



# **TURKISH ELECTRICITY DISTRIBUTION CORPORATION**

## **ACTIVITY REPORT OF 2023**





**“We consider the electrification attempt that will cover the entire country as one of the main elements to develop the Turkish nation.”**

*H. Otatürk*





**Alparslan BAYRAKTAR**

Minister of Energy and Natural Resources of the Republic of Türkiye



**T.C. ENERJİ VE TABİİ  
KAYNAKLAR BAKANLIĞI**





## Ömer Sami YAPICI

General Director of Turkish Electricity Distribution Corporation



Our corporation, as the relevant corporation of the Ministry of Energy and Natural Resources, carries out its activities in the direction of profitability and productivity principles and in compliance with the top policy documents prepared for the energy sector of our country.

Electrical energy is a vital need for human life, and energy supply requires medium and long-term planning, and organizational activities. Therefore, distribution activities should be planned and implemented with a focus on efficiency and public benefit, and potential issues that may arise should be identified in advance, with the necessary investments being put into action. The fact that the electricity distribution activities in our country has been performed by a private enterprise since 2009 loads our corporation with a new mission in this regard, and our corporation has started to take place in the distribution sector as an authority acting for the formation of the principle “public effectuality” in line with this new mission.

With our new mission, as TEDAŞ, we carry out all our activities transparently within the scope of "public audit," adhering to the principles of responsibility and accountability, without compromising financial and administrative discipline.

Our corporation, which has a deep-rooted history in the Electricity Distribution sector, and an organizational culture, in line with this approach records the works performed within the year by “Activity Report of 2023”, and provides the basis of auditability in a transparent way through its obvious performance. All these works also create an archive, and leaves a memory to the future generations.

I present the 2023 Activity Report, prepared in accordance with the Regulation on Determining the Minimum Content of Annual Activity Reports of Companies published in the Official Gazette No. 28395 dated 28/08/2012 and the Communiqué on the Procedures and Principles for the Implementation of the General Investment and Financing Program for 2024 published in the Official Gazette No. 32364 dated 09/11/2023 to the public with best wishes and also extend my thanks to all the employees who contributed to the preparation of this report.

**Ömer Sami YAPICI**  
**General Manager**

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## ABBREVIATIONS

**AR:** Augmented Reality  
**AYDES:** Disaster Management and Decision Support System  
**BPP:** Biomass Power Plant  
**BGYS:** Information Security Management System  
**BT:** Information Technologies  
**CİMER** Presidential Communication Center  
**DM** Distribution Center  
**DPD:** Domain Password Change  
**EDAŞ:** Electricity Distribution Corporation  
**EKAT:** Electrical High Current Facilities  
**ENH:** Energy Transmission Line  
**EPDK:** Energy Market Regulatory Authority  
**EPIAŞ:** Energy Exchange Istanbul (EXIST)  
**ESM:** Training and Certification Center  
**ETKB:** Ministry of Energy and Natural Resources  
**EÜAŞ:** The Electricity Generation Corporation  
**EYS:** Integrated Management System  
**FKM:** Disaster Recovery Center  
**SPP:** Solar Power Plant  
**GGYS:** Food Safety Management System  
**IP:** Internet Protocol  
**IPSec:** IP Security Protocol  
**İHDS:** Operating Rights Transfer Agreements  
**İM:** Downloader Center  
**İSG:** Occupational Health and Safety  
**İSGYS:** Occupational Health and Safety Management System  
**KEYPOS:** Corporate Inventory Management and Project Approval System  
**KÖK:** Cutter Measurement Cabinet  
**KVKK:** Personal Data Protection Authority  
**KYS:** Quality Management System  
**LUY:** Regulation on Unlicensed Electricity Generation  
**MASS:** National Smart Meter Systems  
**MERNİS:** Central Population Administration System  
**MYK:** Vocational Qualification Authority  
**OT:** Operational Technology  
**OSB:** Organized Industrial Zone  
**OSOS:** Automatic Meter Reading System  
**ÖYK** High Council for Privatization  
**PKTS:** Project Acceptance Tracking System  
**QDMS:** Integrated Management System Software  
**WPP** Wind Power Plant  
**SEKAPS:** Mobilization Resource Planning System  
**SGOM:** Cyber Security Operation Center  
**SPİDER:** Strategic Plan Monitoring, Evaluation, and Reporting Application  
**TAKBİS:** Land Registry and Cadastre Information System

**TEİAŞ:** Turkish Electricity Transmission Corporation

**TEKBİS:** TEDAŞ Real Estate Expropriation Information System

**TR** Transformer

**TRI/COGEN** Trigeneneration / Cogeneration

**TÜRKAK:** Turkish Accreditation Agency

**VPN:** Virtual Private Network

**VR:** Virtual Reality

**YBSBL:** High Pressure Sodium Vapor

**YGG:** Management Review Meeting

**2FA:** Two-Factor Authentication

## SHORT HISTORY



Turkish Electricity Administration (TEK) was established as a State Economic Corporation in order to carry out the production, transmission, distribution, and trade activities of electricity in our country by the "Law on Turkish Electricity Administration dated 15/07/1970 and numbered 1312" published in the Official Gazette dated 25/07/1970 and numbered 13559.

Two different State Economic Corporations, the affiliation of which will continue with the Ministry of Energy and Natural Resources, with the titles of Turkish Electricity Generation and Transmission Corporation" (TEAŞ), which will provide services such as electricity generation, transmission, and trade/supply, and "Turkish Electricity Distribution Corporation" (TEDAŞ), which will provide electricity distribution services, were established by the Decision of the Council of Ministers dated 12/08/1993 and numbered 93/4789 published in the Official Gazette dated 15/09/1993 and numbered 21699.

Within the framework of the privatization of electricity distribution activities; within the scope of law number 3096 Kayseri ve Civarı Elektrik Türk A.Ş. (Kayseri), Aydem EDAŞ (Denizli, Muğla, Aydın) and Akedaş (Adıyaman, Kahramanmaraş) electricity distribution regions were transferred to the private sector. Besides, TEDAŞ was included in the scope and program of privatization with the Decision of the High Council for Privatization (ÖYK) dated 02/04/2004 and numbered 2004/22 published in the Official Gazette dated 03/04/2004 and numbered 25422. In this regard, 18 electricity distribution regions created in the remaining provinces throughout the country were privatized within the scope of Law No. 4046 based on the transfer of operating rights, and these privatization works were completed as of 2013.

TEDAŞ was removed from the scope and program of privatization by the decision of ÖYK dated 25/04/2017 and numbered 2017/12 and it was reverted to its previous status, once again falling under the jurisdiction of the Ministry of Energy and Natural Resources.

Türkiye Elektrik Dağıtım A.Ş. The "Main Statute of Türkiye Elektrik Dağıtım A.Ş (TEDAŞ)," which encompasses the legal structure, objectives and activities, organs, organizational structure, financial provisions, and other related matters, was published in the Official Gazette dated 14/02/2018 and numbered 30332, and has come into force. The TEDAŞ General Directorate continues its activities, as outlined in its Main Statute, through its central organization, 21 Regional Directorates in 21 electricity distribution regions, and the Training and Certification Center Operations Directorates located in Ankara, Istanbul, Izmir, and Erzincan.

## OUR MISSION

To ensure the provision of high-quality service in the electricity distribution sector by prioritizing user satisfaction.



## OUR VISION

"A Brighter Türkiye" with continuous energy, achieved through a commitment to quality service and effective audit.

## OUR BASIC VALUES

- Prioritizing citizen satisfaction
- Providing service joyfully and fastly
- Respecting nature and the environment
- Being solution-oriented
- Being human-centered
- Being honest, transparent, and fair
- Using resources effectively and efficiently





## TEDAŞ 2019-2023 Strategic Plan

### Aims and Objectives

#### AIM 1

To increase citizen satisfaction

- Objective 1.1: The measurement of citizen satisfaction will be ensured.
- Objective 1.2: Improvement of investment quality will be ensured.
- Objective 1.3: Monitoring activities will be conducted to reduce the duration and number of power outages throughout the country.
- Objective 1.4: The facilitation and enhancement of lighting financial audits and outage tracking will be ensured.
- Objective 1.5: The speeding up of service processes will be ensured

#### AIM 2

To be an efficient actor in the international arena

- Objective 2.1: The international education network will be expanded.
- Objective 2.2: Sectoral collaborations will be constructed with countries with which we have agreements in the international arena.
- Objective 2.3: The establishment of management systems in the international distribution sector will be ensured.
- Objective 2.4: A test laboratory operating internationally will be established.
- Objective 2.5: Authorization to be a professional qualification and certification body will be obtained.

#### AIM 3

To develop shareholder management applications

- Objective 3.1: Contribution will be made regarding the development of shareholders in the sector.
- Objective 3.2: Communication effectiveness with shareholders will be increased.
- Objective 3.3: Sensitivity and awareness will be developed in areas that provide social benefit through the implementation of social responsibility activities.



**AIM 4**

To develop asset management applications

- Objective 4.1: ISO 55001 Asset Management System will be established.
- Objective 4.2: Formation of new resources will be ensured.
- Objective 4.3: ISO 22000 Food Safety Management System will be established.

**AIM 5**

To improve corporate capacity

- Objective 5.1: Corporate and individual performance management system will be commissioned.
- Objective 5.2: ISO 45001 İSG Management System will be set up.
- Objective 5.3: In-house employee satisfaction and belonging will be increased.
- Objective 5.4: The development of human resource experience and competency will be ensured.
- Objective 5.5: Establishment of sustainable information technology infrastructure will be ensured.

Our 2019-2023 Strategic Plan was approved by the Presidency of the Presidency of Strategy and Budget with the letter dated 21.01.2022 and numbered 11305, and the goals and objectives in the current plan are included.

## A. GENERAL INFORMATION

## A.1. Reporting Period

01.01.2023 – 31.12.2023

## A.2. Trade Title

TURKISH ELECTRICITY DISTRIBUTION CORPORATION  
Trade Registry Number: 102897  
Address: Nasuh Akar Mah. Türkocağı Cad. No:2 Çankaya/ ANKARA  
Tax Office: Ankara Kurumlar  
Tax ID Number : 8790013397  
<https://www.tedas.gov.tr/>

## REGIONAL DIRECTORATES

### TEDAŞ 1<sup>st</sup> REGIONAL DIRECTORATE

Address: Adalet Mahallesi Hasan Gönüllü  
Bulvarı No:19 Merkezefendi/DENİZLİ  
Telephone: (258) 377 60 51  
Fax: (258) 377 65 43

### TEDAŞ 2<sup>nd</sup> REGIONAL DIRECTORATE

Address: Sedir Mahallesi Gazi Bulvarı No:96  
Muratpaşa/ANTALYA  
Telephone: (242) 338 08 13-15  
Fax: (242) 338 08 14

### TEDAŞ 3<sup>rd</sup> REGIONAL DIRECTORATE

Address: Yamaçtepe Mah. Prof. Dr. Necmettin  
Erbakan Bul. Güvenen-4 Apt. No:51/A  
Onikişubat/ KAHRAMANMARAŞ  
Telephone: (344) 223 07 08-09  
Fax: (344) – 223 07 04

### TEDAŞ 4<sup>th</sup> REGIONAL DIRECTORATE

Address: Şükrü Paşa Mah. Filiz Cad. TEDAŞ  
Tesisleri Yakutiye/ ERZURUM  
Telephone: (442) – 240 01 84-85  
Fax: (442) – 240 01 87

### TEDAŞ 5<sup>th</sup> REGIONAL DIRECTORATE

Address: Ali Nihat Tarlan Cad. No 95/A (E-5 Üzeri  
Bostancı Köprülü Kavşağı) Ataşehir / İSTANBUL  
Telephone: (216) 306 19 75-(216) 577 41 87-88-89

### TEDAŞ 6<sup>th</sup> REGIONAL DIRECTORATE

Address: Kızılırmak Mah. Ufuk Üniversitesi  
Caddesi, No:1 Kat:4 06530 Çukurambar-Çankaya/  
ANKARA  
Telephone: (312) 223 79 49- (312) 212 58 63  
Fax: (312) 215 40 54

### TEDAŞ 7<sup>th</sup> REGIONAL DIRECTORATE

Address: Kocatepe Mahallesi Abdulhakhamit  
Caddesi No:21/B Taksim-Beyoğlu/ İSTANBUL  
Telephone: (212) 235 96 85  
Fax: (212) 235 01 71

### TEDAŞ 8<sup>th</sup> REGIONAL DIRECTORATE

Address: Kümbet Mahallesi 65/8 Sokak No:22  
Merkez/SİVAS  
Telephone: (346) 215 00 60  
Fax: (346) 215 00 61

**TEDAŞ 9<sup>th</sup> REGIONAL DIRECTORATE**

Address: Dürbınar Mahallesi Atatürk Bulvarı Belediye  
İş Hanı No: 21 Kat: 3 Akçaabat / TRABZON  
Telephone: (462) 228 11 07  
Fax: (462) 321 11 07

**TEDAŞ 10<sup>th</sup> REGIONAL DIRECTORATE**

Address: Fırat Mah. 507. Sok. Çeysa Serhat  
Plaza A Blok Kat: 3 No: 5 Kayapınar/ DİYARBAKIR  
Telephone: (412) 251 30 21  
Fax: (412) 251 60 21

**TEDAŞ 11<sup>th</sup> REGIONAL DIRECTORATE**

Address: Cumhuriyet Mah.  
Melike Sokak No:30/ ELAZIĞ  
Telephone: (424) 247 48 30  
Fax: (424) 247 24 19

**TEDAŞ 12<sup>th</sup> REGIONAL DIRECTORATE**

Address: Üniversite Cad. Kazımdırık Mah. No:57  
35042 Bornova / İZMİR  
Telephone: (232) 461 57 60  
Fax: (232) 435 11 48

**TEDAŞ 13<sup>th</sup> REGIONAL DIRECTORATE**

Address: Osman Kavuncu Mah. Mensucat Cad.  
No:2 38060 Melikgazi/KAYSERİ  
Telephone: (352) 222 58 23 - 33  
Fax: (352) 222 58 43

**TEDAŞ 14<sup>th</sup> REGIONAL DIRECTORATE**

Address: Nişantaş Mah. Dr. Hulusi Baybal Cad.  
Bera İş Merkezi No:12 Kat:11 42060 Selçuklu /  
KONYA  
Telephone: (332) 320 00 43  
Fax: (332) 320 00 83

**TEDAŞ 15<sup>th</sup> REGIONAL DIRECTORATE**

Address: İstiklal Mh. Şair Fuzuli Cad. No:9 26010  
Odunpazarı/ ESKİŞEHİR  
Telephone: (222) 230 15 34  
Fax: (222) 230 15 30

**TEDAŞ 16<sup>th</sup> REGIONAL DIRECTORATE**

Address: Maltepe Mahallesi Orhangazi Caddesi F  
Blok No: 132 Adapazarı / SAKARYA  
Telephone: (264) 275 10 89  
Fax: (264) 275 10 96

**TEDAŞ 17<sup>th</sup> REGIONAL DIRECTORATE**

Address: Beyazevler Mahallesi Seyhan Barajı İçi 01150  
Çukurova/ADANA  
Telephone: (322) 231 21 24  
Fax: (322) 234 30 81

**TEDAŞ 18<sup>th</sup> REGIONAL DIRECTORATE**

Address: Cumhuriyet Mahallesi Yeşilçay Sokak  
No:10 Süleymanpaşa/TEKİRDAĞ  
Telephone: (282) 293 12 77-78

**TEDAŞ 19<sup>th</sup> REGIONAL DIRECTORATE**

Address: Fethiye Mahallesi Ünal Sokak No:7 16210  
Nilüfer/BURSA  
Telephone: (224) 271 72 34  
Fax: (224) 271 72 35

**TEDAŞ 20<sup>th</sup> REGIONAL DIRECTORATE**

Address: Süphan Mah. Sümerbank Cad. Vedaş  
Sitesi A Blok No: 9 Edremit/ VAN  
Telephone: (432) 217 95 70  
Fax: (432) 217 79 08

**TEDAŞ 21<sup>st</sup> REGIONAL DIRECTORATE**

Address: Atakent Mah. Atatürk Bulvarı 3.Kısım  
Platin Ofis İş Merkezi No:43 Kat:6-7  
Atakum/ SAMSUN  
Telephone: 0 362 435 13 73

**TRAINING AND CERTIFICATION CENTER OPERATING DIRECTORATES**

**TEDAŞ ANKARA TRAINING AND CERTIFICATION  
CENTER OPERATING DIRECTORATE**

Address: Eymir Mahallesi 832. Cadde No:23  
Gölbaşı/ ANKARA  
Telephone: 0 312 484 20 03 \ 0312 449 50 08  
e-mail: ankaraegitim@tedas.gov.tr

**TEDAŞ İZMİR TRAINING AND CERTIFICATION  
CENTER OPERATING DIRECTORATE**

Address: 6106/4 Sokak NO:3/5 Rasathane Yolu  
Işıkkent Bornova/İZMİR  
Telephone: 0 232 437 02 34-35-38  
e-mail: izmiregitim@tedas.gov.tr

**TEDAŞ ISTANBUL INTERNATIONAL TRAINING AND  
CERTIFICATION CENTER OPERATING  
DIRECTORATE**

Address: İçmeler Mah. Aktaş Sok. No:2  
Tuzla/İSTANBUL  
Telephone: 0 216 392 38 10-11  
e-mail: [istanbulegitim@tedas.gov.tr](mailto:istanbulegitim@tedas.gov.tr)

**TEDAŞ ERZİNCAN TRAINING AND CERTIFICATION  
CENTER OPERATING DIRECTORATE**

Address: TEDAŞ Yerleşkesi İzzetpaşa Mah. İzzetpaşa  
27 Sok. No:2 Merkez/ ERZİNCAN  
Telephone: 0 446 226 63 22  
e-mail: erzincanegitim@tedas.gov.tr

**A.3. Capital and Shareholding Structure**

Capital 22 000 000 000 ₺

There is no shareholding structure.

## A.4. Managing Body and Senior Executives



**Ömer Sami YAPICI**

Chairman of the Board of Directors and General Director

22.03.2021	TEDAŞ General Director and Chairman of the Board of Directors
19.01.2021	TEDAŞ General Director and Deputy Chairman of the Board of Directors
14.12.2017	ETKB Strategy Development Head
08.02.2017	TEDAŞ Deputy General Director (ETKB Strategy Development Head in Charge)
22.04.2016	TEDAŞ Deputy General Director (Official at Ministry of Energy and Natural Resources)
01.04.2016	TEDAŞ Deputy General Director (On behalf of TEDAŞ General Director)
29.01.2016	TEDAŞ Deputy General Director (Official at Ministry of Energy and Natural Resources)
06.12.2005	TEDAŞ Deputy General Director
09.08.2005	TEDAŞ General Directorate Counsellor (Principal Clerk and Office Manager of Board of Directors in Charge)
01.06.2005	TEDAŞ General Directorate Counsellor (Principal Clerk in Charge)
24.05.2005	TEDAŞ Head of Energy Market Implementation Department (Principal Clerk in Charge)
24.02.2004	TEDAŞ Head of Energy Market Implementation Department
05.01.2004	TEDAŞ General Directorate Counsellor (Head of Energy Market Implementation Department in Charge)
22.05.2003	TEDAŞ Head of Information Access and Assessment Department (Head of Energy Market Implementation Department in Charge)
12.03.2003	TEDAŞ Head of Construction and Real Estate Department
26.02.2003	TEDAŞ Director at Customers Department (Principal Clerk in Charge)
27.12.2001	TEDAŞ Director at Customers Department
03.12.2001	TEDAŞ Director at Information Access and Assessment Department
04.04.1997	TEDAŞ Director at Privatization Department
12.09.1994	Gaziosmanpaşa University Tokat Vocational School Of Higher Education Lecturer
20.09.1991	TEK Elazığ EDM Engineer
1987-1988	MSB İstanbul Construction Real Estate Directorate Reserve Officer
01.12.1986	TEK Diyarbakır EDM Engineer



**Zübeyir ÇALIŞAN**

Member of Board of Directors and Deputy General Director

18.11.2023	TEDAŞ Deputy General Director
18.11.2020	TEDAŞ- Deputy General Director and Member of Board of Directors
06.01.2020	TEDAŞ- Deputy General Directorate
20.11.2017	TEİAŞ - Chairman of the Inspection Board (On behalf of TEDAŞ Deputy General Director)
09.05.2016	TEİAŞ - Chairman of the Inspection Board (On behalf of Deputy General Director)
07.07.2015	TEİAŞ - Chairman of the Inspection Board
15.12.2010	TEİAŞ - Chairman of the Inspection Board – Chief Inspector
19.12.2006	TEİAŞ - Inspection Board Presidency – Inspector
30.01.2006	Ministry of Health - in the Inspection Board Presidency – Inspector
27.01.2004	TEDAŞ - Inspection Board Presidency – Inspector
12.12.2000	TEDAŞ - Inspection Board Presidency - Deputy Inspector





