 1 of Article 18 of the Regulation on Promotion and Title Change for Personnel of the General Directorate of the Turkish Electricity Distribution Corporation, 35 personnel, who succeeded in the said exam, and whose appointment preferences were considered, were appointed according to the Approval dated 25.01.2024 and numbered 913628 of the General Directorate, and started their duty.

#### Ç.11.11. Activities of Support Services

Procurement, warehouse, logistics, housing operations, sports facilities, tea rooms, general documentation, archiving, official garage, security, and civil defense services have been carried out under the Directorates of Administrative Services, Social Services, Civil Defense and Security, Procurement and Logistics, and General Paperwork, Archive, and Documentation.

##### General Document and Archive Activities

The general paperwork of the General Directorate and archive and documentation works in the central and provincial organization of the General Directorate were carried out.

The number of incoming documents was 287,091, and the number of outgoing documents was 304,085. As part of our corporation's Archive Activities, documents were destroyed across 5 Departments, 1 Regional Directorate, and 6 Electricity Distribution Companies affiliated with our General Directorate.

##### Purchasing and Logistics Activities

All work and transactions for the procurement of goods, services, consultancy, and construction works, in accordance with the requests of our Ministry's central organization and related and associated institutions regarding Information Technology (BT) and Operational Technology (OT), as well as the requests of the units of our General Directorate, have been carried out through tender and direct procurement procedures pursuant to the Public Procurement Law No. 4734 and the exceptions specified in this Law.

##### Activities Related to Technical Works

Coordination has been provided for the realization of the works and procedures related to the maintenance, repair, and renovation needs of the service buildings, additional equipment and lodgings, electrical, machinery, construction, and mechanical issues in the headquarters and provinces of the General Directorate.

##### Activities Related to Transportation Works

Procurement and business planning have been carried out for official and leased vehicles used within the scope of transportation services needed for the fulfillment of official works and transactions in the central and provincial organizations of our General Directorate.

## Ç.11.12. Board of Directors Meetings

**NUMBER OF TEDAŞ BOARD OF DIRECTORS MEETINGS AND DECISIONS IN 2024**

MONTHS		DATE	NUMBER OF MEETINGS	NUMBER OF DECISIONS
2024	January	17/19/29 January 2024	3	227
2024	February	16/22 February 2024	2	106
2024	March	04/11/19/25 March 2024	4	278
2024	April	01/04/05 April 2024	3	77
2024	May		0	0
2024	June		0	0
2024	July	09/16/25 July 2024	3	206
2024	August	06/12/22/26/28 August 2024	5	333
2024	September	04/13/23/30 September 2024	4	175
2024	October	03/07/11/15/22 October 2024	5	167
2024	November	01/04/11/18/21/26/29 November 2024	7	158
2024	December	02/06/12/13/16/17/20/24/25/26/27/30/31 December 2024	13	495
<b>TOTAL</b>			<b>49</b>	<b>2,222</b>

## Ç.11.13. Health Services and Occupational Safety

Personal protective equipment was supplied and distributed among the employees of our corporation. Risks identified for the KLMN block within the scope of the occupational health and safety risk assessment were eliminated. A central campus evacuation drill has been conducted. The TEDAŞ Occupational Health and Safety (İSG) directive has been revised and published. Preparation of the Electricity Distribution Sector Occupational Accident Statistics, execution of processes related to the Occupational Health and Safety Board, provision of occupational health and safety training to central office employees, and activities related to the TSE ISO 45001 İSG Management System have been carried out.

## D.FINANCIAL STATUS



## D. Financial Status

Our corporation has set the goals outlined in the 2024-2028 Strategic Plan, the goals in the Presidency Annual Program, and the Corporate Objectives monitored by the Ministry of Energy and Natural Resources. These goals are followed and monitored by our corporation and the related higher organizations.

The tables and rates showing the financial status of our corporation are presented below.