**Mahmut YAĞIZ**

Member of Board of Directors and Deputy General Director

22.03.2021	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
27.02.2021	TEDAŞ General Directorate - Deputy General Director
27.02.2018	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
02.06.2017	TEDAŞ Investments Monitoring Department - Head of Investments Monitoring Department (On behalf of Deputy General Director)
04.11.2016	TEDAŞ Investments Monitoring Department - Head of Investments Monitoring Department (Head of Supervision and Strategy Development Department in Charge- Head of Asset Management Department in Charge)
15.08.2016	TEDAŞ General Directorate Department of Construction and Real Estate – Head of Construction and Real Estate Department
30.09.2014	Directorate General of Agricultural Enterprises Department of Real Estate and Affiliates - Head of Department
17.06.2014	General Directorate of Agricultural Enterprises Support Services Construction Department - Head of Department
19.08.2013	General Directorate of Agricultural Enterprises Department of Agricultural Mechanization and Construction- Head of Department
29.03.2013	General Directorate of Agricultural Enterprises Department of Machinery - Head of Department
18.05.2012	TEİAŞ General Directorate - Chief Expert (Official in the Turkish Grand National Assembly)
23.03.2011	TEİAŞ General Directorate Research Planning and Coordination Department - Branch Manager
02.04.2009	TEİAŞ General Directorate – Chief Expert
03.07.2006	Başkent EDAŞ General Directorate – Chief Expert
23.02.2006	Dicle EDAŞ Diyarbakır Provincial Directorate - Provincial Director (Official at Boğaziçi EDAŞ General Directorate)
14.02.2005	TEDAŞ Diyarbakır EDM - Institution Manager and Chairman of the Management Committee
29.04.2004	TEDAŞ Diyarbakır EDM Customer Directorate - Engineer (Institution Manager and Chairman of the Management Committee in Charge)
10.07.2003	TEDAŞ Diyarbakır EDM Customers Directorate - Engineer (Deputy Institution Manager and Member of the Management Committee)
26.05.2003	TEDAŞ Diyarbakır EDM. Customer Directorate- Customer Chief Engineering - Engineer
13.08.2001	ETKB General Directorate of Energy Affairs - Engineer
18.05.1998	Eti Krom A.Ş. General Directorate Machinery Industry Directorate. Chief Energy Engineering Office– AG Technical Chief
03.11.1997	Ferrokrom Institution Manager Chief Energy Engineering Office– Engineer
07.04.1997	Etibank Bandırma Borax and Acid Factories Operation Automation Chief Engineering Office - Engineer



**Zafer TURUT**

Member of Board of Directors and Deputy General Director

06.04.2021	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
02.04.2021	TEDAŞ General Directorate - Deputy General Director
02.04.2018	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
02.06.2017	Chief Expert at TEDAŞ General Directorate (On behalf of Deputy General Director)
04.04.2017	Chief Expert at TEDAŞ General Directorate (Head of Asset Management Department in Charge)
03.04.2017	Chief Engineer at TEDAŞ General Directorate
31.05.2016	Osmangazi EDAŞ Consultant of Board of Directors and General Director
20.07.2015	Chief Expert in TEDAŞ Boğaziçi Regional Coordination
15.08.2013	Vangölü EDAŞ Company Manager
25.05.2009	Chief Expert at Vangölü EDAŞ (Company Manager in Charge)
23.10.2008	Provincial Director at Aras Provincial Directorate (Company Manager at Vangölü EDAŞ in Charge)
31.01.2006	Provincial Director at Aras Provincial Directorate
16.12.2005	Aras EDAŞ Institution Manager and Chairman of the Management Committee at Iğdır Institution
07.12.2005	Aras EDAŞ Iğdır Deputy Institution Manager and Member of Management Committee (Institution Manager and Chairman of the Committee of Directors in Charge)
01.03.2005	Aras EDAŞ Deputy Institution Manager and Chairman of the Management Committee at Iğdır Institution
06.10.2004	Project and Facility Manager at TEDAŞ Muş EDM (Official at Elazığ EDM)
06.02.2003	Project and Facility Manager at TEDAŞ Muş EDM (Deputy Institution Manager in Charge) Member of the Management Committee
18.09.2002	Project and Facility Manager at TEDAŞ Muş EDM (Official at Elazığ EDM)
03.02.2002	Project and Facility Manager at TEDAŞ Muş EDM (Deputy Institution Manager in Charge) Member of the Management Committee
03.01.2001	Planning Facility Manager at TEDAŞ Muş EDM (Deputy Institution Manager (TEK.) Execution of his Duty) Member of Management Committee
05.01.1995	Chief Engineer (On behalf of Planning and Facility Manager) at TEDAŞ Muş EDM Planning and Facility Directorate, and Member of the Management Committee
22.08.1994	Facility Chief Engineer (Member of the Management Committee) at TEDAŞ Muş EDM Planning and Facility Directorate
19.04.1994	Engineer at TEK Muş EDM Planning and Facility Directorate, Planning and Project Chief Engineering Office (Member of the Management Committee)
23.03.1994	Engineer at TEK Muş EDM Planning and Facility Directorate, Planning and Project Chief Engineering Office
27.04.1989	Engineer at TEK Vangölü EDM Muş Provincial Directorate



**Osman İLTER**

Member of Board of Directors

11.11.2020-11.11.2023	TEDAŞ General Directorate Member of Board of Directors
2016-2020	TEDAŞ General Directorate Member of Board of Directors
2018	Privatization Administration (Counsellor to the President)
2003-2018	Privatisation Administration (Deputy President)
2016	Türkiye Şeker Fabrikaları A.Ş. General Directorate, Chairman of Board of Directors
2012-2016	Vice Chairman of the Board of Directors and Member of the Board of Directors of Türkiye Denizcilik İşletmeleri A.Ş.
2004-2011	PETKİM Petro Kimya A.Ş. Chairman and Member of Board of Directors
2001-2002	Nitromak A.Ş. Member of Board of Directors
1998-2000	Manisa Pamuklu Dokuma A.Ş. Member of Board of Directors
1996-1997	AKSANTAŞ A.Ş. Member of Board of Directors
1996-1997	KÖYTEKS Yatırım Holding A.Ş. Member of Supervisory Board
1995	Sümerbank Bankacılık A.Ş. Member of Supervisory Board
1994-1995	Turban Turizm A.Ş. Member of Supervisory Board
1993-1995	Adıyaman Çimento Sanayii A.Ş. Member of Board of Directors
1993-1994	Aşkale Çimento Sanayii A.Ş. Member of Board of Directors
1993	Pancar Motor Sanayi ve Ticaret A.Ş. Member of Board of Directors
1992	Meysu A.Ş. Member of Board of Directors
1992-1995	Köytaş A.Ş. Member and Chairman of Board of Directors



**Ali İbrahim GÜR**

Member of Board of Directors

04.11.2022-30.10.2023	TEDAŞ General Directorate Member of Board of Directors
2013-2023	Ministry of Treasury and Finance, General Directorate of Economic Programmes and Research/ Head of Macroeconomic Modelling Department
2005-2013	Treasury Expert / Assistant Expert



**Abdullah Buğrahan KARAVELİ**

Member of Board of Directors

23.11.2023	TEDAŞ General Directorate - Member of Board of Directors (by proxy)
2021-2023	Ministry of Energy and Natural Resources - Energy Efficiency and Environment Department Head
2019-2021	Ministry of Energy and Natural Resources - Foreign Capital Coordination Department Head
2009-2019	Ministry of Industry and Technology - European Union Expert



**Ahmet ÖZKAYA**

Member of Board of Directors

24.11.2023	TEDAŞ General Directorate - Member of Board of Directors (by proxy)
2022-2023	Energy Market Regulatory Authority - Vice President
2021-2021	Energy Market Regulatory Authority - Tariffs Department Head
2018-2021	Energy Market Regulatory Authority - Group President
2012-2018	Energy Market Regulatory Authority - Energy Expert
2009-2012	Energy Market Regulatory Authority - Deputy Energy Expert



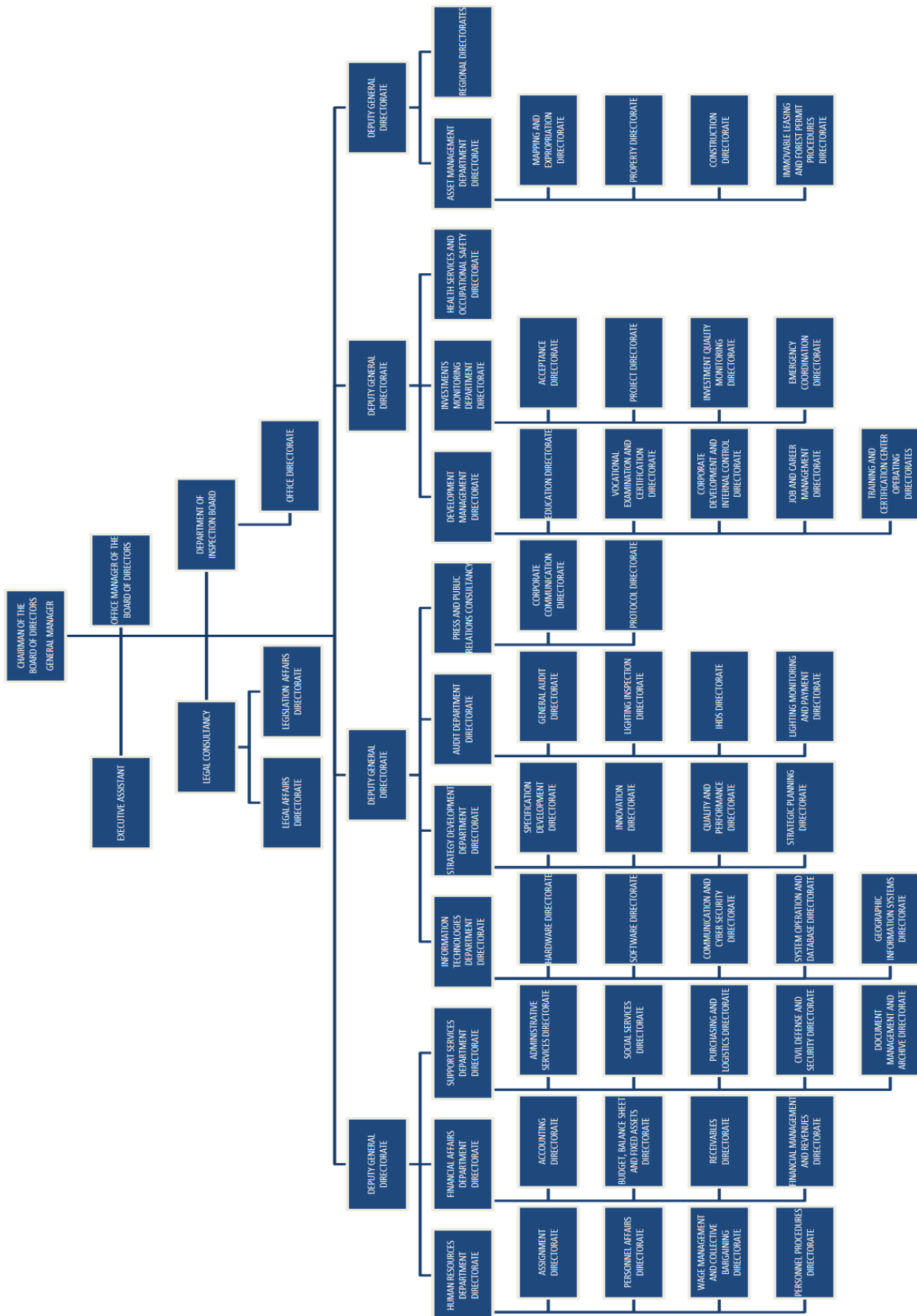
**Bora ÜLKER**

Deputy General Directorate

05.04.2021	TEDAŞ General Directorate- Deputy General Director
06.08.2020	TEDAŞ Head of Administrative and Social Affairs Department - On behalf of Deputy General Director
06.07.2020	TEDAŞ Head of Administrative and Social Affairs Department - Head of Asset Management Department (in Charge) - Deputy General Director in Charge
06.11.2017	TEDAŞ Head of Administrative and Social Affairs Department - (Head of Asset Management Department in Charge)
05.06.2017	TEDAŞ Head of Asset Management Department - Technical Chief (Head of Department in Charge)
07.11.2016	TEDAŞ Head of Asset Management Department - Technical Chief
07.06.2016	TEDAŞ Head of R&D Planning and Foreign Relations Department - Technical Chief
29.07.2010	TEDAŞ Head of Project and Facility Department – Chief
08.03.2010	TEDAŞ Head of Real Estate and Construction Department – Chief
25.05.2006	TEDAŞ Head of Real Estate and Construction Department - Engineer (Deputy Director in Charge)
19.12.2001	TEDAŞ Head of Real Estate and Construction Department - Engineer
15.09.2000	TEDAŞ Head of Distribution Line and Network Project Facility Department – Engineer



## A.5. Organizational Structure



By the General Directorate's decision No. E-656125 dated 13.04.2023, the Training and Certification Center Directorates have been restructured as the Operations Directorate.

Based on the authorization decision No. 12-209 dated 24.06.2016 of our Board of Directors, the Bureau Directorate under the Inspection Board Presidency was established with the approval of the General Directorate dated 30.11.2023 and No. E-858101, in accordance with Articles 4 and 23 of the Inspection Board Regulation.

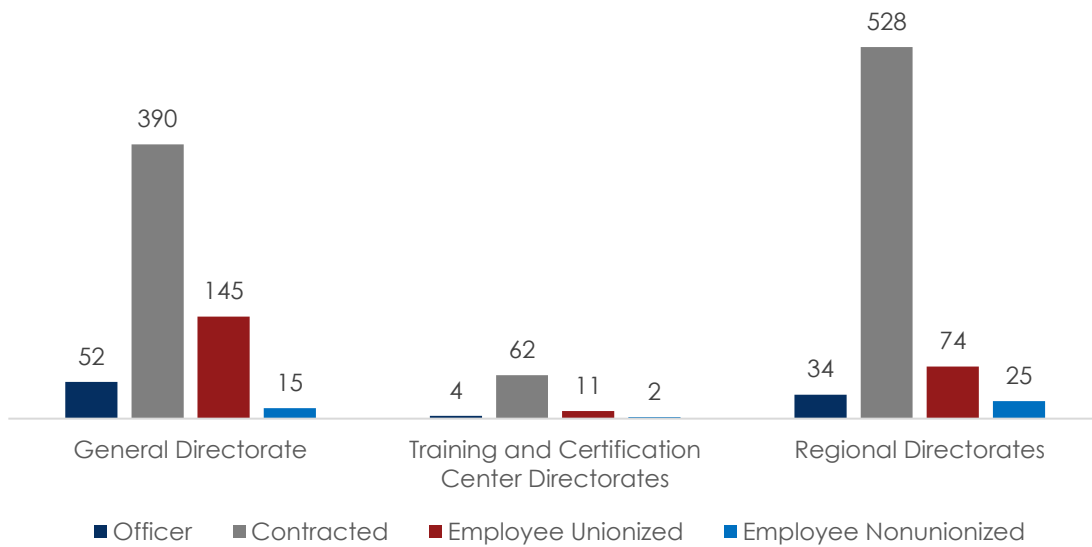
With the General Directorate Authority Approval No. E-873258 dated 19.12.2023, the name of the Complaint, Request, and Follow-up Department under the Investments Monitoring Department was changed to the Emergency Coordination Department, and the organizational structure was updated.

## A.6. Human Resources

## Distribution of Personnel Based on their Status in 2023

TEDAŞ	Officer	Contracted	Officer Total Contracted	Employee		Total Employee	Grand Total
				Unionized	Nonunionized		
General Directorate:	52	390	442	145	15	160	602
Training and Certification Center Directorates	4	62	66	11	2	13	79
Regional Directorates	34	528	562	74	25	99	661
<b>TOTAL</b>	<b>90</b>	<b>980</b>	<b>1,070</b>	<b>230</b>	<b>42</b>	<b>272</b>	<b>1,342</b>

## Distribution of Personnel Based on their Status in 2023

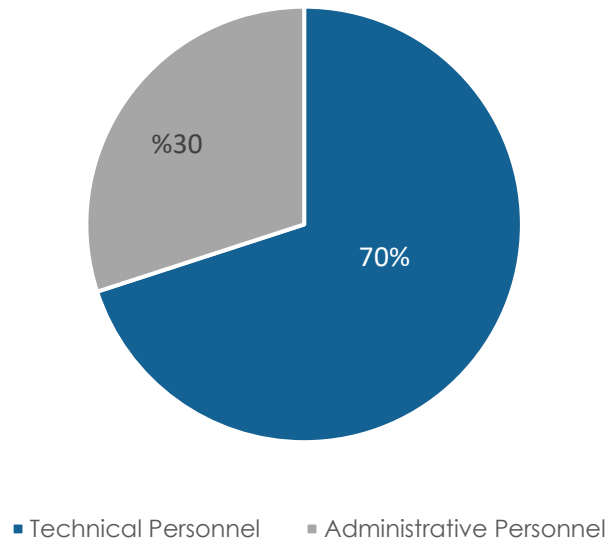


### Distribution of Numbers of Technical- Administrative Personnel in 2023

(General Directorate- Training and Certification Center Directorates - Regional Directorates)

Technical/Administrative	General Directorate:	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
Technical Personnel	333	66	536	935	70%
Administrative Personnel	269	13	125	407	30%
<b>TOTAL</b>	<b>602</b>	<b>79</b>	<b>661</b>	<b>1,342</b>	<b>100%</b>

### Distribution of Numbers of Technical- Administrative Personnel in 2023

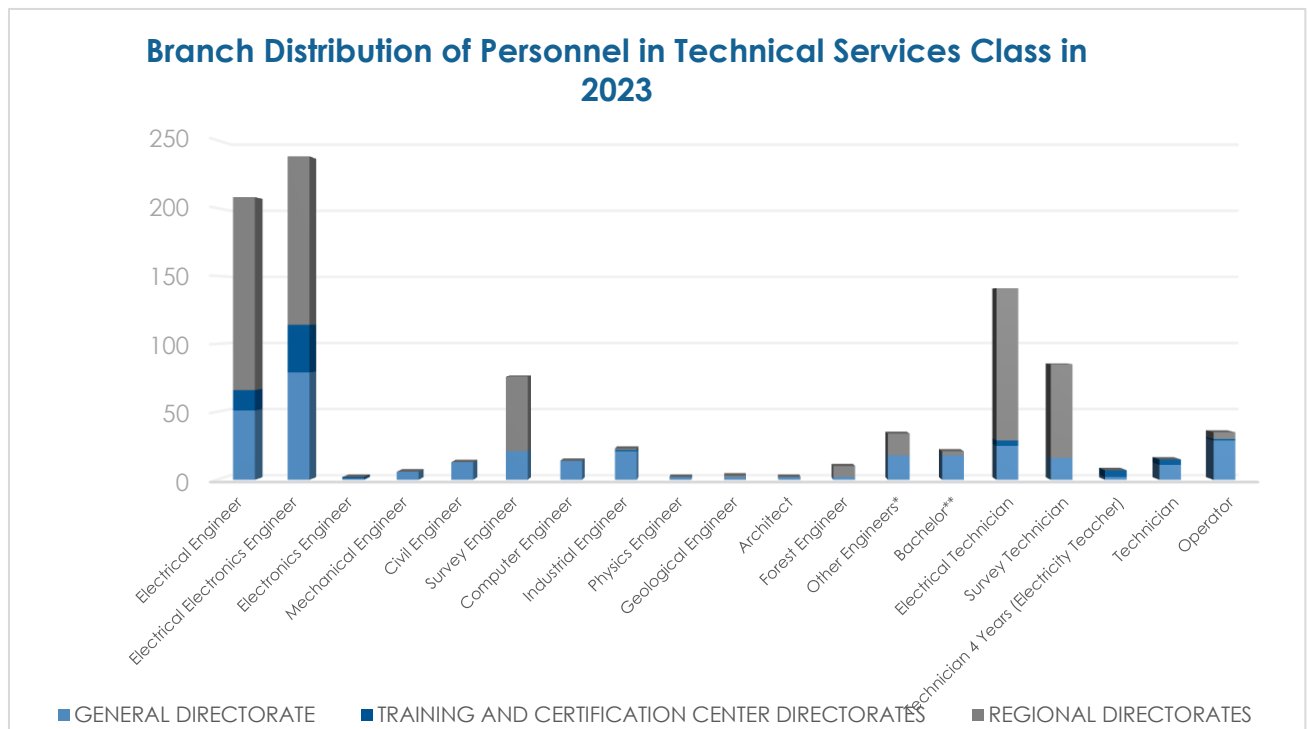


## Branch Distribution of Personnel in Technical Services Class in 2023

Branches	General Directorate:	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
Electrical Engineer	51	15	142	208	22.24%
Electrical Electronics Engineer	79	35	124	238	25.45%
Electronics Engineer	1	1	0	2	0.21%
Mechanical Engineer	6.	0	0	6	0.64%
Civil Engineer	13	0	0	13	1.39%
Survey Engineer	21	0	55	76	8.13%
Computer Engineer	14	0	0	14	1.50%
Industrial Engineer	21	1	1	23	2.46%
Physics Engineer	2	0	0	2	0.21%
Geological Engineer	2	0	1	3	0.32%
Architect	2	0	0	2	0.21%
Forest Engineer	2	0	8	10	1.07%
Other Engineers*	18	0	16	34	3.63%
Bachelor**	18	0	3	21	2.24%
Electrical Technician	25	4	112	141	15.08%
Survey Technician	16	0	69	85	9.09%
Technician 4 Years (Electricity Teacher)	2	5	0	7	0.75%
Technician	11	4	0	15	1.60%
Operator	29	1	5	35	3.74%
<b>TOTAL</b>	<b>333</b>	<b>66</b>	<b>536</b>	<b>935</b>	<b>100%</b>

\*Environmental, Energy Systems, Food, Management, Materials Science, Mathematics, Metallurgy, Software and Agricultural Engineering

\*\* Econometrics, Physics, Statistics, Mathematics, Urban Regional Planning



### Branch Distribution of Personnel in Technical Services Class in 2023

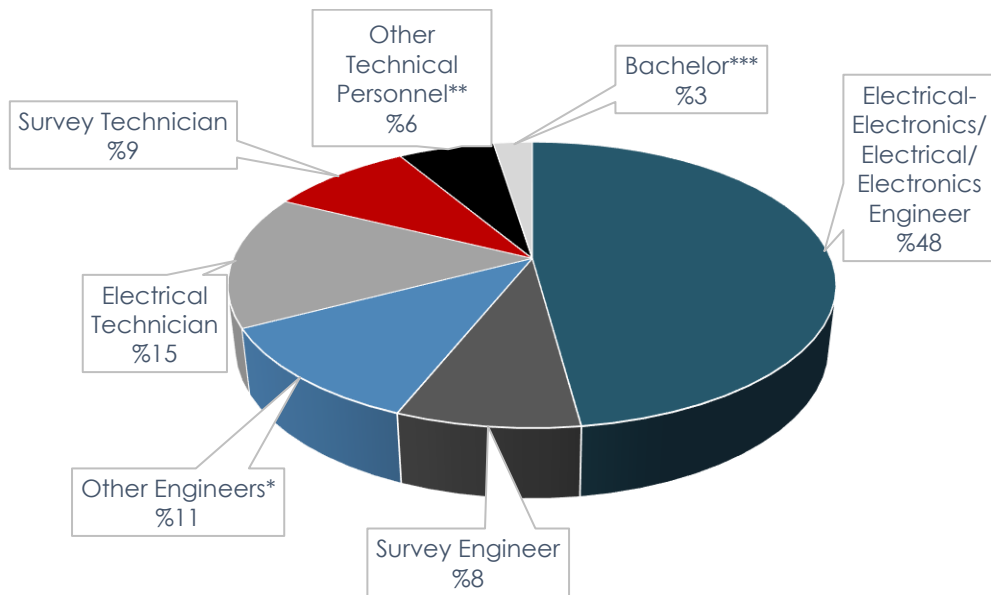
Branches	General Directorate:	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
Electrical-Electronics/ Electrical/Electronics Engineer	131	51	266	448	48%
Survey Engineer	21	0	55	76	8%
Other Engineers*	78	1	26	105	11%
Electrical Technician	25	4	112	141	15%
Survey Technician	16	0	69	85	9%
Other Technical Personnel***	42	10	5	57	6%
Bachelor***	20	0	3	23	3%
<b>TOTAL</b>	<b>333</b>	<b>66</b>	<b>536</b>	<b>935</b>	<b>100%</b>

\*Machinery, Construction, Computer, Industry, Physics, Geology, Forestry, Environment, Energy Systems, Food, Management, Materials Science, Mathematics, Metallurgy, Software and Agricultural Engineering

\*\* Electrical Teachers, Technicians and Operators

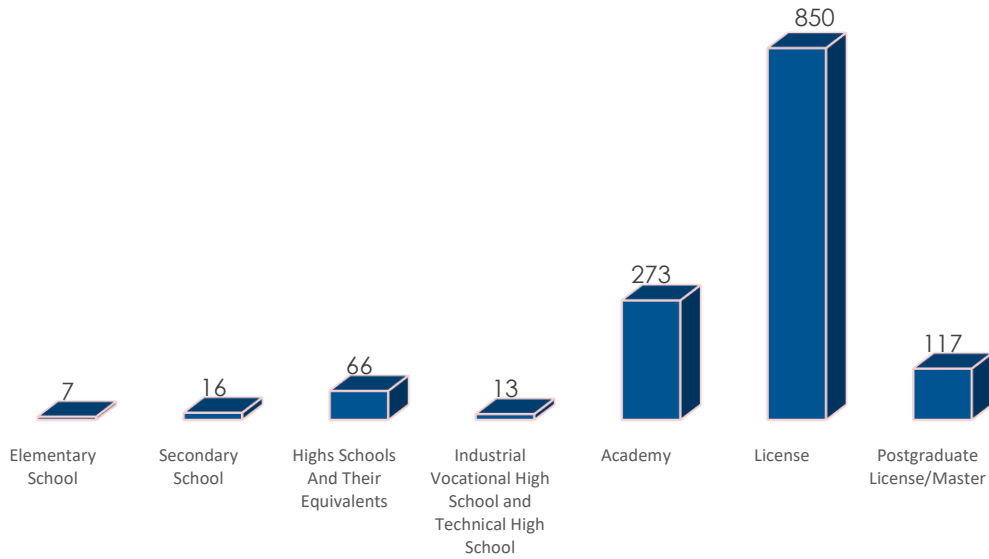
\*\*\* Econometrics, Physics, Mathematics, Statistics, Urban Regional Planning, Architecture

### Branch Distribution of Personnel in Technical Services Class in 2023

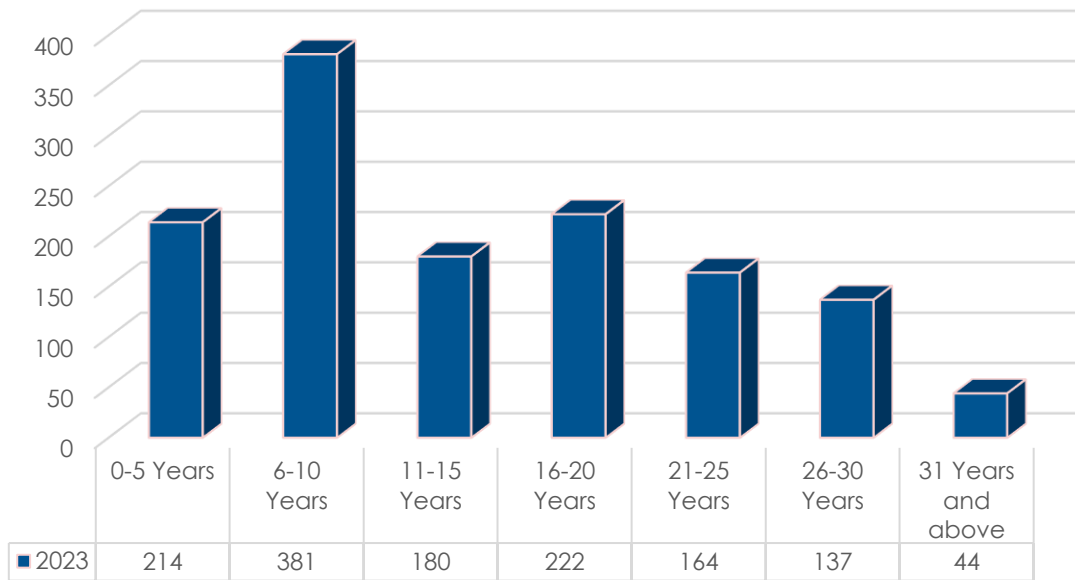


- Electrical-Electronics/ Electrical/ Electronics Engineer
- Survey Engineer
- Other Engineers \*
- Electrical Technician
- Survey Technician
- Other Technical Personnel\*\*
- Bachelor\*\*\*

### Distribution of Number of Personnel in 2023 Based on Their Educational Status



### Distribution of the Number of Personnel in 2023 by Years of Service



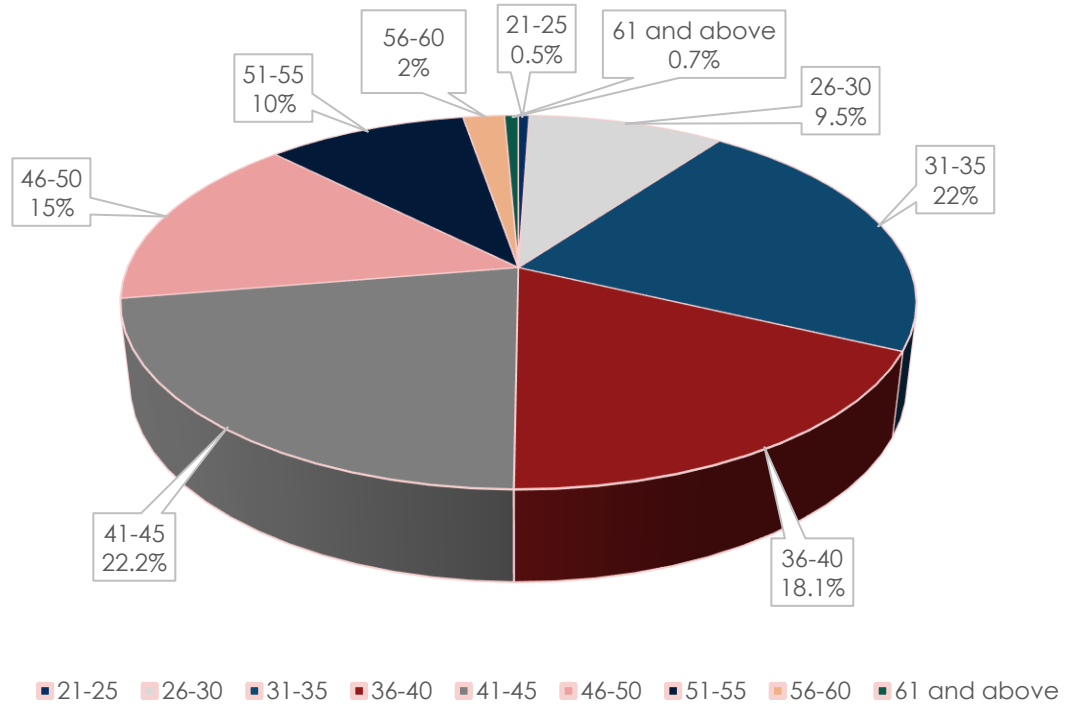


## Distribution of Personnel in 2023 Based on Age Groups

Age Range	General Directorate	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
21-25	5	0	2	7	0.5%
26-30	52	2	74	128	9.5%
31-35	107	18	170	295	22%
36-40	96	29	118	243	18.1%
41-45	119	16	163	298	22.2%
46-50	112	8	84	204	15%
51-55	86	6	39	131	10%
56-60	18	0	9	27	2%
(61 and above)	7	0	2	9	0.7%
<b>TOTAL</b>	<b>602</b>	<b>79</b>	<b>661</b>	<b>1,342</b>	<b>100%</b>

\*Age mean of 2023 is 40.5

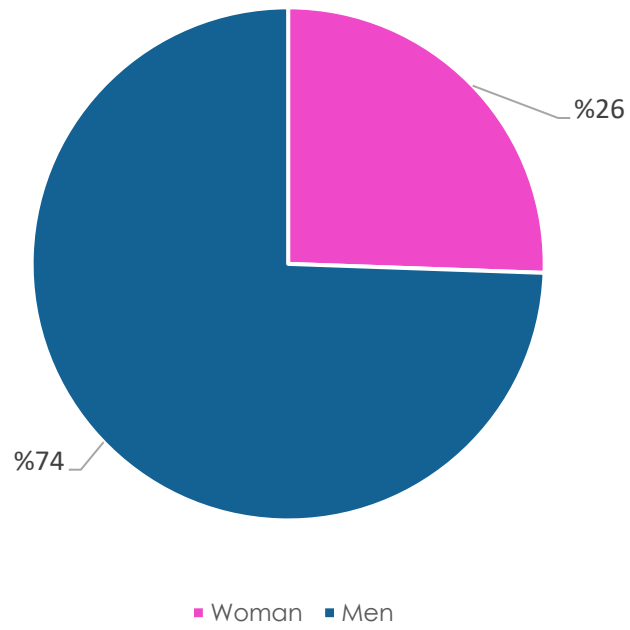
## Distribution of Personnel in 2023 Based on Age Groups



## Distribution of Personnel Based on their Status in 2023

Gender	General Directorate	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
Female	190	16	137	343	26%
Male	412	63	524	999	74%
<b>TOTAL</b>	<b>602</b>	<b>79</b>	<b>661</b>	<b>1,342</b>	<b>100%</b>

## Distribution of Personnel by Gender in 2023



## **B. FINANCIAL RIGHTS GIVEN TO THE MEMBERS OF MANAGING BODY AND SENIOR EXECUTIVES**

## B.1. Total amounts of provided financial benefits such as attendance allowance, wages, premiums, bonuses, dividends, etc.

Pursuant to Article 34 of the Decree Law No. 399, the Chairman and Members of the Board of Directors of our Corporation are paid an amount determined by the President every year.

## B.2. Information on the total amount of allowances, travelling, accommodation and representation expenses, in-kind and cash benefits, insurances and similar guarantees

According to the Travel Allowance Law No. 6245, The total of travel and accommodation expenses paid within the scope of assignments to our Enterprise's personnel is 7,937,189.72 TL and 180,593.68 TL of this amount is paid to the Management Board members and senior executives in accordance with the provisions of the said Law.

The total representor hosting expense in relation with our Corporation's personnel is 2,313,630.37 TL, and 93,391.03 TL of this amount is related to the Management Board members and senior executives.

# **C. RESEARCH AND DEVELOPMENT STUDIES OF THE COMPANY**

Any research and development studies were not made in the activity period of 2023, and there were no expenses.

# **Ç. COMPANY ACTIVITIES OF THE COMPANY AND MAJOR DEVELOPMENTS REGARDING THE ACTIVITIES**

## Ç.1. Subject of Activity of the Corporation

Our corporation carries out the following activities included in the "Main Status of Turkish Electricity Distribution Corporation" published in the Official Gazette dated 14.02.2018 and numbered 30332;

- To perform the expropriation procedures required for electricity distribution facilities within the framework of the relevant legislation,
- To perform the tasks assigned in relation to general lighting,
- To perform the audit duties to be given by the ministries, relevant institutions and organizations in exchange for price,
- To carry out the necessary works and transactions pursuant to the principles determined by the Operating Right Transfer Agreement as the owner of the distribution facilities within the distribution zones taken over and operated by private legal entities within the scope of the Law on Electricity Generation, Transmission, Distribution and Trade of Organizations Other than the Turkish Electricity Authority dated 4/12/1984 and numbered 3096 and the Law on Privatization Practices dated 24/11/1994 and numbered 4046,
- To carry out operations related to the supervision of operational network and investment activities of distribution companies in terms of necessity, priority and characteristics,
- To carry out or cause to be carried out electricity distribution activities at home and/or abroad when necessary and/or assigned,
- To carry out R&D studies required in order to increase service quality and customer satisfaction and to determine new performance criteria,
- To carry out project control and approval, temporary and final acceptance procedures, etc. in exchange for price,
- To carry out the duties to be assigned within the scope of the Regulation on Measures Regarding Distribution and Supply Licenses in the Electricity Market published in the Official Gazette dated 2/8/2013 and numbered 28726,
- To establish laboratories and training facilities, to prepare the specifications of the materials and equipment to be used in the distribution network, to perform the certification process related to the conformity assessment of the materials or equipment to be used in the network and to issue all related documents/certificates,
- To establish a company at home and abroad, to become a partner of the company or to cooperate with other companies
- To provide energy consultancy and engineering activities to national and international distribution companies,
- To obtain and/or grant documents/certificates and licenses related to its activities,



- To provide and document all kinds of trainings to the public and private sector in national and international fields, to issue certificates, professional competence authorization certificates, to make service procurement related to these transactions, when necessary,
- To provide all kinds of support services in exchange for price if requested by distribution companies,
- To prepare the annual data and statistics book by making the assessment of the annual data in the energy sector,
- To prepare the unit price book,
- To carry out and cause to be carried out surveys, planning and projects in relation to the fields of activity, and accordingly, to provide the establishment of facilities and systems,
- To carry out cooperation and coordination activities with other real and legal persons to realize the activities
- To perform / have performed of all kinds of cyber security, system, software, hardware, device, license, patent, right, project and other similar works related to Information Technology (BT) and Operational Technology (OT), which are directly related to e-Government applications, and which is existing and may arise in the future in relation to the activities of relevant and related institutions and organizations affiliated with the central organization of the Ministry, and to have them used in return for the price,
- To procure all kinds of goods and services related to the fields of activity from home and abroad,
- To carry out research and development studies on the necessary systems and machinery and equipment related to the fields of activity, to manufacture them or have them manufactured when required, considering their domestic possibilities,
- To dispose of all kinds of real and intellectual rights related to the fields of activity, to sell, purchase, rent, and lease securities and real estate,
- To carry out activities related to the insurance and securing of distribution assets,
- To procure services while performing its activities,
- To perform other duties and fulfill the obligations given and to be given by the Electricity Market Law No. 6446 and the relevant legislation,
- To carry out the works arising from other legislation required by its activities.

## Ç.2. Information on Investments

The Investment Program of our corporation for the year 2023 was published in the Official Gazette dated January 15, 2023 and numbered 32074 (Repeated) with the Presidential Decree No. 6294 and entered into force with a ceiling appropriation of TL 248,000,000. An additional allowance of 18,000,000 TL has been requested from the Presidency of Strategy and Budget by our Corporation. According to the letter No. 24538 from the Presidency of Strategy and Budget dated 30.10.2023, our Corporation's ceiling allocation has been set at 266,000,000 TL.

### INVESTMENT PROGRAM AND REALIZATION AMOUNTS IN 2023

Groups	2023 Revised Allowance	2023 Realized	Rate %
<b>1-Group of Enterprises</b>	27,693,000	4,996,139	18.04
<b>2- Machines and Equipment</b>	7,056,000	6,008,226	85.15
<b>3-Information Systems Maintenance and Renewal</b>	19,999,000	18,800,090	94.01
<b>4- Informatics Infrastructure</b>	<b>180,000,000</b>	<b>119,971,520</b>	66.65
<b>5-Rehabilitation of Electricity Distribution Network Model</b>	11,250,000	-	0.00
<b>6-KEYPOS</b>	20,000,000	18,924,000	94.62
<b>7- Resource Management</b>	1,000		0.00
<b>8- High Tension and High-Power Test Lab.</b>	1,000	-	0.00
<b>TOTAL</b>	<b>266,000,000</b>	<b>168,699,975</b>	<b>63.42</b>

## Ç.3. Information on Internal Control System and Internal Audit Activities

An internal control system has been maintained in our corporation since 2020 pursuant to the Public Financial Management and Control Law No. 5018 and the Circular on Compliance with Public Internal Control Standards. Duties and obligations have been defined and published in the Authority Approval for internal control system studies. TEDAŞ Public Internal Control Standards Compliance Action Plan is issued and published in two-year periods

For internal audit activities, processes, targets, documents and management activities within the scope of management systems (quality management, information security, occupational health and safety, food safety) are audited and reported by internal auditors, the results of the inspections carried out by the Inspection Board are presented to the Senior Management, general activity audits are carried out and reported by the Ministry Internal Audit Unit and financial controls are carried out and reported by Independent Financial Auditors. In addition, the results of internal audits are evaluated at management review

meetings, and the results of inspections and Ministry audits are evaluated at Board of Directors and Senior Management meetings, and action plans containing the necessary measures are prepared and implemented.

In the internal control commitment statement signed by the Senior Manager every year, it is emphasized that the actions that will ensure the realization of internal control standards within the scope of the action plan for compliance with internal control standards published in our Corporation will be monitored and all personnel are expected to show the necessary effort and sensitivity.

#### Ç.4. Affiliates of the Company

Our corporation does not have any affiliates.

#### Ç.5. Information on Own Acquired Shares of the Company

From the expropriation process, 13,470 title deeds were obtained by performing the relevant registration procedures.

#### Ç.6. Explanations on Private and Public Audit

Our corporation is subject to the provisions of Laws No. 6085 and 3346 and Decree Law No. 233 in terms of audit. The Court of Accounts audit of our Corporation for 2023 has been completed. The financial activities, decisions and transactions of our corporation are audited by the Court of Accounts. On the other hand, the financial transactions of our corporation are audited on a yearly basis by an independent accounting audit company.

#### Ç.7. Information on Lawsuits filed against the Company that may affect the Company's Financial Status and Activities and Possible Consequences of These Lawsuits

There is no lawsuit that is initiated or concluded against the Corporation that may affect the financial status and activities of the Corporation.

#### Ç.8. Explanations on Administrative or Judicial Sanctions Applied to the Company and the Members of the Managing Body for Practices Contrary to the Provisions of the Legislation

There is no administrative or judicial sanction applied to the members of the Corporation and the managing body for the practices contrary to the provisions of the legislation.

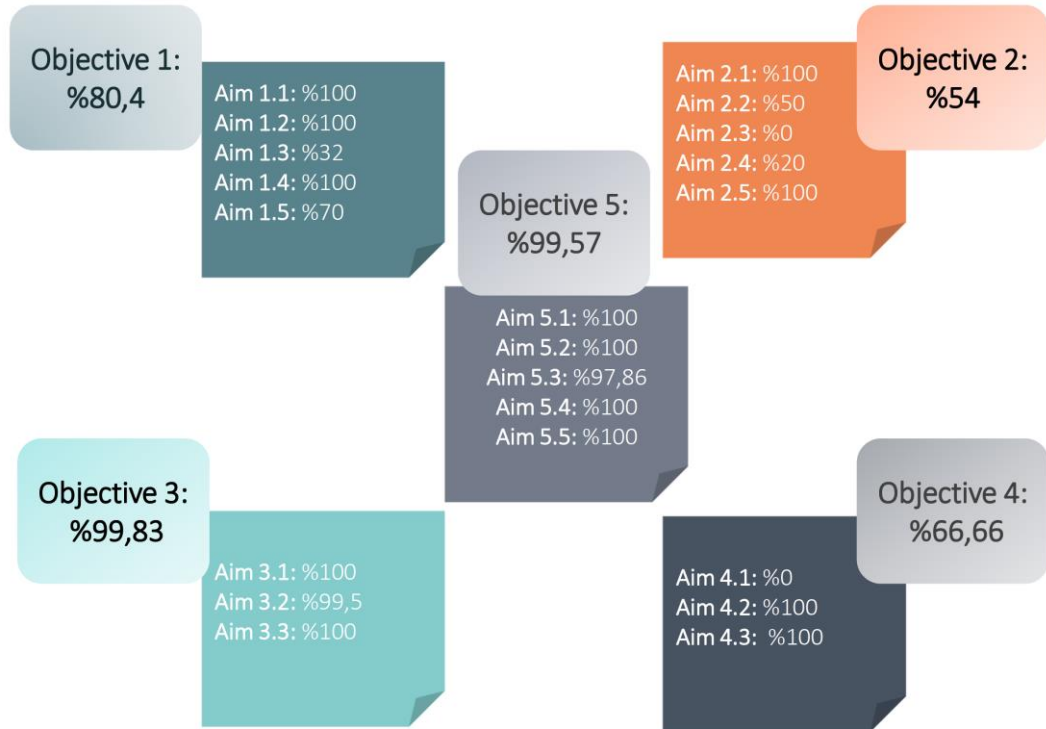
#### Ç.9. Objectives and Evaluations

Our corporation has objectives included in the 2019-2023 Strategic Plan, objectives included in the Annual Program of the Presidency and Corporate Objectives followed by the

Ministry of Energy and Natural Resources. These objectives are followed and monitored by our corporation and related higher organizations. Besides, annual objectives set for senior executives are being monitored within the scope of the ETKB Performance and Competence Evaluation System coordinated by the Ministry of Energy and Natural Resources.

The performance of the Aims and Objectives included in the 2019-2023 Strategic Plan of our corporation as of the end of 2023 is presented below.

### **PERFORMANCES OF AIMS AND OBJECTIVES OF 2023**



The Corporate Targets for 2023 monitored by the Ministry and their realizations are given below.