Current Ratio = $\frac{\text{Current Assets}}{\text{Short Term Liabilities}}$	2.10	According to the generally accepted principles in financial ratio analysis, the current ratio is expected to be at least 1; therefore, it is accepted that current assets can cover short-term liabilities. In evaluating the ratios, it is necessary to take into account the collectability of old and high-value receivables assumed under the privatization model.
Liquidity Ratio = $\frac{(\text{Current Assets} - \text{Stocks})}{\text{Short Term Liabilities}}$	2.10	Since inventories are consumable in nature and occupy very little space in financial terms compared to total assets, the assessment made for the current ratio also applies to the liquidity ratio.
Cash Ratio = $\frac{\text{Liquid Assets} + \text{Securities}}{\text{Short Term Liabilities}}$	0.86	This ratio reveals the power of the business to pay its short-term debts if its sales stop, and it cannot collect its receivables, and it has difficulty in converting its stocks into cash.
Financial Leverage (Borrowing Ratio) = $\frac{\text{Foreign Assets}}{\text{Total Assets}} \times 100$	18.36	This ratio shows the extent to which the entity's assets are funded by foreign funds. In general, a financial leverage of 1/2 is considered normal.
Financial Adequacy Ratio = $\frac{\text{Equity}}{\text{Foreign Assets}}$	4.45	It shows the relationship between the equity of the enterprise and the foreign resources that it is provided by borrowing. The high ratio indicates that the equity contribution is higher than foreign funds in the financing of the enterprise, while the low ratio indicates that the equity contribution is less than foreign funds. It is accepted that the financing rate is close to or above 1.
Borrowing Coefficient Ratio = $\frac{\text{Foreign Assets}}{\text{Equity}}$	0.22	It shows how many times the equity is borrowed. The ratio of 1 is generally considered sufficient in terms of equity and foreign fund balance.
Ratio of Fixed Assets to Total Assets = $\frac{\text{Fixed Assets}}{\text{Total Assets}} \times 100$	76.39	This ratio is obtained by dividing the total assets by the fixed assets. It indicates to what extent the asset total consists of fixed assets. The ratio of fixed assets varies according to the structure and field of activity of the enterprise.



## TEDAŞ STATEMENT OF FINANCIAL STATUS

FINANCIAL STATUS	Previous Period 31.12.2023	Current Period 31.12.2024
	Thousand TRY	Thousand TRY
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and Cash Equivalents	20,148	77,037
Securities	2,743,554	4,162,149
Trade Receivables	1,254,439	865,942
Other Receivables	4,849,160	5,068,289
Stocks	-	1,534
Construction and Repair Costs over the Years	-	-
Expenses and Accrued Expenses for Future Months	15,900	44,885
Other Current Assets	18,762	125,133
<b>TOTAL CURRENT ASSETS</b>	<b>8,901,963</b>	<b>10,344,970</b>
<b>Fixed Assets</b>		
Trade Receivables	-	66,559
Other Receivables	-	-
Financial Fixed Assets	-	-
Tangible Fixed Assets	28,049,259	32,553,502
Intangible Fixed Assets	722,154	842,302
Assets Subject to Special Depletion	-	-
Expense and Income Accruals for Following Years	-	-
Other Fixed Assets	-	-
<b>TOTAL FIXED ASSETS</b>	<b>28,771,413</b>	<b>33,462,363</b>
<b>TOTAL ASSETS</b>	<b>37,673,376</b>	<b>43,807,332</b>
<b>RESOURCES</b>		
<b>Short-Term Liabilities</b>		
Financial Payables	604,842	712,740
Trade Payables	213,567	574,305
Other Payables	1,704,441	2,057,979
Advances Received	318,595	429,728
Construction and Repair Billings Spread Over Years	-	-
Taxes and Other Liabilities Payable	69,677	53,736
Provisions for Liabilities and Expenses	-	776
Income and Expense Accruals for Following Months	509,265	1,095,524
Other Short-Term Liabilities	8	-
<b>TOTAL SHORT-TERM LIABILITIES</b>	<b>3,420,394</b>	<b>4,924,788</b>
<b>Long-Term Liabilities</b>		
Financial Payables	2,623,226	2,246,222
Trade Payables	648,925	708,080
Other Payables	-	-
Advances Received	-	-
Provisions for Payables and Expenses	91,780	164,344
Income and Expense Accruals for the Following Months	265,453	-
Other Long-Term Liabilities	-	-
<b>TOTAL LONG-TERM LIABILITIES</b>	<b>3,629,385</b>	<b>3,118,647</b>

FINANCIAL STATUS	Previous Period 31.12.2023	Current Period 31.12.2024
	Thousand TRY	Thousand TRY
<b>Shareholder's Equity</b>		
Paid Capital	309,091,905	51,451,329
Capital	22,000,000	22,000,000
Unpaid Capital (-)	-709,922	-709,922
Capital Surplus	287,801,827	30,161,251
Capital Reserves	1,307,631	1,307,631
Profit Reserves	7,225,197	9,294,670
Accumulated Earnings	-	-
Retained Losses (-)	-287,001,137	-23,372,978
Net Profit (Loss) for the Period	-	-2,916,755
<b>TOTAL EQUITIES</b>	<b>30,623,596</b>	<b>35,763,897</b>
<b>TOTAL RESOURCES</b>	<b>37,673,376</b>	<b>43,807,332</b>