TEDAŞ CORPORATE GOALS AND REALIZATIONS OF 2023				
Sequence No.	Goal/Project/Activity/Action	Starting Date	Date of Completion	Ratio of Completion (%)
1	Conducting general lighting audits for Electricity Distribution Companies (EDAŞ) (2023: 15 times)	01.01.2023	31.12.2023	100
2	General inspections of Electricity Distribution Companies (EDAŞ) (2023: 18 times)	01.01.2023	31.12.2023	100
3	Preparation/updating of 5 technical specifications	01.01.2023	31.12.2023	100
4	Commissioning of the Maintenance Tracking System Program (software) for Electricity Distribution Companies	01.01.2023	31.12.2023	100
5	Commissioning of the Electricity Fault and Lighting Notification Program (software)	01.01.2023	31.12.2023	100
6	Completion of KEYPOS Project (Phase-1)	01.01.2023	31.12.2023	100
7	Migration of the corporate active directory service to the Ministry's systems and transition of client computers to the ETKB active directory service	01.01.2023	31.12.2023	100

## Ç.10. Donations and Grants and Social Responsibility Projects

Our corporation does not have any donation, grants and social responsibility projects.

## Ç.11. Activities, Activity Results and Evaluations

### Ç.11.1. Department of Inspection Board

In 2023; 22 Inspection Reports, 10 Investigation Reports and 22 Inspection Reports with Answers were issued. During the year, 4 opinion letters were written. As of 31.12.2023, there are 3 ongoing examination-investigation tasks. On the other hand, there are 2 inspection tasks carried forward to 2024.

**2023 Distribution of Reports Issued in by Type**



### Ç.11.2. Legal Consultancy

There are a total of 83,667 pending case files, 83,082 legal, 563 administrative and tax, 22 penalties to which our corporation is a party. Most of the civil lawsuits filed against our Corporation consist of confiscation lawsuits without expropriating, and most of the civil lawsuits filed by our Corporation consist of cost determination, registration, and urgent expropriation lawsuits.

NUMBER OF PENDING FILES IN LEGAL COUNSELING DEPARTMENT 2023		
Case Subject	Number of case filed against the corporation (Quantity)	Number of Lawsuits filed by the corporation (Quantity)
Confiscating Without Expropriating	40,429	0
Cost Determination and Registration	7	24,266
Other Civil Cases	3,968	14,412
Administrative Cases	487	70
Tax Cases	0	6
Criminal Cases	0	22
<b>TOTAL</b>	<b>44,891</b>	<b>38,776</b>
<b>GRAND TOTAL</b>	<b>83,667</b>	

With legislative changes conducted, it has become mandatory to apply for mediation as a prerequisite for lawsuits before filing cases based on employment contracts for employee or employer claims, compensation, and reinstatement requests, as well as for cases involving claims for a sum of money in commercial disputes and disputes heard in consumer courts. With regard to this, in 2023, our Legal Consultancies participated in a total of 117 mediation negotiations.

In 2023, within the scope of the legislative work carried out by our Legal Consultancy, 10 legislative regulations (regulations, directives, procedures and principles) entered into force, 2 legislative amendments were made, 1 legislation was repealed, and work on 8 legislative regulations is ongoing.

In 2023, our General Directorate coordinated the opinions of our General Directorate regarding the draft legislation prepared by Public Institutions and Organizations and requested opinions by the Ministry of Energy and Natural Resources, and the number of opinions submitted to the Ministry of Energy and Natural Resources was 84.

REGIONAL DIRECTORATES		FILED AGAINST THE CORPORATION/CIVIL CASES														FILED BY THE CORPORATION													
		NUMBER OF PENDING FILES OF REGIONAL DIRECTORATES IN 2023																											
		EXECUTION FILES							ADMINISTRATIVE CASES							EXECUTION FILES							ADMINISTRATIVE CASES						
		Conflicting Without Expropriating	Cost Determination Without Registration	Urgent Expropriation	Action of Treasuries, Adequate Payment, Disposition	Recourse Debt Cases	Other Civil Cases	Foreclosure Judgment Suit with Judgment	Cancellation (Expropriation)	Full Remedy (Receivable)	Cancellation (Transaction)	Tax Cases	Criminal Cases	Total	Cost Determination Without Registration	Urgent Expropriation	Action of Treasuries, Adequate Payment, Disposition	Recourse Debt Cases	Other Civil Cases	Foreclosure Judgment Suit with Judgment	Cancellation (Expropriation)	Full Remedy (Receivable)	Cancellation (Transaction)	Tax Cases	Criminal Cases	Total			
Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number				
TEDAS1 <sup>st</sup> REGIONAL DIRECTORATE (DINIZLI)		298			3	6	137	6		10	3			483	675	2,071	1	14	52	24	10,280					13,117			
TEDAS2 <sup>nd</sup> REGIONAL DIRECTORATE (ANTALYA)		715			23	1	104	116		3	77	4		1,043	93	31		5	4	7	65					205			
TEDAS3 <sup>rd</sup> REGIONAL DIRECTORATE (KAHRAMANMARAŞ)		6,736				6	730	2,184						9,556	248				84	50	842					1,224			
TEDAS4 <sup>th</sup> REGIONAL DIRECTORATE (ERZURUM)		3,313				14	4	346			1			3,718	82		2	1	111	30						226			
TEDAS5 <sup>th</sup> REGIONAL DIRECTORATE (İSTANBUL/ANATOLIAN SIDE)		15	1			26	3	78	4		1	1		131	9			16	49	18		2		2		96			
TEDAS6 <sup>th</sup> REGIONAL DIRECTORATE (ANKARA)		4,207				88	3	421	1,226			25		5,970	4,313	1,281			10	53	160	14			1	5,832			
TEDAS7 <sup>th</sup> REGIONAL DIRECTORATE (İSTANBUL/ANATOLIAN SIDE)		55				60	1	152	6			9	10	293	47	38		36	38	96	80					335			
TEDAS8 <sup>th</sup> REGIONAL DIRECTORATE (SİVAS)		202				23		57	227			1		510	625	2,037		2		14	337					3,016			
TEDAS9 <sup>th</sup> REGIONAL DIRECTORATE (TRABZON)		1,571	2			33	2	152			12			1,772	455			4	1	60		2		4		526			
TEDAS10 <sup>th</sup> REGIONAL DIRECTORATE (DİARBAKIR)		9,151							277					9,428	46			6	52		1,812					1,916			
TEDAS11 <sup>th</sup> REGIONAL DIRECTORATE (ELAZIG)		1,014				3	2	66	191				37	1,314	293			3	13		381	10	8	1		709			
TEDAS12 <sup>th</sup> REGIONAL DIRECTORATE (İZMİR)		2,278	2			85	3	211	239			22	5	2,846	1,372	1,638		14	270	9	600			1	1	3,905			
TEDAS13 <sup>th</sup> REGIONAL DIRECTORATE (KAYSERİ)														0												0			
TEDAS14 <sup>th</sup> REGIONAL DIRECTORATE (KONYA)		783				24	9	77				40	2	935	7,272	753		1	45	19	2,163		3	4		10,260			
TEDAS15 <sup>th</sup> REGIONAL DIRECTORATE (ESKİŞEHİR)		36				28		6	12			11	2	97	713	3,559		2	192	2	118			3	5	4,594			
TEDAS16 <sup>th</sup> REGIONAL DIRECTORATE (SAKARYA)		146				12	1	20	28			48	28	284	336			2	16	5	9			2		370			
TEDAS17 <sup>th</sup> REGIONAL DIRECTORATE (ADANA)		1,795				22	9	169	67					2,062	2,734	1,713					1,020					5,467			
TEDAS18 <sup>th</sup> REGIONAL DIRECTORATE (TERTİQ)		163				3	1	47	9			10		233	1,931				43	1	56			2	2,033				
TEDAS19 <sup>th</sup> REGIONAL DIRECTORATE (BURSA)		412							177			26	1	616	1,557					92						1,649			
TEDAS20 <sup>th</sup> REGIONAL DIRECTORATE (VAN)		7,339				43		510						7,892	1,325			5		29	30					1,389			
TEDAS21 <sup>st</sup> REGIONAL DIRECTORATE (SAMSUN)		164	2			19	3	79	51	4	2			324	70			4	33	81	98			2		288			
TOTAL		40,393	7			509	54	3,076	5,166	5	220	128	49	0	49,607	24,196	13,121	3	115	1,013	498	18,143	28	11	16	13	57,137		



### Ç.11.3. Office of Press and Public Relations Counsellor

#### Intranet Management

109 news, 57 notices, and 28 announcements of our personnel were published in our Intranet page, which is our in-house communication network, in 2023.

#### Written and Visual Media and Internet-Media Follow-up

News about our Corporation in the media are regularly monitored through media monitoring agency and search engines. In this context, it was determined that in 2023, a total of 24,899 news were made about our Corporation, including 1,627 news in printed media and 23,272 news in digital media. Besides, during the media follow-up processes conducted by our Consultancy, disclaimers are issued against unfounded news, which constitute an attack on personal rights, about our Corporation.

#### Online Reputation Management

In order to protect and enhance the reputation of our Corporation, in addition to the follow-up of the news transmitted through the Media Monitoring Agency, all digital media (social media, search engines, internet news sites, blogs, corporate websites, etc.) are regularly scanned by our Consultancy. It is regularly scanned by our Consultancy.

Content in which the corporate identity of our Corporation is used in an unfounded manner is identified and necessary correction or removal from publication is ensured, and in this context, 1,627 pieces of content were intervened in 2023.

#### Announcements

The messages of our General Manager to our personnel on special occasions (National and Religious Holidays, Birthdays of our personnel, Special Days and Weeks, etc.) and internal announcements such as deaths and blood needs were made through a total of 2,095 SMSs and 1.282 e-mails in our Corporation.

#### Survey Studies

Once a year, the Employee Satisfaction Survey conducted for our employees and the Shareholder Satisfaction Survey conducted for our external shareholders were executed by the organization of our Consultancy.

In addition, our Consultancy also conducted Neighborhood Representative Satisfaction Surveys, EKAT Employer Evaluation Survey and EDAŞ Call Center Customer (Consumer) Satisfaction Survey.

#### Celebrating the Anniversaries of Our Personnel's Employment

Our Consultancy sends digital greeting cards to the personnel on their anniversary of employment. In addition, the anniversaries are published on our Intranet page and a congratulatory message is sent to the personnel.

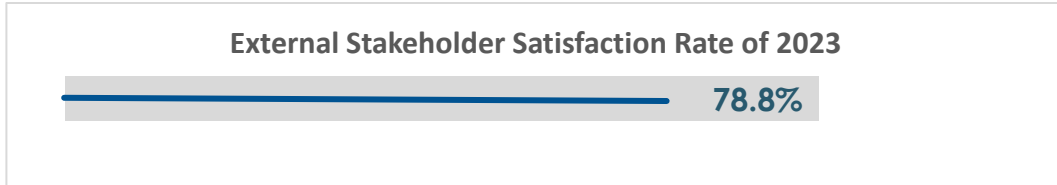
#### Issuance of Certificates of Appreciation for Retired Personnel

Our Consultancy Office issues and presents Certificates of Appreciation to our retired personnel as a token of their contributions to our organization and their successful services.

### External Stakeholder Satisfaction Survey Results

The External Stakeholder Satisfaction Survey was repeated in order to determine the satisfaction levels of our corporation's stakeholders and to identify areas open to improvement.

The survey was conducted between October 2 and October 13, 2023. Accordingly, the stakeholder satisfaction rate of our Agency in 2023 was realized as 78,8 percent.



### Event management.

In 2023, 5 theater events were organized for our personnel in State Theaters and their participation was ensured.

### Request/Suggestion System

In 2023, within the scope of the "Request and Suggestion System", which is one of the feedback mechanisms of our Corporation, 180 request and suggestion forms, 147 of which were received by our Consultancy through request and suggestion boxes and 33 through the Intranet, were submitted to the General Directorate Authority for evaluation.

### Organizations Held in 2023

Our Corporation was represented with a booth at the 4th SEERC (Southeast Europe Regional Council) 2023 Istanbul conference, which took place between October 11-12, 2023, where power systems, sector representatives, academicians and subject representatives came together.

Coordination for the 'Distribution Sector Meetings' held in Ankara from 8 May 2023 to 16 November 2023 was carried out.

#### Ç.11.4. Department of Audit

##### Periodic / Partial Inspection Activities

Inspections of electricity distribution companies are carried out “in accordance with Article 1 titled 'Purpose' of Law No. 6446 on the Electricity Market, the purpose of this Law is to establish a competitive environment in accordance with private law provisions for the provision of electricity to consumers in an adequate, high-quality, continuous, low-cost, and environmentally friendly manner. This involves the creation of a financially strong, stable, and transparent electricity market and the provision of independent regulation and supervision within this market.”

The inspection authority of the electricity distribution companies under the authority of the Ministry is deemed appropriate to be transferred to our Authority Approvals dated 31.05.2017 and numbered 1198 and dated 09.03.2021 and numbered 51663, and the periodic and partial audits of the companies are carried out by our Corporation within the framework of the "Electricity Distribution Companies Audit Regulation".

The activities of the companies are audited under the headings of Expropriation, Investment, Operation-maintenance, Users, Information systems, Service quality, etc. In 2023, 21 periodic audits and 43 partial audits were carried out within the scope of auditing the activities of distribution companies.

- Expropriation,
- Invest,
- Operation and maintenance,
- Users,
- Information systems,
- Quality of service, etc.

## GENERAL AUDIT YEAR ACTIVITIES OF 2023

SN	DISTRIBUTION COMPANY	REALIZED AUDIT DATE
1	TRAKYA EDAŞ	07.08.2023-25.08.2023
2	BOĞAZİÇİ EDAŞ	07.08.2023-25.08.2023
3	YEŞİLIRMAK EDAŞ	07.08.2023-25.08.2023
4	KCETAŞ	07.08.2023-25.08.2023
5	ANADOLU YAKASI EDAŞ	07.08.2023-01.09.2023
6	ARAS EDAŞ	25.09.2023-13.10.2023
7	BAŞKENT EDAŞ	25.09.2023-13.10.2023
8	ÇAMLİBEL EDAŞ	25.09.2023-13.10.2023
9	MERAM EDAŞ	25.09.2023-13.10.2023
10	OSMANGAZİ EDAŞ	25.09.2023-13.10.2023
11	VANGÖLÜ EDAŞ	25.09.2023-13.10.2023
12	GDZ EDAŞ	25.09.2023-13.10.2023
13	ÇORUH EDAŞ	25.09.2023-13.10.2023
14	ULUDAĞ EDAŞ	20.11.2023-15.12.2023
15	AKDENİZ EDAŞ	20.11.2023-15.12.2023
16	ADM EDAŞ	20.11.2023-15.12.2023
17	TOROSLAR EDAŞ	20.11.2023-15.12.2023
18	FIRAT EDAŞ	20.11.2023-15.12.2023
19	SAKARYA EDAŞ	20.11.2023-15.12.2023
20	DİCLE EDAŞ	20.11.2023-15.12.2023
21	AKEDAŞ	20.11.2023-15.12.2023

### IHDS Monitoring - Control Activities

Within the scope of the provisions of the “Transfer of Operating Rights Agreements” signed between our Corporation and electricity distribution companies and the “Agreements Regarding the Unbundling of Assets within the Scope of IHDS to the Use of the Incumbent Supply Company” signed with the incumbent supply companies;

The activities of the responsible units for the first six months of 2023 regarding the Follow-up Table of the Units Responsible for the Obligations Determined within the Scope of IHDS Provisions, which is included in the provisions of the contracts of electricity distribution and authorized supply companies and approved by the General Directorate Authority Approval dated 18.08.2021 and numbered 156119, were monitored and the report prepared was submitted to the General Directorate Authority. For the second six months of 2023, the activities carried out by the units within the framework of the contractual obligations determined by the aforementioned Decision were followed up and reporting activities continued.

The “Commission Report on Sharing of ADM EDAŞ Advertisement Income” prepared by the efforts of the Commission established for the finalization of the sharing regarding the advertisement incomes of ADM EDAŞ upon the TEDAŞ General Directorate Authority Approval no. 458654 dated 02.09.2022, under the scope of the regulations by EMRA, IHDS dated 29.03.2001 and the Ministry Authority Approval no. 94151 dated 31.12.2021, is approved by the General Directorate Authority Approval no. 652491 dated 05.04.2023, and it is ensured that the share of 1,034,403.92 TL determined in the Commission Report and corresponding to the share of our organization from the advertisement incomes within the responsibility zone of the company is deposited to the account of our organization by ADM EDAŞ.

Expert reports and decisions in the lawsuits filed against the electricity distribution company regarding rent and advertising revenues were examined and evaluated within the scope of the provisions of the contract, and our opinions and evaluations were sent to the Legal Counseling Department by making a study specific to each company with the available data.

The opinions and suggestions of 21 Regional Directorates were received in order to ensure unity of practice regarding the information and documents that electricity distribution companies are obliged to provide to our Corporation within the scope of Article 8 of the Additional Protocol-1 to the IHDS of KCETAŞ, Article 16.7 of the IHDS of AKEDAŞ and ADM EDAŞ, Article 18.4 of the IHDS of 18 electricity distribution companies, and the topics were determined by evaluating together with the relevant Departments according to the subject. This standard-setting work was approved with the General Directorate Authority Approval No. 873273 dated 20.12.2023 and distributed to relevant units along with the companies. With the standards determined as a result of this study, unity of practice will be ensured in electricity distribution companies, and at the same time, the relevant units of our Organization will be able to easily access the data on electricity distribution companies required for their work in a short time from the common area named 21EDASDataPool.

On certain issues on which the relevant units have requested company-specific or general opinions, “Transfer of Operating Rights Agreements”, “Agreements on the Separation

of Assets within the Scope of IHDS and Transfer of the Assets to the Use of the Incumbent Supply Company” and the relevant legislation on the subject for which an opinion is requested have been examined together, and an opinion has been given on the subject by making an evaluation within the scope of the provisions of the agreement.

Within the scope of the provisions of 18.2 of the “Transfer of Operating Rights Agreement” signed between our Corporation and electricity distribution companies and the “Agreement on the Separation of Assets within the Scope of IHDS and Transfer of the Assets within the Scope of IHDS to the Use of the Incumbent Supply Company” signed between the incumbent supply companies; in 2023, a total of 37 companies, 19 electricity distribution companies and 18 incumbent supply companies, were inspected in the capacity of owners.

İHDS CONTROL PROGRAM OF 2023			
SN	DISTRIBUTION COMPANY	RETAIL COMPANY	REALIZED CONTROL DATE:
1	TRAKYA EDAŞ	TRAKYA EPSAŞ	07.08.2023 – 25.08.2023
2	BOĞAZİÇİ EDAŞ	BOĞAZİÇİ EPSAŞ	07.08.2023 – 25.08.2023
3	ANADOLU YAKASI EDAŞ	ANADOLU YAKASI EPSAŞ	07.08.2023 – 01.09.2023
4	YEŞİLIRMAK EDAŞ	YEŞİLIRMAK EDAŞ	07.08.2023 – 25.08.2023
5	KCETAŞ		07.08.2023 – 25.08.2023
6	ARAS EDAŞ	ARAS EPSAŞ	25.09.2023-13.10.2023
7	BAŞKENT EDAŞ	BAŞKENT EPSAŞ	25.09.2023-13.10.2023
8	ÇAMLIBEL EDAŞ	ÇAMLIBEL EPSAŞ	25.09.2023-13.10.2023
9	MERAM EDAŞ	MERAM EPSAŞ	25.09.2023-13.10.2023
10	OSMANGAZİ EDAŞ	OSMANGAZİ EPSAŞ	25.09.2023-13.10.2023
11	VANGÖLÜ EDAŞ	VANGÖLÜ EPSAŞ	25.09.2023-13.10.2023
12	GDZ EDAŞ	GDZ EPSAŞ	25.09.2023-13.10.2023
13	ÇORUH EDAŞ	ÇORUH EPSAŞ	25.09.2023-13.10.2023
14	ULUDAĞ EDAŞ	ULUDAĞ EPSAŞ	20.11.2023-08.12.2023
15	AKDENİZ EDAŞ	AKDENİZ EPSAŞ	20.11.2023-15.12.2023
16	TOROSLAR EDAŞ	TOROSLAR EPSAŞ	20.11.2023-08.12.2023
17	FIRAT EDAŞ	FIRAT EPSAŞ	20.11.2023-08.12.2023
18	SAKARYA EDAŞ	SAKARYA EPSAŞ	20.11.2023-15.12.2023
19	DİCLE EDAŞ	DİCLE EPSAŞ	20.11.2023-08.12.2023

### General Lighting Inspection Activities

In the fourth paragraph of the Provisional Article 6 of the Electricity Market Law No. 6446, "TEDAŞ shall conduct the necessary inspections before the distribution companies concerning if the consumption amount and prices in the invoices sent by the distribution companies show the actual situation as of certain periods. If it is identified as a result of the audits that an overpayment has been made to the distribution company, the overpayment amount shall be requested from the relevant distribution company to be paid within one month together with the interest calculated by taking into account the delay increase rate determined in accordance with Article 51 of the Law on the Collection Procedure of Public Receivables dated 21/7/1953 and numbered 6183 to the period between the date of payment and the date of withdrawal. In the case that no payment is made within this period, the aforementioned payment amount shall be deducted from the current period receivables of the distribution company. Receivables that cannot be collected in this way are monitored and collected by the tax offices in accordance with the provisions of Law No. 6183 upon the notification of the Ministry. Eighty percent of the collections made due to overpayments shall be recorded as revenue to the general budget, and the remaining twenty percent shall be transferred to the relevant local administrations.(Additional sentence: 4/4/2023-7451/21 Art.) All kinds of expenses to be incurred by TEDAŞ for the audit procedures within the scope of this paragraph shall be covered from the appropriation placed in the budget of the Ministry. The Ministry is authorized to eliminate the hesitations regarding the implementation of this paragraph and to determine the procedures and principles when necessary, upon the appropriate opinion of the Ministry of Treasury and Finance." Within the scope of the duty assigned to our Corporation by the provision, general lighting audits are carried out before distribution companies.