## TEDAŞ INCOME STATEMENT FOR 2023-2024

	Previous Period 31.12.2023	Current Period 31.12.2024
	Thousand TRY	Thousand TRY
<b>1-GROSS SALES</b>	<b>1,816,624</b>	<b>3,002,903</b>
Domestic Sales	1,708,720	2,729,208
Overseas Sales	-	
Other Income	107,904	273,695
<b>2-DISCOUNTS FROM SALES</b>	<b>77,678</b>	<b>48,097</b>
Sales Returns (-)	77,678	48,097
Sales Discounts (-)	-	-
Other Discounts (-)	-	-
<b>3-NET SALES</b>	<b>1,738,945</b>	<b>2,954,806</b>
<b>4-COST OF SALES (-)</b>	<b>1,203,517</b>	<b>2,517,678</b>
Cost of Products Sold (-)	-	-
Cost of Commercial Goods Sold (-)	-	-
Cost of Services Sold (-)	1,203,517	2,517,678
Other Sales Cost (-)	-	-
<b>5-PROFIT OR LOSS FROM GROSS SALES</b>	<b>535,428</b>	<b>437,128</b>
<b>6-OPERATING EXPENSES</b>	<b>432,927</b>	<b>4,644,407</b>
Research and Development Expenses (-)	-	-
Marketing, Sales, and Distribution Expenses (-)	-	-
General Administration Expenses (-)	432,927	*4,644,407
<b>7-ACTIVITY PROFIT OR LOSS</b>	<b>102,501</b>	<b>(4,207,279)</b>
<b>8-ORDINARY INCOME AND GAINS FROM OTHER ACTIVITIES</b>	<b>750,821</b>	<b>2,153,239</b>
Dividend Income from Affiliates	-	-
Dividend Income from Subsidiaries	-	-
Interest Income	447,635	1,268,849
Commission Incomes	-	-
Provision No Longer Required	39,679	25,293
Foreign Exchange Profit	57,095	58,472
Gains from Inflation Adjustments	-	408,756
Other Ordinary Income and Profit	206,411	391,869

	Previous Period 31.12.2023	Current Period 31.12.2024
	Thousand TRY	Thousand TRY
<b>9-ORDINARY EXPENSES AND LOSSES FROM OTHER ACTIVITIES</b>	<b>60,739</b>	<b>687,648</b>
Commission Expenses (-)	-	-
Provision Expenses (-)	42,732	6,238
Foreign Exchange Losses (-)	18,007	26,542
Rediscount Interest Expenses (-)	-	-
Losses from Inflation Adjustment (-)	-	**654,798
Other Expenses and Losses (-)	0	70
<b>10-FINANCING EXPENSES (-)</b>	<b>510</b>	<b>209</b>
Short-Term Borrowing Expenses (-)	510	209
Long-Term Borrowing Expenses (-)	-	-
<b>11-ORDINARY PROFIT OR (LOSS)</b>	<b>792,074</b>	<b>(2,741,897)</b>
<b>12-EXTRAORDINARY INCOME AND PROFITS</b>	<b>62,688</b>	<b>44,826</b>
Income and Profits of the Previous Period	61,178	36,393
Other Extraordinary Income and Profits	1,510	8,433
<b>13-EXTRAORDINARY EXPENSES AND LOSSES</b>	<b>571,155</b>	<b>219,684</b>
Expenses and Losses from Non-Operating Section (-)	-	-
Previous Period Expenses and Losses (-)	179,866	175,959
Cancellation Based on Law No. 7429 (-)	390,119	-
Other Extraordinary Expenses and Losses (-)	1,170	43,725
<b>14-PERIOD PROFIT OR (LOSS)</b>	<b>283,607</b>	<b>(2,916,755)</b>
<b>15-TAX EXPENSE</b>		
Period Profit Tax & Other Legal Liability Provisions (-)	-	-
<b>16-NET PERIOD PROFIT OR LOSS</b>	<b>283,607</b>	<b>(2,916,755)</b>

\* The increase in the General Administration Expenses account in comparison to that of 2023 arises from the inflation adjustment process carried out pursuant to the General Communiqué for Tax Procedural Law with serial No. 555 published by the Ministry of Treasury and Finance.

\*\* The increase in the Losses from the Inflation Adjustment account in comparison to that of 2023 arises from the inflation adjustment process carried out pursuant to the General Communiqué for Tax Procedural Law with serial No. 555 published by the Ministry of Treasury and Finance.

# E.RISKS AND EVALUATION OF MANAGING BODY



## E. Risks and Evaluation of Managing Body

### E.1. Information on Risk Management Policy

Determination and implementation of the methods for identifying, analyzing, and evaluating the risks that may arise in the activities aimed at the strategic goals and objectives of our corporation, in the management of processes, and other activities in line with the activities of the Integrated Management System are carried out according to PR.004 Risk and Opportunity Management Procedure.

For the risks specific to Management Systems, the risks within the scope of Occupational Health and Safety Management System (İSGYS) are managed and conducted in accordance with PR.107 Hazard Identification and Risk Assessment Procedure, the risks within the scope of the Food Safety Management System (GGYS) are managed and conducted in accordance with PR.032 GGYS Implementation Procedure, and the risks within the scope of Information Security Management System (BGYS) are managed and conducted in accordance with PR.084 BGYS Risk and Opportunity Management Procedure.

### E.2. Information on the Early Risk Detection and the Works and Reports of the Executive Committee

Risks are detected using various methods, and necessary actions are planned to improve activities and secure the activities to be performed in relation to the desirable/undesirable situations or events that may emerge during the activities conducted by the units.

The issues detected are entered on the Integrated Management System Software Risk Assessment Module and monitored by the risk owner. The issues detected during the execution of the system and not included in the risk assessment are reported to the relevant unit by the identifying personnel.

The report on the evaluation of risks was prepared and presented to the Senior Management at the Management Review meeting on 23.09.2024.

### E.3. Forward-looking Risks in Sales, Productivity, Income Creation Capacity, Profitability, Debt/Equity Ratio in Similar Issues

Net Working Capital Turnover Rate = $\frac{\text{Net Sales}}{\text{Current Assets} - \text{STL}}$	0.55	This ratio shows the volume of sales provided by a net business capital of 1 TRY and the extent to which the net business capital is effectively used, and the turnover rate. It is accepted that the ratio is above 1.
Current Asset Active Turnover Rate = $\frac{\text{Net Sales}}{\text{Current Assets}}$	0.29	It is a ratio used to measure the efficiency of current assets. It shows how many times the net sales of current assets are made. The high ratio indicates that the current assets are used efficiently, while the low ratio indicates that the business assets are not used efficiently or that the current assets are over-invested. It is accepted that the ratio is close to 1.
Equity Turnover Rate = $\frac{\text{Net Sales}}{\text{Equity}}$	0.08	It is a rate that indicates whether the company uses its own resources efficiently or not. It is accepted that the ratio is above 1.
Activity Result Indicator = $\frac{\text{Activity Expenses}}{\text{Net Sales}}$	1.57	It is found by proportioning operating expenses to net sales. It shows what percentage of net sales revenue corresponds to operating expenses.

\*STL: Short-Term Liabilities





## F. OTHER ISSUES



## F. Other Issues

### F.1. Integrated Management System

Management system practices in our corporation started with the establishment of the ISO 9001 Quality Management System in 2017. In 2018, ISO 22000 Food Safety, in 2020 ISO 27001 Information Security, and finally in 2021 ISO 45001 Occupational Health and Safety Management Systems were established and implemented.

The Integrated Management System (EYS), which connects management systems under a single roof to manage them more easily and efficiently, was implemented in 2022. In this regard, the Integrated Management System Commission was established. The EYS Representative, EYS Team, EYS Unit Representatives, and EYS Internal Auditors were determined and announced.

In line with the activities carried out with the EYS Commission, the EYS common documents were revised. The EYS Booklet and EYS Policies were published on 01.12.2022 and informed to the personnel through TEDAŞ communication channels after the management systems policies and booklets were standardized.

The internal audits for the Integrated Management System were carried out between 06.05.2024 and 24.05.2024. By considering all issues detected in the internal audits, Management Review Meetings (YGG) were held within the scope of EYS on 23.09.2024. The EYS External Audit was implemented on the Central Units, Regional Directorates, and Training and Certification Centers between 02.10.2024 and 10.10.2024, and as a result of the audits, no nonconformity was detected.





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