Within this framework, 16 general lighting inspections were carried out in 2023.

2023 GENERAL LIGHTING INSPECTION PROGRAM				
SN	DISTRIBUTION COMPANY	INTERIM AUDIT	FINAL AUDIT	REALIZED AUDIT DATE
1	ADM EDAŞ	X		09.04.2023-18.04.2023
2	ULUDAĞ EDAŞ	X		11.06.2023-19.06.2023
3	ÇORUH EDAŞ	X	X	16.07.2023-24.07.2023
4	ÇAMLIBEL EDAŞ	X	X	07.08.2023-14.08.2023
5	ARAS EDAŞ	X	X	04.09.2023-12.09.2023
6	BOĞAZİÇİ EDAŞ	X	X	02.10.2023-09.10.2023
7	ANADOLU YAKASI EDAŞ	X	X	02.10.2023-09.10.2023
8	BAŞKENT EDAŞ	X	X	29.10.2023-07.11.2023
9	GDZ EDAŞ	X	X	20.11.2023-29.11.2023

### General Lighting Payment Activities

The invoices sent to our corporation by the distribution companies within the scope of general lighting are reviewed monthly and reported to our Ministry. In 2023, 21 distribution companies were paid 29,848,630,182.29 TL for a total consumption of 4,999,569,893.59 kWh for general lighting.

### Electricity Fault Notification Application (Lighting Notifications) Statistics

The “Electricity Fault Notification Application” has been put into service by our Corporation and deficiencies related to unlit, out-of-place luminaires and/or pre-existing poles have started to be detected through this application. In the notification details left from the failure locations; the open address of the failure, the number of defective armatures and/or missing poles, the time of the notification, the time of the failure repair, and the remaining time for the notification to be resolved without being penalized and all other information regarding the notification processes can be monitored by EDAŞs and the transactions to be made regarding the notifications can be carried out through the application. Our application was commissioned in February 2019 and;

For 2023, the data regarding the "Lighting Mobile Tracking Application" is given in the table below.

Date	Number of Users Downloading the App	Number of Notifications	Number of Luminaires Considered as Penalty	Resolution Percentage
2023	50,098	268,120	6,749	97.48

The objections made by DISCOMs regarding the notifications whose faults are not eliminated through the application are evaluated by our Regional Directorates, and the notifications that are penalized in the final case are reported to the Ministry of Energy and Natural Resources by our General Directorate.



**ELECTRIC FAULT NOTIFICATION APPLICATION REPORT (LIGHTING NOTIFICATIONS)**

Date:	Number of Users Downloading the App	Number of Notifications	Number of Luminaires Considered as Penalty	Resolution Percentage
January 2023	2,884	19,938	116	99.42
February 2023	2,425	16,540	1,815	89.03
March 2023	2,512	18,767	1,635	91.29
April 2023	2,663	18,282	248	98.64
May 2023	2,903	16,605	93	99.44
June 2023	3,664	17,415	183	98.95
July 2023	6,532	22,613	313	98.62
August 2023	5,313	26,487	314	98.81
September 2023	3,594	21,893	112	99.49
October 2023	4,212	23,843	582	97.56
November 2023	6,768	30,476	673	97.79
December 2023	6,628	35,261	665	98.11
<b>GRAND TOTAL</b>	<b>50,098</b>	<b>268,120</b>	<b>6,749</b>	<b>97.48</b>

\* As a result of the evaluation of the objections received from EDAŞ's by our Directorate and Regional Directorates, updates are made in the number of armatures that are penalized.

#### Preparation Activity of Information Report Required to be Published on the Websites of Electricity Distribution Companies

Due to the authority for the inspection of distribution companies being under our institution, as per the Law No. 6446 on the Electricity Market, the monitoring of the matters that electric distribution companies are obliged to publish on their own websites according to the secondary legislation prepared in accordance with the said law is coordinated by the Inspection Department Presidency. The resulting report is submitted to our Ministry, as stipulated in the Ministry's Decisions numbered 1198 dated 31.05.2017 and 51663 dated 09.03.2021.

### Ç.11.5. Department of Investment Monitoring

#### Project and Acceptance Activities

In 2023, project approvals for SPP facilities over 1000 kW and other unlicensed generation plants (WPP, TRI/COGEN, BPP, etc.) were also carried out. In 2023, project approval procedures were carried out for 4,905 unlicensed generation plants with a power of approximately 18.75 GWe.

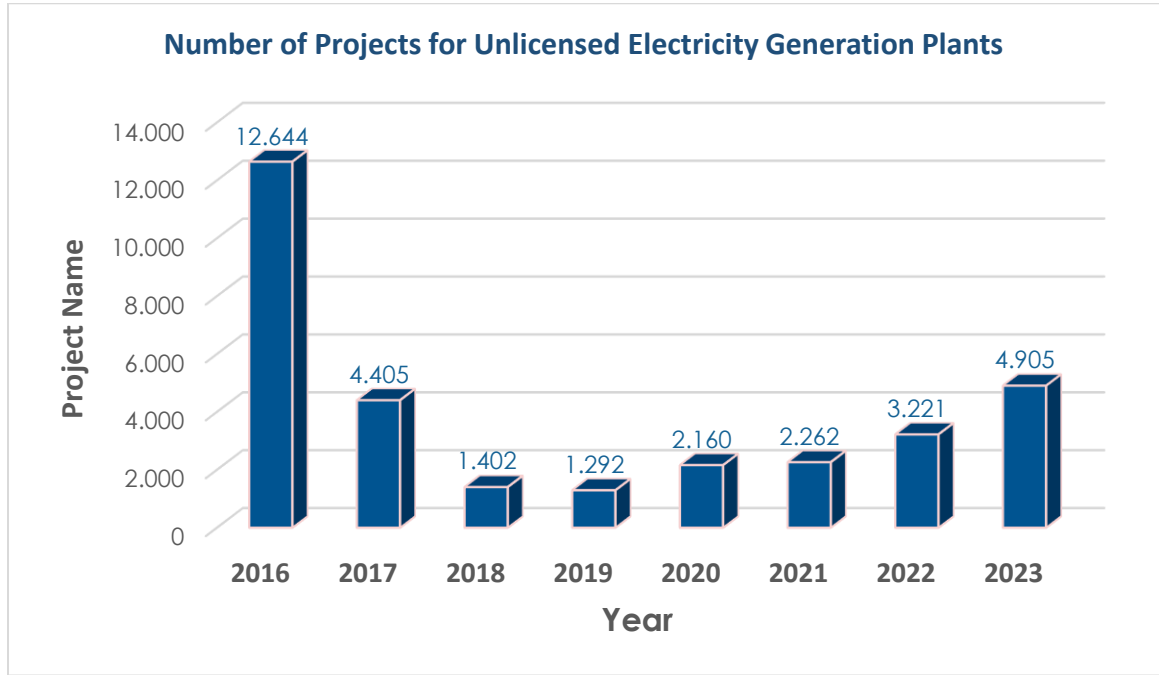


#### Project Approval Number and Power Information of Unlicensed Electricity Generation Plants

Type of Plant	Number of Accepted Plants	Accepted Plant Power (kWe)
<b>BPP</b>	1	5000
<b>SPP (above 1000 kWe)</b>	4,830	18,422,069.99
<b>WPP</b>	71	325,775
<b>TRI/COGEN</b>	3	2,064
<b>TOTAL</b>	<b>4,905</b>	<b>18,754,908.99</b>

Simultaneous monitoring of all project approval procedures carried out by our Regional Directorates, ensuring coordination between regions and monthly reporting of the transactions to the senior management are carried out by our Presidency. In 2023, a total of 13,319 project approvals were completed in all regions, including distribution facility projects / renewable energy generation facility projects / maintenance projects / 3rd party projects.

Within the scope of general lighting, type project approval procedures of lighting poles used in boulevard, street, alley, under-overpass, bridge, square, intersection lighting are carried out for general use of the public. In 2023, 149 lighting pole type projects were approved.

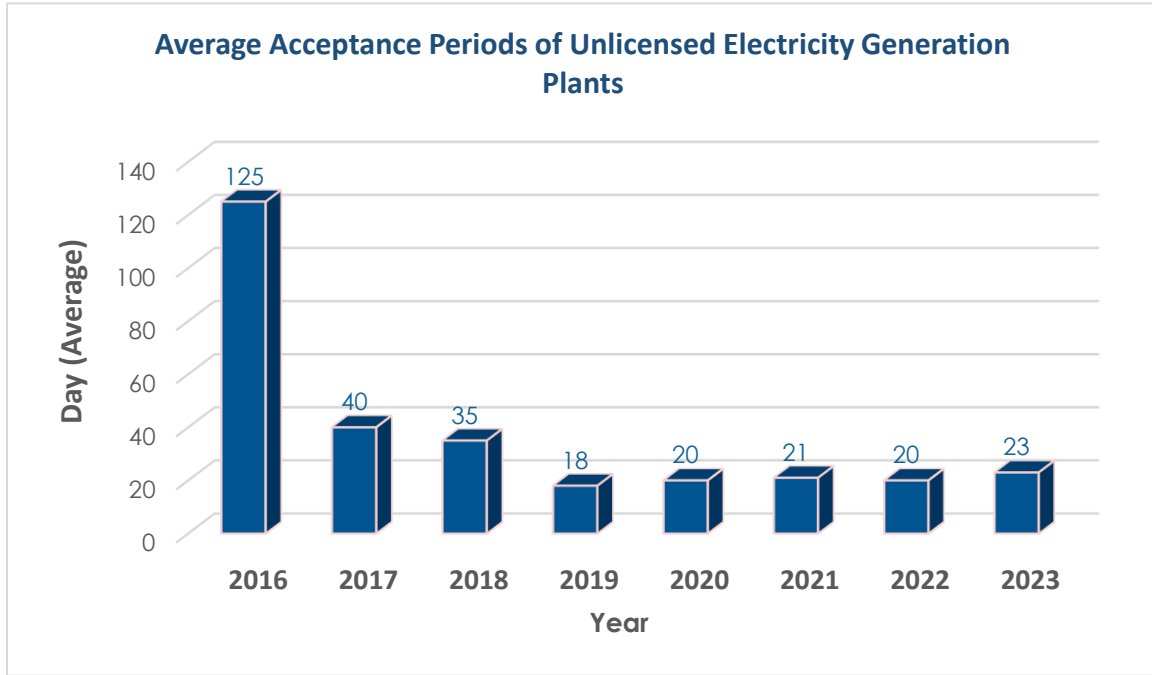


Over 100 kW SPP facilities and other Unlicensed Generation Plants (WPP, TRI/COGEN, etc.) were also accepted in 2023. In 2023, 1,174 unlicensed generation plants with a capacity of approximately 1.700 MWe were accepted.

#### Acceptance Number and Power Information of Unlicensed Electricity Generation Plants

Type of Plant	Number of Accepted Plants	Accepted Plant Power (kWe)
SPP (above 100 kWe)	1,168	1,674,239
WPP	5	20,800
TRI/COGEN	1	1,060
<b>TOTAL</b>	<b>1,174</b>	<b>1,696,099</b>

While in 2016 and before, the average acceptance period of unlicensed generation plants was 125 days, this period was realized below the target of 30 days in 2023 as a result of the improvements made by our General Directorate.



Simultaneous follow-up of all acceptance procedures carried out by our Regional Directorates, ensuring coordination between the regions and monthly reporting of the transactions to the senior management are carried out by our Presidency. In 2023, a total of 8,353 admissions were completed in all regions. The regional distribution of the abovementioned project approvals and acceptances is presented in the project/acceptance/investment prioritization/ investment monitoring/ displacement table of the regional directorates.

**Project/Acceptance/ Investment Prioritization/ Investment Monitoring/  
Displacement Report of Regional Directorates**

REGIONAL DIRECTORATE	Project Approval		Acceptance Count		Investment Prioritization Project Count	Investment Monitoring Number of Projects	Number of Displacement
	Distribution Facility and 3 <sup>rd</sup> Party Projects	LUY*	Distribution Facility and 3 <sup>rd</sup> Party Projects	LUY*			
1. Regional Directorate (Denizli)	426	66	262	23	683	628	25
2. Regional Directorate (Antalya)	508	283	332	207	982	1,091	73
3. Regional Directorate (Kahramanmaraş)	244	29	106	6	259	175	14
4. Regional Directorate (Erzurum)	467	13	380	16	611	412	91
5. Regional Directorate (İstanbul Anatolian Side)	322	41	356	18	144	314	100
6. Regional Directorate (Ankara)	1,043	543	753	209	801	975	30
7. Regional Directorate (İstanbul European Side)	509	229	527	67	654	673	65
8. Regional Directorate (Sivas)	347	15	145	14	412	363	3
9. Regional Directorate (Trabzon)	265	32	242	14	518	392	53
10. Regional Directorate (Diyarbakir)	597	169	182	92	581	746	19
11. Regional Directorate (Elazığ)	381	26	220	15	207	194	22
12. Regional Directorate (İzmir)	1,122	91	429	36	602	902	93
13. Regional Directorate (Kayseri)	413	20	268	3	268	193	0
14. Regional Directorate (Konya)	927	85	437	46	407	515	71
15. Regional Directorate (Eskişehir)	435	75	268	46	203	81	22
16. Regional Directorate (Sakarya)	400	143	221	65	240	339	164
17. Regional Directorate (Adana)	876	137	1,040	96	1256	968	155
18. Regional Directorate (Tekirdağ)	266	24	480	20	412	266	48
19. Regional Directorate (Bursa)	403	199	322	83	426	325	104
20. Regional Directorate (Van)	408	54	144	29	304	289	6
21. Regional Directorate (Samsun)	374	59	312	26	351	274	66
<b>TOTAL</b>	<b>10,733</b>	<b>2,333</b>	<b>7,164</b>	<b>1,189</b>	<b>10,321</b>	<b>10,115</b>	<b>1,224</b>

\*LUY: Unlicensed Electricity Generation Regulation





Within the scope of the Unlicensed Electricity Generation Regulation (LUY) in 2023, a total of **7,238** project approvals and a total of **2,363** acceptance procedures were performed within our corporation



In 2023, 1,554 final acceptance applications were made to our Regional Directorates and 1,024 were approved.

Analysis of existing type projects and specifications, development of new type projects and redesign of the grid model are carried out in the Electricity Grid.

The 2023 Service Sales List for the services provided by our General Directorate has been updated. As a result of the initiatives made by our Presidency, in the Additional Article 1 of the Electricity Market Law No. 6446, *“(2) Those who are authorized or assigned within the scope of the first paragraph may carry out the works and transactions carried out within the scope of their powers and duties for a fee. For these works and transactions carried out; the prices to be applied by the specialized public institutions and organizations are determined by them, the prices to be applied by the legal entities holding distribution licenses are determined by the Authority, and the prices to be applied by private law legal entities are determined by the Ministry.”* with the addition of the article, the legislation on the collection of service sales fees was regulated.

The study on the Procedures and Principles Regarding the Acceptance Processes of Electricity Distribution Facilities of the General Directorate of Turkish Electricity Distribution Corporation was completed by our Presidency and put into force.

The Draft Procedures and Principles Regarding the Acceptance Processes of the Electricity Generation and Electricity Storage Facilities of the General Directorate of Turkish Electricity Distribution Corporation was completed by our Presidency.

#### **Evaluation of Requests, Complaints, Opinions, Suggestions and Information Acquisition Applications**

All requests, complaints, opinions, suggestions, requests for information, etc. submitted to our Presidency through various channels were meticulously examined and responded to by directing them to the relevant units, Distribution Companies and Regional Directorates. All applications were recorded and reported.

CİMER applications of our institution are managed by our Presidency. Correspondence is made with the relevant units and companies for each application and the answers are evaluated and uploaded to the system. Correspondence is made via KEP / E-mail and all correspondence is processed in excel tables with the date and number of all correspondence and the time spent in our unit is reported within the scope of our targets. In 2023, 37,959 applications were processed. In addition, CİMER Users of our Corporation's Central and Regional Directorates have been updated periodically.

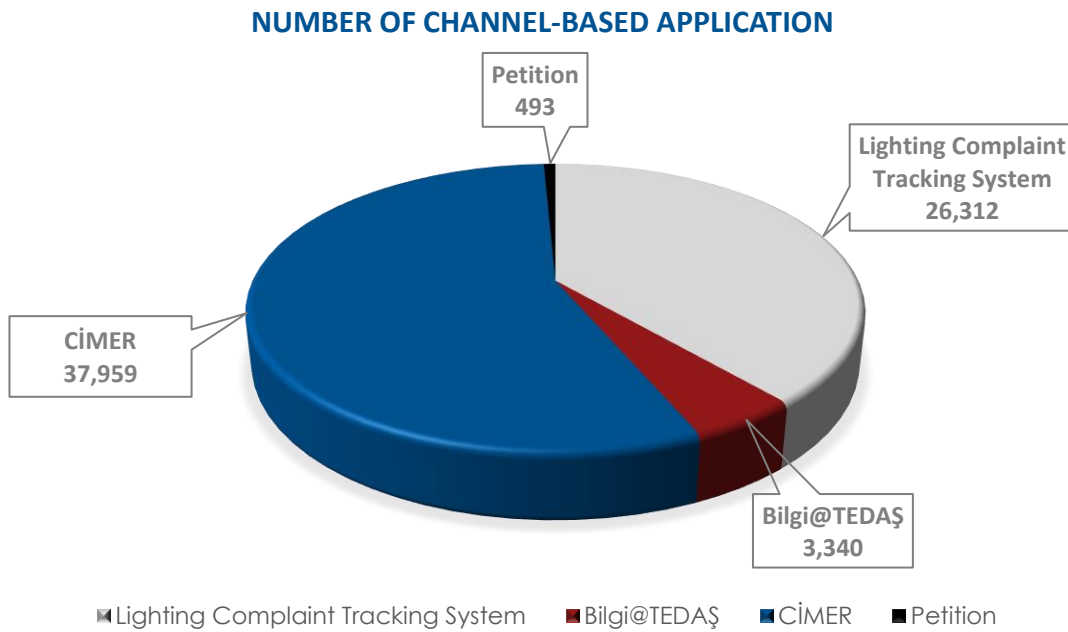
Applications received through petitions (Citizen Requests and Complaints, MENR Inspection Board, MENR Press and Public Relations Consultancy, Court Information and Document Requests, MENR Strategy Development Department (Question Proposals), TBMM Ombudsman's Office, Public Institutions, EMRA, etc.) were forwarded to the relevant units and companies and the answers were collected and forwarded to the applicant, and 493 applications were processed in 2023.

In addition, applications received via the e-mail address bilgi@tedas.gov.tr are directed to the relevant units. In 2023, 3,340 applications were processed.

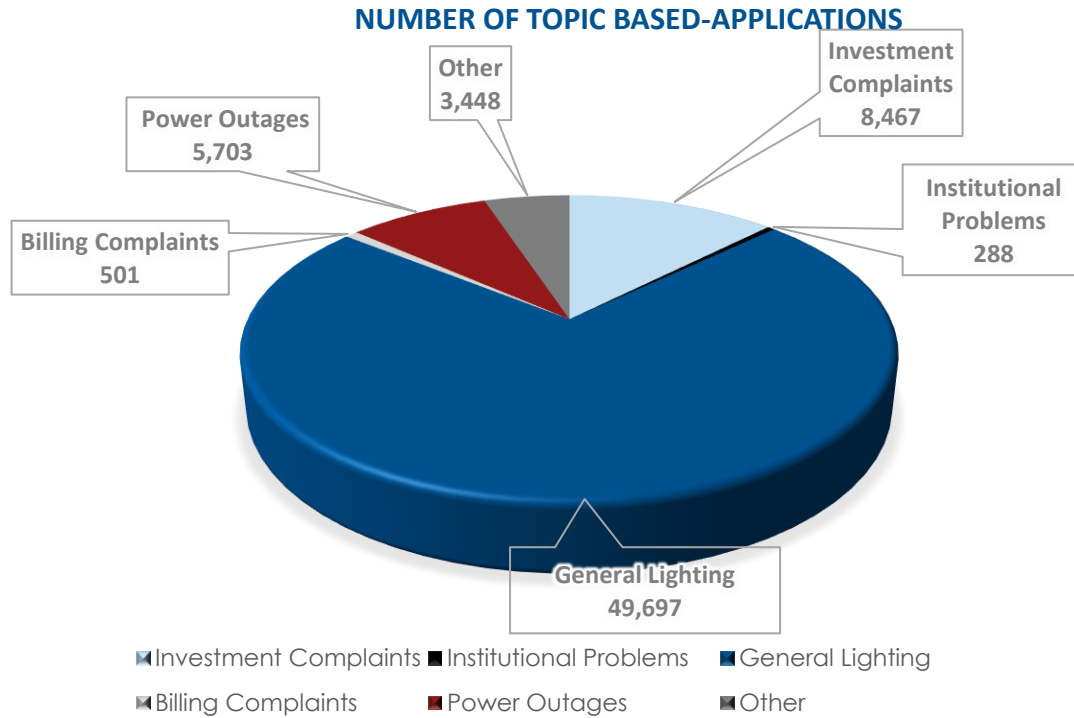
The applications received by the Special Staff of the Ministry are forwarded to our Regional Directors via e-mail and the answers are collected and forwarded to the Ministry within a short period of time. 870 applications were processed in 2023.

Applications are forwarded directly to the Distribution Companies with the Lighting Complaint Tracking System, which integrates the E-Government Gateway. 26,312 applications were made in 2023. The system is controlled periodically and the user feedback about the applications is monitored through the e-mail address bilgi@tedas.gov.tr.

Faults, lighting and investment requests reported by other institutions and citizens via telephone are forwarded to Distribution Companies and the process is followed.







#### Demand Tracking System and Monitoring of Scheduled Outages

The “Scheduled Outages” section published on the website of Distribution Companies is checked monthly by our unit.

The power interruption data reported instantly by the Distribution Companies through the Request Tracking System software are monitored 24/7 and reported periodically.

Each application received through the Lighting Mobile Tracking Application is evaluated to determine whether it is in compliance with the General Lighting Regulation. An average of 717 applications are evaluated daily. In 2023, 261,608 applications were processed.

In emergencies such as weather opposition, earthquake, disaster, etc., the healthiest outage information was obtained by contacting the distribution company outage records that reached our Interruption Tracking Center and the region and reported to the relevant authorities in the periods deemed necessary.

The Supply Continuity Report prepared by the Strategy Development Department was compared with the monthly AG-OG Outage Number and Duration reported to the Demand Tracking System. Incorrect records, data flow problems and technical problems reported to the Demand Tracking System were reported to the relevant companies.

The table of senior managers assigned on holidays is prepared periodically and notified to our Ministry by an official letter. During public holidays, festivals and election processes, our General Directorate and Distribution Companies on Duty Personnel Lists are created and the process is carried out by our unit.

### Emergency Crisis Management

TEDAŞ Emergency Action Plan was updated. Participation was made in the Emergency Crisis Management Meetings of Electricity Distribution Companies held under the coordination of our Ministry. It was provided that the studies of the decisions taken in the meetings are performed by the relevant Distribution Companies.

Participation was ensured in the meetings and video conference test activities organized by the Ministry within the scope of Emergency Crisis Management. Furthermore, in the event of disasters, our Corporation's Disaster and Emergency Management System Responsible personnel were deployed to the Disaster and Emergency Management Authority General Directorate Crisis Center after making necessary plans. In February 2023, information flow was ensured with the Presidential State Information Coordination Center, the Emergency Crisis Management Center of the Ministry of Energy and Natural Resources and the Disaster and Emergency Management Presidency of the Ministry of Interior in case of weather and disasters, especially the Kahramanmaraş earthquakes.

In addition, we participated in the ADM EDAŞ Muğla Province Fire Drill and ARAS EDAŞ Kars Province Ice Load Drill coordinated by the Ministry.

### Investment Quality Monitoring Activities

In order to minimize the risk to life and property safety and to ensure supply continuity and quality energy by minimizing the number and duration of interruptions, analysis studies on the interruptions experienced in the regions of electricity distribution companies were completed within the scope of the prioritization studies of the investments of electricity distribution companies for 2024.

The work carried out by our Regional Directorates regarding the requests for displacement/cancellation of electricity distribution facilities was followed up and 391 displacement/cancellation protocols were approved.

Pursuant to the legislation of the Public Procurement Authority; 6 applications made in 2023 were answered within the scope of the Regulation on Work Experience Certificates for Electricity Facility Construction Works and Unlicensed Electricity Generation Facilities tendered by the General Directorate, Electricity Distribution Companies and accepted by the General Directorate and Electricity Distribution Companies.

Through the Regional Directorates, monitoring of the physical realization of the investments for 2023 was carried out between 01.01.2023-31.12.2023 in order to ensure that the facilities are used for a longer period of time, to prevent duplicate interruptions and investments that may be experienced in the future, to prevent occupational health and safety as well as life and property safety hazards for citizens that may arise as a result of faulty and incomplete operations during the manufacturing phase, and to ensure that acceptance procedures are carried out faster and easier.

Controls of the planned maintenance for 2023 carried out by electricity distribution companies were carried out by Regional Directorates between 01.01.2023-31.12.2023.

Information, document and opinion requests regarding operation and investment requested by the Ministry, Judicial Authorities, Municipalities, other Public Institutions, Legal Consultancy were evaluated and 1,207 applications were answered in 2023.

### Ç.11.6. Department of Strategy Development

#### Activities carried out under the Measurement System Regulation

Participation in the National Smart Meter Systems (MASS) Project was ensured, the project was completed and the final report was published.

The following basic principles were determined for MASS.

- **The Principle of Specified Standards:** The meter, modem, central communication software and data concentrator must comply with established specifications.
- **Interoperability Principle:** Different brands of meters, modems, central communication software and data concentrators should be able to work as a whole in a single system layout thanks to the specified standards.
- **Principle of Interchangeability:** During regular operation of the system, the products of a different manufacturer should be able to be used in place of the previous product instead of one of the components and the system should continue to operate without the need for any revision.

The legislative regulation within the scope of the National Smart Meter Systems (MASS) Project aims to realize this system to be established within the framework of MASS basic principles. In this direction, the Technical Specification for Electronic Electricity Meters marked

- TEDAŞ-MLZ/2017-062.A, which is included in the works requested from our General Directorate within the scope of the Electricity Market Measurement Systems Regulation published by the Energy Market Regulatory Authority, was updated with the TEDAŞ-MLZ/2017-062.B marking, taking into account the additional criteria determined in the MASS Project and the suggestions received from the sector stakeholders, and was made available to the sector stakeholders.

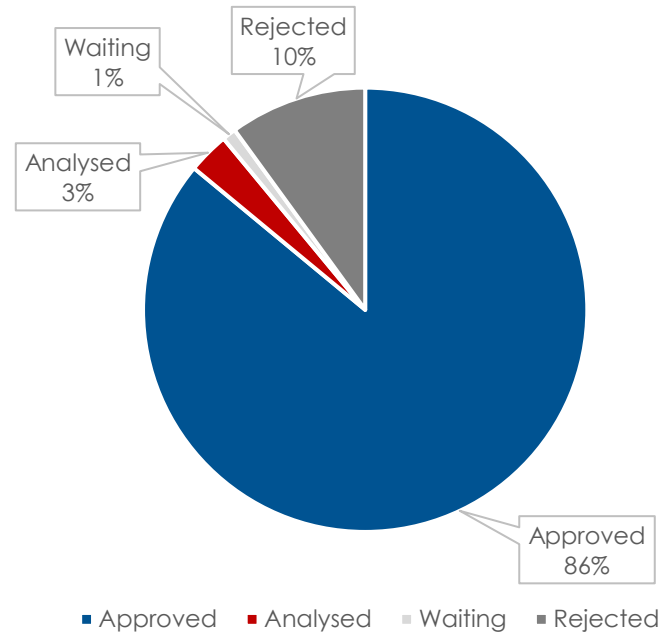
#### Led Armature Applications

In line with the Procedures and Principles on the Use of LED Luminaires within the Scope of General Lighting published by our Ministry,

- the Technical Specifications for LED Light Source Lighting Fixtures marked TEDAŞ-MLZ/2010-057.D,
- Procedures and Principles for LED Road Lighting Design,
- Procedures and Principles for the Approval of LED Light Source Luminaires

were published in line with the duties assigned to our General Directorate. In line with these documents, efforts are underway to enable manufacturing companies to make appropriate designs in all luminaire classes and to create a pool of LED luminaires to be used by distribution companies in their lighting facilities in a short time. In this context, as of the end of 2023, the application files of 171 luminaires by 19 companies that applied for approval of compliance with the technical specifications were examined in accordance with the legislation in force.

## APPROVAL OF LED LUMINARIES FOR CONFORMITY TO SPECIFICATIONS



The luminaire brands and models that can be used for 12 luminaire classes that are approved for compliance with the specifications and meet the requirement of having at least three brands and models have been published on our website.

Road Class	Luminaire Classes	Approved Brand Count	Approved Model Count
M1	Grade 1	0	0
	Grade 2	0	0
	Grade 3	4	4
M2	Grade 4	1	1
	Grade 5	4	5
	Grade 6	8	13
	Grade 7	3	4
M3	Grade 8	4	5
	Grade 9	9	21
	Grade 10	11	28
	Grade 11	9	18
M4	Grade 12	17	17
	Grade 13	10	21
	Grade 14	11	30
M5	Grade 15	9	15
P2	Grade 16	1	1
P3	Grade 17	1	1

It was also published in order to determine the criteria for the measurements to be made in order to report efficiency and performance in lighting facilities to be installed using LED luminaires;

- Principles and Procedures for LED Lighting Measurements

In line with these procedures and principles, efforts have been initiated to collect the information and initial measurement data of at least three LED road lighting facilities installed by electricity distribution companies.

### Studies Conducted to Establish Sectoral Unit Prices

The sales prices of the materials they produce as of 01.01.2023 were requested in writing to 277 manufacturing companies across the country, and responses were received from 23 manufacturing companies. 21 Electricity Distribution Companies and 191 Licensed OIZs were asked for price information on the electricity materials they purchased in 2022; information was received from 21 Electricity Distribution Companies and 26 OIZs. The data received from Electricity Distribution Companies, OIZs and manufacturing companies were evaluated by the unit price commission and the unit price book for 2023 was prepared and made available to sector stakeholders.

### Activities Conducted within the Scope of Strategic Planning and Monitoring

In line with the provisions of the General Investment and Financing Program of State Economic Enterprises and Subsidiaries for 2023, a draft Strategic Plan for 2024-2028 was prepared.

The 2022 Performance Evaluation Report on our Strategic Plan, prepared in line with the provisions of the General Investment and Financing Program of State Economic Enterprises and Subsidiaries for 2023, was sent to the Presidency of Strategy and Budget, the Ministry of Energy and Natural Resources and the Ministry of Treasury and Finance.

The 2023 Performance Monitoring Report (6-monthly) prepared within the scope of TEDAŞ 2023 Performance Program was submitted to the senior management.

It was ensured that our corporate goals monitored by the Ministry were identified, monitored and their realization status was tracked and entered into the "Goal-Based Performance and Competency Evaluation System".

The data on the targets included in the Strategic Plan of the Ministry of Energy and Natural Resources, with which our Corporation cooperated, were consolidated and entered into the Strategic Plan Monitoring, Evaluation and Reporting Application (SPİDER).

The process of transmitting up-to-date information to the Ministry regarding the realization of monthly activities that are important for the public within our Corporation and in the field of activity, and the process related to the "Execution Follow-up Bulletins" prepared by our Ministry every week to be presented to our President and Ministers regarding the actions carried out by the Institutions were carried out.

Within the scope of the Project for Increasing Efficiency by Simplifying the Procedures in the Services Provided by the Central Units of the Ministry and Affiliated, Related and Associated Organizations of our Ministry, the process of monitoring, evaluating and reporting the duties and services of our Corporation and announcing the audit reports issued and sent by ETKB and following up the results was carried out.

Within the scope of Digital Türkiye activities carried out by the Digital Transformation Office of the Presidency of the Republic of Türkiye, data on the activities carried out by our Corporation requested by the Presidency were sent.

Preparation of the opinions and answers regarding the Audit Report of the Court of Accounts of our Corporation in coordination with the relevant units, preparation process for the audit meetings of the PEE Sub/Upper Commission and preparation of the answers to the questions directed to our Corporation by the Deputies in the PEE Sub/Upper Commission audit meetings in coordination with the relevant units were carried out.

The information and documents that will constitute the basis for the answers to the parliamentary questions sent by the Ministry to our Organization were prepared in coordination with the relevant units and sent to the Ministry.

Information note, research and document preparation studies were performed on various subjects.

### Activities carried out within the scope of Specification Development

In line with the developments in the sector and current standards, taking into account the needs of sector stakeholders, 3 Technical Specifications for the materials used in the electricity distribution system were updated and new Technical Specifications were prepared for 2 materials for which there are no Technical Specifications, and a total of 5 Technical Specifications entered into force in 2023;

- Technical Specifications for Mobile HV/LV Distribution Transformer Centers marked TEDAŞ-MLZ/2023-078
- Technical Specifications for Overhead Line Support Insulators and Accessories for AER Cables marked TEDAŞ-MLZ/2022-079
- Technical Specifications for MV Cable Auxiliary Equipment marked TEDAŞ-MLZ/99-033.B
- Technical Specifications for LV Cable Auxiliary Equipment marked TEDAŞ-MLZ/2009-056.A
- TEDAŞ-MLZ/2018-066.A marked QR Code Technical Specification

In order to determine the conformity of the materials used in electricity distribution facilities with the Technical Specifications and relevant standards, type test report review studies were carried out on the following main items in order to examine the type test report and to announce the results to the relevant parties.

Within the scope of this study;

- 807 units for LV Energy Cables,
- 38 units for MV Energy Cables,
- 68 units for MV Cable Headers and Splices,
- 231 units for Low Voltage Internal Type Distribution Panels,
- 175 units for Low Voltage External Type Distribution Panels,
- 168 units for Low Voltage Field Distribution Boxes,
- 565 units for MV/LV Distribution Hermetic Type Power Transformers,
- 20 units for MV/LV Distribution Power Transformers with Expansion Tank,

- 26 units for MV/LV Distribution Dry Type Power Transformers,
- 320 units for Concrete Enclosed HV/LV Distribution Transformer Centers,
- 165 units for Prefabricated Distribution Center and HV/LV Distribution Transformer Center Buildings,
- 291 units for SF6 Gas Insulated Metal Enclosed Modular Switchgear and Control Devices,
- 738 units for HV Air Insulated Metal Enclosed Modular Switchgear and Control Devices,
- 89 units for LV Vertical Type Fused Load Separators (VFLD),
- 330 units for Battery-Redressor Groups,
- 234 units for MV Disconnectors,
- 808 for Low Voltage Blade Fuse and Replacement Device,
- 17 pcs for MV Air Line Composite Silicone Suspension and Tension Insulators,

A total of 5,090 type tests were examined and the evaluation tables created were made available to our stakeholders.

### Monitoring and Improvement of Service Quality in Electricity Distribution System

Using the outage tables of distribution companies, the Supply Continuity Report, which includes the number of outages, maximum daily number of outages, average outage duration per outage, average outage duration and number per user, was prepared regularly every month and service quality monitoring activities were carried out. Besides, the annual changes of the technical quality and supply continuity quality indicators of the electricity distribution system are monitored on a company basis.

It was checked and reported whether the Supply Continuity and Commercial Quality tables of Distribution Companies were published on their websites in accordance with the "Regulation on Quality of Distribution and Retail Sales Activities in the Electricity Market".

Service quality legislation review and development activities were carried out.

### Türkiye Electricity Distribution Sector Report of 2022

The "Türkiye Electricity Distribution Sector Report for 2022", which contains the view of the sector in the world and Türkiye, the place of TEDAŞ in the sector and its comparison with similar international organizations, has been prepared and published on the website of our corporation.

### TEDAŞ Activity Report of 2022

"TEDAŞ Activity Report for 2022", which includes the activities of TEDAŞ General Directorate Central Units, Regional Directorates and Training Centers in 2022, was prepared and published in two versions, in Turkish and English, on the website of our Corporation.

### 2022 Türkiye Electricity Distribution and Consumption Statistics

Within the scope of the Official Statistics Program prepared on the basis of the Turkish Statistics Law No. 5429, 2022 Türkiye Electricity Distribution and Consumption Statistics was compiled by compiling annual data obtained from electricity distribution companies, incumbent supply companies, EÜAŞ, TEİAŞ, EPIAŞ and all OIZs holding distribution licenses, prepared in book format and made available to relevant institutions and organizations on the internet.

In the Electricity Distribution and Consumption Statistics of Türkiye in 2022 book, data such as distribution system data, number of subscribers, distribution of electricity consumption to sectors, loss-leakage amounts, rates, etc. are included on the basis of provinces and distribution regions.

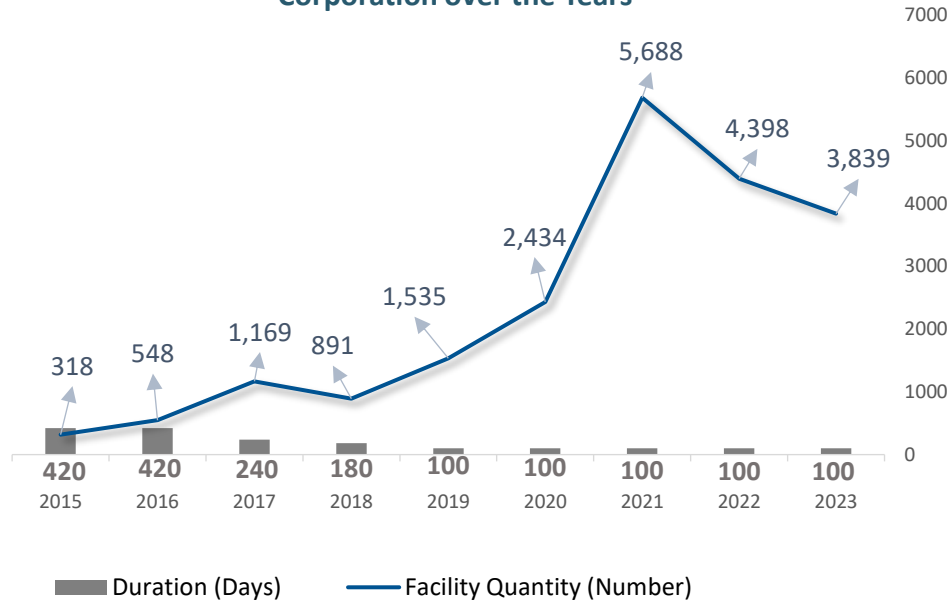


### Ç.11.7. Asset Management Department

#### Mapping and Expropriation Activities

Expropriation decision was taken from the Board of Directors of our General Directorate for 2200 Energy Transmission Lines and 463 Transformer Substations, Distribution Centers, Breaker Measurement Cabinets, etc. for the procurement of real estate.

**Number of Decisions Taken by the Board of Directors of our Corporation over the Years**



Within the scope of the procurement procedures of the immovable properties occupied by the electricity distribution facilities needed within the scope of the activities of electricity distribution companies, a total of 1,019 Authorizations to File Lawsuits, including 216 Authorizations for Urgent Expropriation, 4 Applications to the Council of State, 34 Authorizations for Cancellation of Lawsuits, 784 Authorizations for Determination and Registration of Price and Unjust Enrichment.

Within the scope of the “Target Based Performance and Competency Evaluation System” monitored by the Ministry of Energy and Natural Resources, the General Directorate has been assigned the target of “initiating the registration of finalized court decisions regarding price determination and registration cases and cases of expropriation without expropriation in the land registry within the specified period of time” for 2021, in this context, our Presidency is following up the registration procedures of the court decisions by the Regional Directorates within 10 days.

Our opinions on questions and requests received from Public Institutions on issues related to the field of activity of our Presidency were submitted.

1,060 real estate valuations were checked.

TEKBİS (TEDAŞ Real Estate Expropriation Information System) program prepared by our General Directorate in order to carry out the management and follow-up of expropriation works and transactions under the responsibility of our General Directorate in a more effective, efficient and sustainable structure was opened to the use of our General Directorate and TEDAŞ Regional Directorates on 30.03.2022 via <http://tekbis.tedas.gov.tr> address. In September-October 2023, one-to-one trainings were held for the Real Estate and Expropriation personnel of the Regional Directorates and the personnel of the distribution companies in both the conference and the meeting room of our Presidency.

TAKBİS, MERNİS and Annotation Cancellation activities continued.

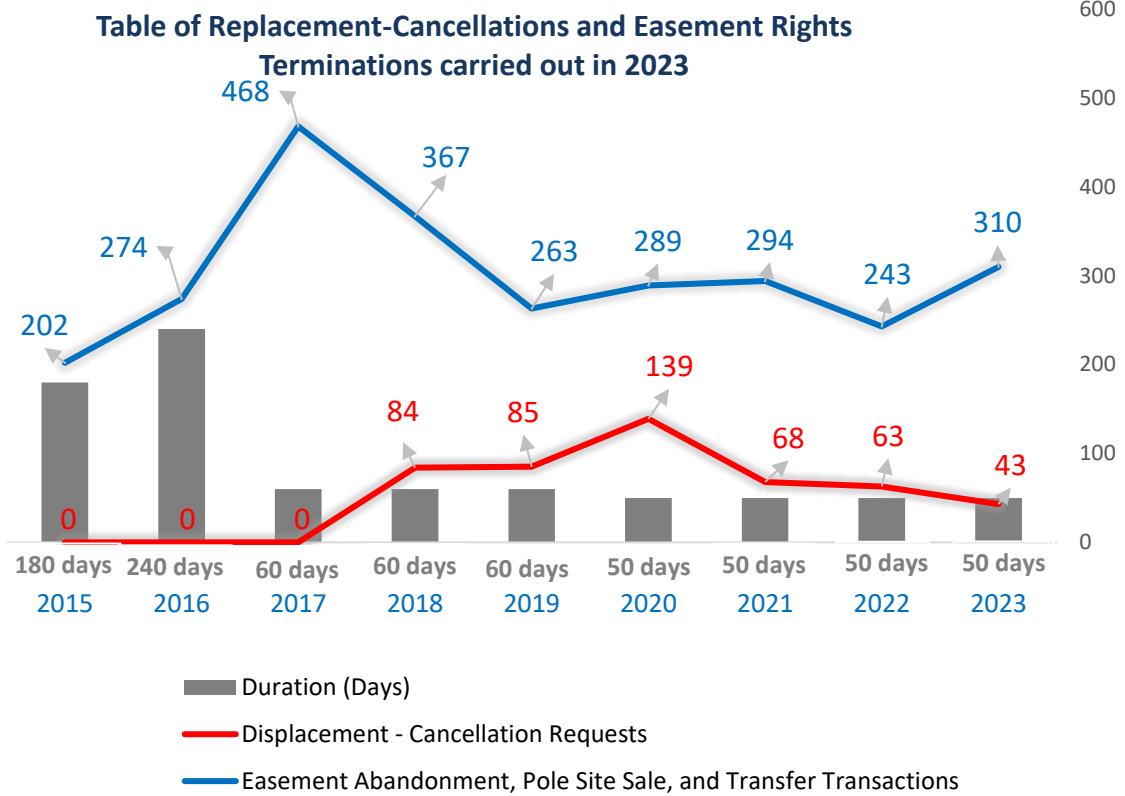
### Real Estate Activities

After the requests for the displacement and/or cancellation of electricity distribution facilities from third parties and public institutions and organizations were investigated on site by the commissions established within the framework of the relevant legislation and after the examination in terms of ownership, 43 Electricity Distribution Facility Displacement/Cancellation request files sent to our Presidency were sent to the General Directorate for the approval of the General Directorate Authority and/or the Board of Directors.

A total of 412 files were processed in order to obtain General Directorate's Approval and/or Board of Directors' Decision within the scope of the transfer of the easement rights, pole location sales and the transfer of the immovables that are owned by our General Directorate and within the scope of the Expropriation Law No. 2942, which are requested by public institutions and organizations and which are not objectionable in the transfer, in return for the price.

On-site assessments were conducted for 56 properties, and a Valuation Report was prepared.

Under Temporary Article 31 added to the Electricity Market Law No. 6446, the registration of 2,436 out of 2,440 properties applied for the rectification of registration processes was completed on behalf of the TEDAŞ General Directorate. The remaining properties, which have various real and/or monetary encumbrances (Seizure, Mortgage, Restriction, etc.) Work is ongoing for the registration of 2,804 properties (2,459 of which are in provinces affected by the earthquakes dated 06.02.2023) under TEDAŞ General Directorate.



### Construction Activities

Projects for the Reinforcement against Earthquakes and Renovation of the EKAT Area Construction of TEDAŞ Erzincan ESM Operations Directorate Buildings have been prepared, and the exploration and approximate cost studies have been completed and the tender process files were created, and the tender was held on 11.12.2023.

Projects for the Reinforcement against Earthquakes and Renovation of the İstanbul International ESM Operations Directorate Building have been prepared, and the exploration and approximate cost studies have been completed; the tender process files were created, and the tender was held on 18.09.2023, the contract was signed on 18.10.2023, and the site was handed over on 26.10.2023, with production starting immediately.

The construction work for the Maintenance, Repair, and Renovation of the Gölbaşı ESM Operations Directorate Dormitory and Gölbaşı Common Business Continuity Center Building was completed, and its provisional acceptance was made on 01.09.2023.

### Activities of the Directorate of Estate, Leasing and Forest Permit Operations

Regarding the leasing and utilization of 4 properties owned by our General Directorate, 4 Board of Directors Decisions have been made, and tenders have been held for the leasing of 3 properties.

Within the scope of the transaction of cancellation of lease annotations under the responsibility of our General Directorate requested for cancelation, a total of 58 relevant procedures have been established, regarding General Directorate Authority Approval and consent, procurement of information/documents and performing necessary actions.

158 correspondences were made for the permission procedures of the parts of the electricity distribution facilities belonging to our General Directorate, located at the forest areas.

A total of 874 correspondence has been made for the legal documents and documents requested with the provision of information and documents regarding the expert reports, warrants and expert/appraisal report procedures sent by the Courts regarding the real estates of our corporation and our electricity distribution facilities.

#### Ç.11.8. Department of Development Management

##### Training Activities

In 2023, a total of 37.70 man\*hours of in-service training was provided to our corporation's personnel by our Corporation. These trainings were conducted under 47 different training programs in the following 6 main categories.

- Personal Development Training
- Vocational Development Training
- Quality Management Systems Training
- Legislation Training
- Information Technology Training
- Enterprise Resource Management User Training

##### External Training

In 2023, a total of 7.693 people were trained by our Corporation for the electricity distribution sector, including Electricity High Current Facilities (EKAT) License to Work Under High Voltage and Engineer/Technician/Technician Development Trainings.



### ESM OPERATIONS DIRECTORATES TRAINING CHART OF 2023

Ankara ESM Operations Directorate	1,833 Persons
Erzincan ESM Operations Directorate	2,184 Persons
İstanbul International ESM Operations Directorate	2,200 Persons
İzmir ESM Operations Directorate	1,476 Persons
<b>TOTAL</b>	<b>7,693 Persons</b>

### Vocational Training and Internship Activities

In 2023, 47 vocational high school students received vocational training, and 45 vocational high school/vocational school/university students completed internships in our Corporation's central and provincial units.

### TEDAŞ Digital Workshop System

In order to increase the effectiveness and efficiency of technical training organized for the electricity distribution sector, the entire distribution network has been modeled. The TEDAŞ Digital Workshop System has been established by digitizing it through technologies such as virtual reality (VR), augmented reality (AR), problem simulation system, digital experience system, and interactive information system.

The TEDAŞ Digital Workshop System was used in the training sessions organized by our Corporation and was also made available to sector stakeholders. In this context, service provision contracts were signed with 15 electricity distribution companies.

### TEDAŞ DIGITAL WORKSHOP SYSTEM SERVICE PROVISION CHART OF 2023

SN	Company Name	Tablet Application Count	Virtual Reality Application Count
1	Başkent EDAŞ	10	0
2	Toroslar EDAŞ		
3	Anadolu Yakası EDAŞ		
4	Dicle EDAŞ	5	0
5	Çoruh EDAŞ	1	1
6	Fırat EDAŞ	1	1
7	ADM EDAŞ	5	4
8	GDZ EDAŞ	5	2
9	Yeşilırmak EDAŞ	10	0
10	Aras EDAŞ	10	1
11	Vangölü EDAŞ	1	1
12	Akedaş EDAŞ	5	4
13	KCETAŞ	1	0
14	Meram EDAŞ	10	1
15	Osmangazi EDAŞ	2	2

### Activities for Personnel Competency

Within the scope of the "Enhancing Institutional Capacity" objective in our Corporation's Strategic Plan, software studies for the Individual Competency Management System and Workload Analysis and Tracking System have been conducted.

### Career Management System

Personality tests and individual competency surveys were conducted through the TEDAŞ Survey Management System software to measure the competencies of newly hired personnel and those seeking relocation. The survey results were analyzed and reported.

### Activities Regarding the Duties, Authorities and Responsibilities of the Central and Provincial Organization

The Directive on Duties, Authorities and Responsibilities of the Central and Provincial Organization was updated in order to establish the job descriptions of our organization and to improve the job descriptions when needed, and entered into force with the Board of Directors Decision dated 24.06.2022 and numbered 20-1693.

### Process Improvement Activities

A project team and working methodology were established to improve the existing main and sub-processes in our Corporation, and the Process Mapping Project was conducted according to the project plan.

### Management System Activities

- To monitor and perform the necessary actions related to the management system certificates obtained and/or to be obtained by our corporation,
- Implementation and maintenance of the Integrated Management System in all units of the Corporation,
- to support the relevant units in fulfilling the requirements of the standards for the management systems needed according to the activity areas of our Corporation, and to include these in the Integrated Management System (IMS) studies,
- To perform works to maintain and improve the management systems through the Integrated Management System Software (QDMS) in all units of the Corporation,
- To ensure the continuity of the management systems certificates obtained by the Corporation and renewing them when necessary and carrying out certification studies for newly established management systems,
- Additionally, the Individual Suggestion System has been implemented in our corporation, and activities have been carried out to encourage the participation of all personnel.

### Internal Control System Activities

Within the scope of the Internal Control System established in accordance with the Public Financial Management and Control Law No. 5108, work and procedures have been carried out to maintain the Internal Control System, ensure compliance with the standard requirements, coordinate activities, prepare compliance action plans, and prepare the internal control system evaluation report, as well as to monitor the activities to be performed.

### Corporate Performance Management System Activities

Within the scope of the Corporate Performance Management System, focus group meetings were held with the Central Units of the General Directorate and Regional Directorates to discuss their targets. The monitoring of unit targets was carried out quarterly in line with the Corporate Performance Management System Procedure. Following the analyses and evaluations of the results, the 2023 TEDAŞ Corporate Scorecard Score was determined. The status of unit targets' realization was presented to the Senior Management at regular intervals throughout the year.



#### Ç.11.9. Department of Information Technologies

Within the scope of the establishment of the Cyber Security Operations Center (CSOC), purchases and renewal services have been carried out to strengthen IT and OT infrastructures, including Firewalls, End User Management, Network and System Management, and Authentication Systems, to provide services to our Ministry and affiliated and related institutions and organizations. Inventory tracking has been conducted on an institutional basis for these acquisitions.

The video conferencing platform, [conference.tedas.gov.tr](https://conference.tedas.gov.tr), used for video conference meetings with Regional Directorates, Training and Certification Centers, and the Central Campus, has been transferred to the Energy Ministry systems as part of ETKB consolidation efforts and is now operating through [conference.enerji.gov.tr](https://conference.enerji.gov.tr). All virtual meeting rooms previously defined and used on [conference.tedas.gov.tr](https://conference.tedas.gov.tr) for all our units have been recreated on the ETKB side with the same room numbers and passwords to ensure uninterrupted service.

In the KLMN block of the General Directorate building, efforts have been made to extend wireless internet access to all relocated locations for the use of the institution's personnel.

To ensure data security at the Internet Protocol (IP) layer, a new IP Security Protocol (IPSec) infrastructure has been designed with the Distribution Companies, all connections have been activated, and subsequently, this structure has been transferred to the Energy Ministry systems as part of ETKB consolidation efforts.

Configuration backups of the corporate network devices have been received and the software, where the values such as operating systems, memory occupancy rates, device temperature values and port usage rates can be monitored on a daily basis, has been put into use.

In secure access to corporate applications, the use of Virtual Private Network (VPN) is accessed to the entire corporate network with Two-Step Authentication (2FA) and connections are established and managed.

Corridor closure work, virtualization and database systems infrastructure renewal work, maintenance-repair of physical systems, air conditioning, generator, UPS, energy panels, fire extinguishing systems, water detection system, fingerprint access systems controls and maintenance-repair works were carried out within the General Directorate and Eskişehir Disaster Recovery Center (FKM).

A study was carried out to ensure that the web services received or exported by the software were managed from a central location.

Training was received on big data and the use of Objective Database technologies was started.

By evaluating the end user as a customer, efforts are being carried out to increase the quality of service.

The separation studies of the devices that have completed their economic life have been performed.

Software work for Belgenet integration, the Legal Module, and additional developments in the Expropriation Module has been completed in the TEDAŞ Real Estate and Expropriation Information System software.

Software development efforts are ongoing to transform the old Windows-based BYS software, written with outdated technology, into a web-based application that complies with current regulations and security standards, and can be modified later through software updates.

Pursuant to the Minister's Approval, requests related to the Information Technologies (IT) and Operational Technologies (OT) needs of our Ministry (Ministry of Energy and Natural Resources) and affiliated, related, and associated institutions and organizations have been collected and procurement activities have been conducted.

User manuals related to the corporate applications produced have been prepared and training sessions have been given to the relevant units about the programs.

The software development for the General Lighting Mobile Reporting program has been completed, transforming it into an Electricity Outage Reporting program to allow citizens to report power outages and failures.

Software has been developed and implemented to manage housing applications, scoring, assignments, and changes.

Software has been completed for the TEDAŞ Maintenance System to integrate and operate with the Distribution Companies' Maintenance Tracking System in accordance with EPDK regulations.

Software was developed and commissioned for online applications, payments, exams, scoring and notifications of EKAT training

New technology has been used to develop software for TEDAŞ Real Estate and Forest Permits.

TEDAŞ Workload and Performance system software is being developed.

Efforts are ongoing to maintain the currency and continuity of the online TEDAŞ Academy Platform, which aims to raise awareness of cyber attacks.

In accordance with the Personal Data Protection Law (PDPL), efforts have been made to increase awareness and TEDAŞ's Personal Data Processing Inventory has been issued.

The procurement processes of the software (QDMS) related to the Central Integrated Management System started in 2019 and their installation and training were completed in 18 institutions affiliated to the Ministry of Energy and Natural Resources.

Certification and awareness raising activities of TS EN ISO/IEC 27001:2013 Information Security Management System (ISMS) have been completed as General Directorate, Regional Directorates, Training and Certification Centers and Eskişehir Disaster Recovery Center (FKM).

Audits have been conducted in line with ISO27001, the Information Security Management System, and the Presidential Digital Transformation Office Information and Communication Security Audit Guide.

For the Inventory Management Software of properties, work has been completed to enable the addition, removal, and editing of records via web and mobile for tracking properties owned by TEDAŞ. Simultaneously, the current and collected spatial and verbal information of the properties can be monitored and managed centrally through management screens and GIS web applications.

With the Corporate Inventory Management and Project Approval System (KEYPOS) project, software development work has been completed based on the requirements analysis and design documents obtained during the analysis and design studies. This software development addresses the institution's business processes within the scope (Network Inventory Management, Project Approval, Acceptance Approval) using Geographic Information Systems-based open-source software to meet today's needs. Within the scope of this work, GIS data of all electricity distribution networks in our country have started to be gathered under a single platform, and infrastructures have been established to carry out electrical project and acceptance procedures digitally.

The TEDAŞ Corporate email service has been migrated to the Ministry's infrastructure.

The TEDAŞ Corporate Active Directory service has been transferred to the Ministry's systems, and client computers have been transitioned to the ETKB Active Directory service.

## Ç.11.10. Department of Financial Affairs

2023 TEDAŞ RECEIVABLES RESTRUCTURING BY SUBSCRIBER GROUPS		
SUBSCRIBER GROUP	TOTAL RESTRUCTURING	
	Number of Subscribers	Capital (TL)
RESIDENCE	47	151,204
INDUSTRY	2	212,454
WORKSITE	6	83,717
BUSINESS	63	364,861
GOVERNMENT AGENCY	37	438,832
AGRICULTURAL IRRIGATION	9,022	308,972,149
MUNICIPALITY	12	86,220,015
<b>TOTAL</b>	<b>9,189</b>	<b>396,443,233</b>

2023 TEDAŞ RECEIVABLES RESTRUCTURING BY REGIONS			
SN	COMPANY NAME	TOTAL RESTRUCTURING	
		Number of Subscribers	Capital (TL)
1	AKDENİZ	113	4,335,865
2	AKEDAŞ	403	8,569,309
3	ARAS	18	6,211,180
4	AYDEM	73	7,796,077
5	AYEDAŞ	5	24,857
6	BAŞKENT	502	9,863,042
7	BOĞAZİÇİ	2	32,941
8	ÇAMLIBEL	209	22,662,219
9	ÇORUH	1	842,029
10	DİCLE	1,398	132,187,742
11	FIRAT	92	1,554,352
12	GEDİZ	828	5,400,453
13	MERAM	3,814	98,617,209
14	OSMANGAZİ	208	2,239,608
15	SAKARYA	2	4,693
16	TOROSLAR	932	69,452,105
17	TRAKYA	209	5,938,294
18	ULUDAĞ	92	1,041,302
19	VAN GÖLÜ	136	17,427,540
20	YEŞİLIRMAK	152	2,242,417
<b>TOTAL</b>		<b>9,189</b>	<b>396,443,233</b>

## TOTAL TEDAŞ RECEIVABLES COLLECTION TABLE FOR THE YEAR 2023 (INCLUDING DELAY)

TITLE OF THE COMPANY	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	TOTAL
AKDENİZ	0	0	0	518,67	0	1.916,04	3.846,90	1.743,09	39.874,50	198.027,44	304.740,59	36.174,52	586.841,75
AKEDAŞ	49.120,01	0	0	0	7.656,94	9.258,26	9.802,74	11.702,07	235.126,17	2.352.068,88	745.990,31	13.137.570,75	16.558.296,14
ARAS	0	0	0	6.188,64	0	0	0	7.857,43	79.439,46	730.324,30	23.426,32	31.141,97	878.378,12
AYDEM	16.005,53	10.208,18	77.537,62	13.544,57	200.588,48	26.634,78	99.365,95	0	197.398,89	1.870.545,69	49.008,56	9.819,52	2.570.657,76
AYEDAŞ	5.603,29	6.115,44	15.965,87	13.299,23	15.146,38	3.288,91	0	21.379,43	17.090,47	10.110,39	0	20.482,53	128.481,94
BAŞKENT	14.392,14	34.294,14	4.929,12	31.399,61	228.646,13	70.313,10	19.814,30	33.984,64	291.764,01	1.355.254,32	493.091,20	72.747,59	2.650.630,30
BOĞAZİÇİ	0	0	0	0	0	0	0	9.465,20	0	0	0	0	9.465,20
ÇAMLIBEL	65.959,26	26.339,46	14.344,68	12.548,47	65.224,83	21.384,28	88.973,19	11.851,58	92.149,21	719.969,96	309.093,98	118.434,14	1.546.273,03
ÇORUH	0	0	0	0	0	0	0	0	0	0	0	0	0
DİCLE	306.029,53	82.618,52	66.209,78	64.735,06	59.671,02	287.277,49	132.995,30	160.159,79	733.155,29	6.697.473,38	3.644.397,79	1.928.588,81	14.163.311,77
FIRAT	0	2.336,58	27.411,05	1.622,28	0	0	1.069,83	4.732,22	27.317,89	680.401,70	71.923,62	18.417,12	835.232,29
GEDİZ	15.200,10	4.544,06	17.796,93	20.475,31	31.823,67	17.349,76	17.666,10	27.819,03	225.342,30	1.657.238,63	444.423,21	104.076,05	2.583.755,15
MERAM	229.180,93	723.710,21	2.385.308,84	778.308,89	1.082.253,01	1.229.496,60	2.071.593,73	685.333,98	1.746.490,69	25.523.366,98	7.151.409,07	4.529.393,62	48.135.846,55
OSMANGAZİ	0	37.706,69	20.923,33	0	6.827,26	6.238,50	10.094,77	4.039,75	4.549,78	389.388,03	171.649,70	16.253,39	667.671,20
SAKARYA	0	0	0	0	0	0	0	0	0	2.555,42	0	0	2.555,42
TOROSLAR	56.876,36	32.208,08	19.056,09	7.101,91	61.481,43	78.956,11	242.361,11	406.164,97	135.146,79	5.705.611,31	1.975.801,51	648.387,97	9.369.153,63
TRAKYA	34.371,79	0	26.111,20	33.136,33	0	3.663,92	4.207,37	25.630,25	35.380,91	563.042,41	238.711,42	319.710,89	1.283.966,50
ULUDAĞ	0	0	0	0	0	0	5.620,22	6.679,26	28.754,27	451.291,57	23.059,95	8.885,62	524.290,89
VAN GÖLÜ	20.148,08	8.847,80	14.140,42	103.574,57	2.010,50	5.867,56	14.204,00	37.298,28	159.475,32	695.397,90	367.101,71	138.472,80	1.566.538,94
YEŞİLIRMAK	2.657,68	0	13.298,32	6.105,07	21.287,83	0	25.112,74	2.194,28	129.281,14	357.264,05	202.169,59	53.056,27	812.426,98
TOTAL	815.544,70	968.929,16	2.703.033,25	1.092.558,61	1.782.617,48	1.761.645,31	2.746.728,25	1.458.035,25	4.177.737,09	49.959.332,37	16.215.998,54	21.191.613,54	104.873.773,55

#### Ç.11.11. Department of Human Resources

##### Activities for Meeting Personnel Needs

Within the scope of the 2023 General Investment and Financing Decree for State Economic Enterprises and their Subsidiaries,

15 appointments through direct appointments, 5 appointments through inter-institutional transfers, and 3 appointments under the Social Services Law No. 2828 were completed. procedures are ongoing for 5 personnel to start their duties.

##### Activities for Manpower Planning

Appointments and assignments to the newly established positions of Department Head, Regional Deputy Director, and Operation Manager in our central and provincial organizations were made considering the organizational structures, following the Presidential Decree No. 2022/630 published in the Official Gazette No. 32035 dated 06.12.2022.

##### Activities Related to Personnel Policy

Upon the decision of the Privatization High Council of our Corporation dated 02.04.2004 and numbered 2004/22, the privatization procedures of the companies carrying out electricity distribution activities were started and completed on 30.09.2013. During the 13-year period of being within the scope and program of privatization, the personnel needs could only be met with non-unionized worker personnel subject to the Labor Law No. 4857, within the permissions granted by the Privatization Administration. Our corporation was removed from the privatization scope and program by the decision of the Higher Board of Privatization dated 25/04/2017, No.2017/12 and was restored to its former status and our Main Statute was published in the Official Gazette No. 30332 dated 14.02.2018. Following these developments, new personnel recruitments are being carried out in accordance with the provisions of Decree Law No. 399. Additionally, it has been evaluated that the personnel working in non-unionized worker positions or in positions outside the scope subject to the Labor Law No. 4857 within our Corporation should be aligned with Article 3 "Employment Types" of the Decree Law No. 399 and to ensure the transition of personnel working in positions outside the scope subject to the Labor Law No. 4857 and non-unionized worker positions to the positions and cadres listed in Annex I and II of the Decree Law No. 399, a proposal for legal regulation has been submitted to the Legal Consultancy.

In addition, within the scope of paragraph 7 of Article 4 of the Presidential Decree dated 11.10.2022 and numbered 6206 of the General Investment and Financing Program of State Economic Enterprises and Subsidiaries for the Year 2023 published in the Official Gazette dated 12.10.2022 and numbered 31981, an arrangement has been made regarding the transition of the personnel working in non-covered positions subject to the Labor Law No. 4857 or in non-union worker positions to contracted status. In this context, procedures and principles were prepared, applications were collected between 12.10.2022 and 10.11.2022, and the assignment of 632 personnel who passed the oral exams held between 12.12.2022 and 23.12.2022 to contractual positions as of 15.03.2023 was approved by our Board of Directors' decision No. 4-225 dated 21.02.2023, and the assignments were carried out on 15.03.2023. The process of entering the personnel records of contracted staff into the Contribution Information System and the Service Tracking Program has been completed. The

insured services within the institution and the services essential for the contract wages of the relevant personnel have been determined. External services have been requested from the Social Security Institution (SGK), and based on the documents received, service consolidations have been made, grade steps have been redefined, and promotion dates have been determined.

On the other hand, pursuant to Provisional Article 6 of the 20th Term Enterprise Collective Bargaining Agreement signed and entered into force on 20.06.2023, non-union workers were granted the right to transition to unionized worker status. In this regard, the transition of 45 personnel from non-union worker status to unionized worker status was carried out with the approval of the General Directorate Authority Approval No. 758830 dated 11.08.2023.

#### **Activities Regarding Management of Human Resources**

On behalf of our corporation, negotiations were carried out for the 7th Term Collective Bargaining Agreement covering the years 2024 and 2025 regarding the Financial and Social Rights of Public Servants in General and Service Branches and the 20th Term Enterprise Collective Bargaining Agreement concluded between TES-İŞ and TÜHİS for our General Directorate and affiliated workplaces.

The Promotion Examination Board was established with the approval of the General Directorate Authority dated 14.07.2023 and numbered 730706 to carry out the works and procedures related to the promotion exam to be held in order to determine those who will be appointed to the Branch Manager and Manager positions in the central and provincial organizations of our corporation. The Branch Manager and Director positions for which exams are planned in the central and provincial organizations were determined in consultation with the relevant units. Following the General Directorate's approval on 04.09.2023, numbered 774290, and 13.09.2023, numbered 783226, for the establishment of a promotion exam for 23 vacant 1st degree Branch Manager positions in the central organization and 17 vacant 1st degree Director positions in the provincial organization, the exam process was initiated. Applications from candidates were received between 18-22 September 2023. In this context, written exams were held on 19.11.2023, and oral exams were conducted on 11-12 December 2023.

Due to the reorganization of the regional directorates, the schedule of the Turkey Electricity Distribution Inc. General Directorate Contracted Personnel Supervisors Regulation was prepared, and the Regulation on the Amendment of the Turkey Electricity Distribution Inc. General Directorate Contracted Personnel Supervisors Regulation was published in the Official Gazette, Issue No. 32384 dated 29.11.2023, and has come into effect.



#### Ç.11.12. Directorate of Support Services Department

Procurement, warehouse, logistics, housing operations, sports facilities, tea rooms, general documentation, archiving, official garage, security and civil defense services have been carried out under the Directorates of Administrative Services, Social Services, Civil Defense and Security, Procurement and Logistics, and General Documentation and Archives.

##### Civil Defense and Security Activities

Protection and security services are provided at the following locations: Bahçelievler Campus, Gölbaşı Social Facilities, Ankara Training and Certification Center Operations Directorate, Istanbul International Training and Certification Center Operations Directorate, Vaniköy Operational Facilities, and the TEDAŞ Regional Directorates. This service is managed by 8 institution personnel and 140 private security personnel.

Every year, materials required by our Corporation in the event of mobilization and wartime are entered into the Mobilization Resource Planning System (SEKAPS).

##### Social Service Activities

Management services were provided for the lodgings in the Central and Regional Directorates and Training and Certification Centers of our Corporation.

Operations related to a total of 18 tea houses rented out have been carried out.

At the Gölbaşı Sports Facility Complex, 24,772 people have utilized the indoor sports hall.

##### General Document and Archive Activities

General paperwork of the General Directorate and archive and documentation works in the central and provincial organizations of the General Directorate were carried out.

The number of incoming documents was realized as 321,263 and the number of outgoing documents as 321,847. As part of our corporation's Archive Activities, 92,343 file folders have been destroyed across 2 Regional Directorates and 11 Electricity Distribution Companies affiliated with our General Directorate.



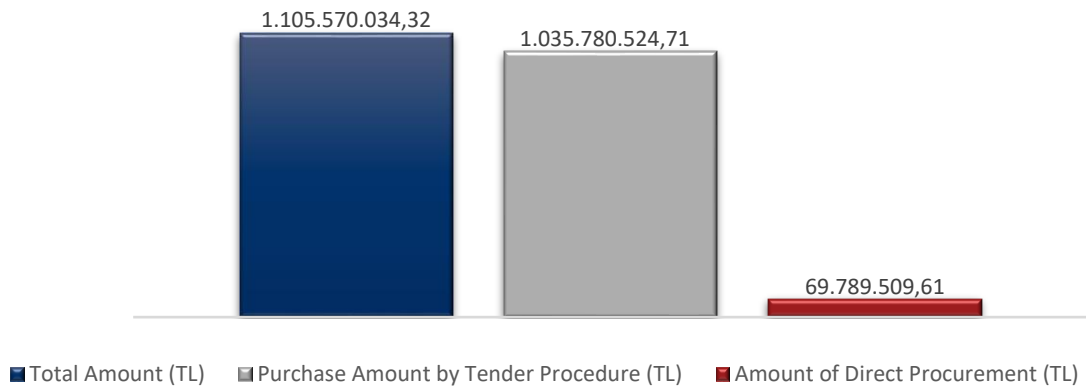
SN	Company Name	Years	Count/Folder
1	Akdeniz EDAŞ	1989-2013	22,651
2	Aras EDAŞ	1995-2009	50
3	Boğaziçi EDAŞ	1996-2002	824
4	Çamlıbel EDAŞ	1990-2012	21,697
5	Çoruh EDAŞ	1990-2016	10,093
6	Fırat EDAŞ	1980-2010	6,167
7	Gediz EDAŞ	1979-2013	10,067
8	Meram EDAŞ	1980-2009	9,268
9	Sakarya EDAŞ	1994-2009	2,998
10	Vangölü EDAŞ	1992-2013	3,391
11	Yeşilirmak EDAŞ	1995-2017	4,893
<b>TOTAL</b>			<b>92,099</b>

SN	Regional Directorate	Years	Count/Folder
1	TEDAŞ 2 <sup>nd</sup> Regional Directorate (Antalya)ü	1980-1991	200
2	TEDAŞ 8 <sup>th</sup> Regional Directorate (Sivas)	2011-2020	44
<b>TOTAL</b>			<b>244</b>
<b>GRAND TOTAL</b>			<b>92,343</b>

### Purchasing and Logistics Activities

All work and transactions for the procurement of goods, services, consultancy, and construction works, in accordance with the requests of our Ministry's central organization and related and affiliated institutions regarding Information Technology (IT) and Operational Technology (OT), as well as the requests of the units of our General Directorate, have been carried out through tender and direct procurement procedures in accordance with the Public Procurement Law No. 4734 and the exceptions specified in this Law.

### Distribution of Procurements of 2023 According to Procedures based on Amounts



The management and administration of the warehouse located in our corporation's Gölbaşı campus have been ensured, and periodic turnover transactions of all warehouses existing in the system have been carried out. The Warehouse Directive of Türkiye Elektrik Dağıtım Anonim Şirketi General Directorate, prepared to regulate the procedures and principles related to the warehouse operations and the establishment and functioning of warehouses for materials in central and provincial organization of our Corporation , has entered into force with the Board of Directors Decision No. 25-1694 dated 09.08.2023.

All work and transactions related to the payment of damage amounts under the All-Risk insurance made by the Electric Distribution Companies with TEDAŞ General Directorate as the beneficiary, as required by the Operating Rights Transfer Agreement (İHDS), have been carried out.

Sales processes have been executed by receiving, deregistering, registering, system recording, and transferring vehicles and machinery that were returned to our General Directorate due to no longer being needed after being left for use by Electric Distribution Companies under the Operating Rights Transfer Agreement (İHDS), and for which there is no need for service. Excess and scrap materials that emerged in our corporation have been evaluated and sold. The Regulation on the Evaluation and Sale of Economic Lifetime Expired, Excess, and Scrap Materials of Türkiye Elektrik Dağıtım Anonim Şirketi, which regulates the procedures and principles for determining and selling excess and/or scrap materials and vehicles and machinery that have reached the end of their economic life in our central and provincial organizations, was published in the Official Gazette No. 32397 on December 12, 2023, and has come into effect.

#### **Activities Related to Technical Works**

Coordination has been provided for the realization of the works and procedures related to the maintenance, repair and renovation needs of the service buildings, additional equipment and lodgings, electrical, machinery, construction and mechanical issues in the headquarters and provinces of the General Directorate.

#### **Activities Related to Transportation Works**

Procurement and business planning of official and leased vehicles used within the scope of transportation services needed for the fulfillment of official works and transactions in the central and provincial organizations of our General Directorate.

#### Ç.11.13. Regional Directorates

- Within the scope of ETKB's authorization for the approval and acceptance of electrical facility projects, the project approval/acceptance procedures for distribution facilities within its responsibility area have been carried out.
- Checking if General Lighting inventory update and General Lighting failure notifications are made within the periods specified in the legislation,
- Participating in provincial lighting commissions
- Performing office and field control procedures of displacement/cancellation requests,
- Controlling and reporting the physical realizations of the distribution company's investment projects in the field,
- Performing the supervision of maintenance and repair works of distribution companies,
- Performing office and land controls of expropriation files,
- Following up the forest permit processes by controlling the office and land of the forest permit files,
- Conducting settlement negotiations within the scope of expropriation procedures,
- Carrying out the works and procedures related to the cases followed by the Regional Directorate,
- Participation in AFAD activities,



## Ç.11.14. Directorate of Board of Directors

**NUMBER OF MEETINGS AND DECISIONS OF TEDAŞ BOARD OF DIRECTORS IN 2023**

MONTHS		DATE	NUMBER OF MEETINGS	NUMBER OF DECISIONS
2023	January	09/20 JANUARY 2023	2	99
2023	February	09/21 February 2023	2	242
2023	March	06/17/30/31 March 2023	4	346
2023	April	13/28 April 2023	2	170
2023	May	05/09/12/23/26/30/31 May 2023	7	260
2023	June	01/02/06/15/19 June 2023	5	243
2023	July	03/21 July 2023	2	31
2023	August	09/24 August 2023	2	308
2023	September	01/08/15 September 2023	3	318
2023	October	02/19/25 October 2023	3	296
2023	November	06/14/17/29 November 2023	4	335
2023	December	01/14/19/22 December 2023	4	405
<b>TOTAL</b>			<b>40</b>	<b>3,053</b>

#### Ç.11.15. Health Services and Occupational Safety Directorate

Personal protective equipment was supplied and distributed to our employees of the Corporation. Risks identified for KLMN block within the scope of occupational health and safety risk assessment were eliminated. A central campus evacuation drill has been conducted. Revision work on the TEDAŞ Occupational Health and Safety (İSG) directive has been completed. Preparation of the Electricity Distribution Sector Occupational Accident Statistics, execution of processes related to the Occupational Health and Safety Board, provision of occupational health and safety training to central office employees, and activities related to the TSE ISO 45001 İSG Management System have been carried out.

Diagnostic and treatment services are provided to General Directorate staff, and health screenings such as tetanus, hepatitis, blood sugar measurement, and blood pressure monitoring have been conducted within 2023. Emergency and general outpatient services, workplace medicine, basic preventive medicine services, blood collection, injections, dressings, and other related activities are being provided.

# D.FINANCIAL STATUS

The strategic goals outlined in our Corporation's 2019-2023 Strategic Plan and the Corporate Objectives monitored by the Ministry of Energy and Natural Resources are also included. These objectives are followed and monitored by our corporation and related higher organizations.

The tables and rates showing the financial position of our corporation are presented below.

Current Ratio = $\frac{\text{Current Assets}}{\text{Short Term Liabilities}}$	2.68	<b>CURRENT RATIO:</b> It shows how many TL current assets the entity has against short-term liabilities of 1 TL. The purpose of the calculation of the current ratio is to measure the ability of the entity to pay its short-term debts and to determine if the net business capital (current assets – short-term liabilities) is sufficient. The current ratio is expected to be above 1.
Liquidity Ratio = $\frac{(\text{Current Assets} - \text{Stocks})}{\text{Short Term Liabilities}}$	2.68	<b>LIQUIDITY RATIO:</b> Although it is possible to convert some of the current assets into money in a very short time, the conversion of the stocks of products among the current assets into money varies according to their qualifications and economic conditions. This ratio is calculated by deducting the stocks from the current assets, which may take quite a while to be converted into cash. The ratio is expected to be above 1.
Cash Ratio = $\frac{\text{Liquid Assets} + \text{Securities}}{\text{Short Term Liabilities}}$	0.83	<b>CASH RATIO:</b> This ratio reveals the power of the business to pay its short-term debts if its sales stop and it cannot collect its receivables and it has difficulty in converting its stocks into cash.
Financial Leverage (Borrowing Ratio) = $\frac{\text{Foreign Assets}}{\text{Total Assets}} \times 100$	56.83	<b>BORROWING (FINANCIAL LEVERAGE RATIO):</b> This ratio shows the extent to which the entity's assets are funded by foreign funds. In general, financial leverage of 1/2 is considered normal.
Financial Adequacy Ratio = $\frac{\text{Equity}}{\text{Foreign Assets}}$	0.76	<b>FINANCIAL ADEQUACY RATIO:</b> It shows the relationship between the equity of the enterprise and the foreign resources that it is provided by borrowing. The high ratio indicates that the equity contribution is higher than foreign funds in the financing of the enterprise, while the low ratio indicates that the equity contribution is less than foreign funds. It is accepted that the financing rate is close to or above 1.
Borrowing Coefficient Ratio = $\frac{\text{Foreign Assets}}{\text{Equity}}$	1.32	<b>BORROWING COEFFICIENT RATIO:</b> It shows how many times the equity is borrowed. The ratio of 1 is generally considered sufficient in terms of equity and foreign fund balance.
Ratio of Fixed Assets to Total Assets = $\frac{\text{Fixed Assets}}{\text{Total Assets}} \times 100$	24.64	<b>RATIO OF FIXED ASSETS TO TOTAL ASSETS:</b> This ratio is obtained by dividing by the total assets of the fixed assets. It indicates to what extent the asset total consists of fixed assets. The ratio of fixed assets varies according to the structure and field of activity of the enterprise.

## TEDAŞ STATEMENT OF FINANCIAL POSITION

FINANCIAL STATUS	Previous Period 31.12.2022	Current Period 31.12.2023	Current Period After Inflation Adjustment 31.12.2023
	One Thousand TL	One Thousand TL	One Thousand TL
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	30,882.56	20,147.96	20,147.96
Securities	1,660,618.05	2,743,553.69	2,743,553.69
Trade Receivables	2,046,146.78	1,253,013.43	1,254,439.47
Other Receivables	3,416,373.89	4,849,159.88	4,849,159.88
Stocks	3,451.78	-	-
Construction and Repair Contract Costs Over the Years	-	-	-
Prepaid Expenses and Accrued Expenses for Future Months	19,899.88	15,900.47	15,900.47
Other Current Assets	9,175.63	18,761.53	18,761.53
<b>TOTAL CURRENT ASSETS</b>	<b>7,186,548.57</b>	<b>8,900,536.95</b>	<b>8,901,962.99</b>
<b>Fixed Assets</b>			
Trade Receivables	-	-	-
Other Receivables	-	-	-
Financial Fixed Assets	-	-	-
Tangible fixed assets	2,144,742.54	2,374,908.42	28,049,258.87
Intangible Fixed Assets	309,834.80	534,989.01	722,154.28
Assets Subject to Special Depletion	-	-	-
Expenses and Income Accruals for Following Years	-	-	-
Other Fixed Assets	-	-	-
<b>TOTAL FIXED ASSETS</b>	<b>2,454,577.34</b>	<b>2,909,897.44</b>	<b>28,771,413.15</b>
<b>TOTAL ASSETS</b>	<b>9,641,125.91</b>	<b>11,810,434.39</b>	<b>37,673,376.14</b>
<b>RESOURCES</b>			
<b>Short Term Liabilities</b>			
Financial Payables	354,328.78	604,842.10	604,842.10
Trade Payables	198,045.98	213,566.75	213,566.75
Other Payables	1,089,225.89	1,704,440.75	1,704,440.75
Advances Received	78,125.10	217,535.32	318,595.20
Construction and Repair Billings Spread Over Years	-	-	-
Taxes and Liabilities Payable	29,159.74	69,676.63	69,676.63
Provisions for Payables and Expenses	-	-	-
Income and Expense Accruals for Following Months	162,966.70	509,264.97	509,264.97
Other Short-Term Liabilities	-	7.77	7.77
<b>TOTAL SHORT-TERM LIABILITIES</b>	<b>1,911,852.19</b>	<b>3,319,334.30</b>	<b>3,420,394.18</b>
<b>Long Term Liabilities</b>			
Financial Payables	1,975,545.57	2,623,226.45	2,623,226.45
Trade Payables	412,906.28	412,657.68	648,925.34
Other Payables	-	-	-
Advances Received	-	-	-
Provisions for Payables and Expenses	87,625.80	91,780.35	91,780.35
Income and Expense Accruals for Following Months	438,821.22	265,453.32	265,453.32
Other Long Term Liabilities	-	-	-
<b>TOTAL LONG TERM LIABILITIES</b>	<b>2,914,898.86</b>	<b>3,393,117.80</b>	<b>3,629,385.46</b>



FINANCIAL STATUS	Previous Period 31.12.2022	Current Period 31.12.2023	Current Period After Inflation Adjustment 31.12.2023
	One Thousand TL	One Thousand TL	One Thousand TL
<b>Shareholder's Equity</b>			
Paid Capital	21,324,116.67	21,324,116.67	309,091,905.11
Capital Reserves	1,307,631.25	1,307,631.25	1,307,631.25
Profit Reserves	311,401.44	311,401.44	7,225,197.28
Accumulated Earnings	-	56,867.47	
Retained Losses (-)	-18,185,641.97	-18,185,641.97	-287,001,137.14
Net Profit (Loss) for the Period	56,867.47	283,607.43	
<b>TOTAL EQUITIES</b>	<b>4,814,374.85</b>	<b>5,097,982.29</b>	<b>30,623,596.50</b>
<b>TOTAL RESOURCES</b>	<b>9,641,125.91</b>	<b>11,810,434.39</b>	<b>37,673,376.14</b>

## TEDAŞ INCOME STATEMENT FOR 2022-2023

	Previous Period 31.12.2022	Current Period 31.12.2023	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
<b>1- GROSS SALES</b>	<b>1,031,712</b>	<b>1,816,624</b>	<b>784,911</b>	<b>76%</b>
Domestic Sales	897,382	1,708,720	811,338	90%
Overseas Sales	-	-	-	
Other Income	134,330	107,904	(26,427)	-20%
<b>2-DISCOUNTS FROM SALES</b>	<b>43,084</b>	<b>77,678</b>	<b>34,594</b>	<b>80.3%</b>
Sales Returns (-)	43,084	77,678	34,594	80.3%
Sale Discounts (-)	-	-	-	
Other Discounts (-)	-	-	-	
<b>3-NET SALES</b>	<b>988,628</b>	<b>1,738,945</b>	<b>750,317</b>	<b>76%</b>
<b>4-COST OF SALES (-)</b>	<b>696,082</b>	<b>1,203,517</b>	<b>507,435</b>	<b>73%</b>
Cost of Products Sold (-)	-	-	-	
Cost of Commercial Goods Sold (-)	-	-	-	
Cost of Services Sold (-)	696,082	1,203,517	507,435	73%
Other Sales Cost (-)	-	-	-	
<b>5- PROFIT OR LOSS FROM GROSS SALES</b>	<b>292,546</b>	<b>535,428</b>	<b>242,882</b>	<b>83%</b>
<b>6-OPERATING EXPENSES</b>	<b>326,590</b>	<b>432,927</b>	<b>106,337</b>	<b>33%</b>
Research and Development Expenses (-)	-	-	-	
Marketing, Sales and Distribution Expenses (-)	-	-	-	
General Administration Expenses ( - )	326,590	432,927	106,337	33%
<b>7-ACTIVITY PROFIT OR LOSS</b>	<b>(34,044)</b>	<b>102,501</b>	<b>136,546</b>	<b>401%</b>
<b>8- ORDINARY INCOME AND GAINS FROM OTHER ACTIVITIES</b>	<b>364,409</b>	<b>750,821</b>	<b>386,412</b>	<b>106%</b>
Dividend Income from Affiliates	-	-	-	
Dividend income from subsidiaries	-	-	-	
Interest Income	195,812	447,635	251,824	129%
Commission Incomes	-	-	-	
Provisions for Doubtful Receivables	22,102	39,679	17,578	80%
Foreign Exchange Profit	25,039	57,095	32,057	128%
Other Income and Profit from Operations	121,457	206,411	84,954	70%

	Previous Period 31.12.2022	Current Period 31.12.2023	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
<b>9- ORDINARY EXPENSES AND LOSSES FROM OTHER ACTIVITIES</b>	<b>21,808</b>	<b>60,739</b>	<b>38,931</b>	<b>179%</b>
Commission Expenses (-)	-	-	-	
Provision Expenses (-)	5,747	42,732	36,986	644%
Foreign Exchange Losses (-)	15,827	18,007	2,180	14%
Rediscount Interest Expenses (-)	-	-	-	
Other Expenses and Losses (-)	234	0	( 234)	-100%
<b>10- FINANCING EXPENSES (-)</b>	<b>307</b>	<b>510</b>	<b>202</b>	<b>66%</b>
Short Term Borrowing Expenses (-)	307	510	202	66%
Long Term Borrowing Expenses (-)	-	-	-	
<b>11-ORDINARY PROFIT OR (LOSS)</b>	<b>308,250</b>	<b>792,074</b>	<b>483,824</b>	<b>157%</b>
<b>12-EXTRAORDINARY INCOME AND PROFITS</b>	<b>137,169</b>	<b>62,688</b>	<b>(74,481)</b>	<b>-54%</b>
Income and Profits of the Previous Period	136,559	61,178	(75,381)	-55%
Other Extraordinary Income and Profits	610	1,510	900	148%
<b>13-EXTRAORDINARY EXPENSES AND LOSSES</b>	<b>388.552</b>	<b>571.155</b>	<b>182.603</b>	<b>47%</b>
Expenses and Losses from Non-operating Section (-)	-			
Previous Period Expenses and Losses (-)	203,959	179,866	(24,093)	-12%
Cancellation based on Law No, 7429 (-)	183,704	390,119	206,415	112%
Other Extraordinary Expenses and Losses (-)	888	1,170	282	32%
<b>14-PERIOD PROFIT OR (LOSS)</b>	<b>56,867</b>	<b>283,607</b>	<b>226,740</b>	<b>399%</b>
<b>15-TAX EXPENSE</b>				
Tax And Other Legal Liabilities Provisions (-)	-		-	
<b>16- NET PROFIT OR LOSS FOR THE PERIOD</b>	<b>56,867</b>	<b>283,607</b>	<b>226,740</b>	<b>399%</b>

## ACTIVE ASSETS TABLE OF TEDAŞ

ASSETS	Previous Period 31.12.2022		Current Period 31.12.2023		Current Period After Inflation Adjustment 31.12.2023		Amount Change	Proportional Change
	One Thousand TL	%	One Thousand TL	%	One Thousand TL	%	One Thousand TL	%
<b>Current Assets:</b>								
Liquid Assets	30,883	0.32	20,148	0.17	20,148	0.05	(10,735)	-35%
Securities	1,660,618	17.22	2,743,554	23.23	2,743,554	7.28	1,082,936	65%
Trade Receivables	2,046,147	21.22	1,253,013	10.61	1,254,439	3.33	(793,133)	-39%
Other Receivables	3,416,374	35.44	4,849,160	41.06	4,849,160	12.87	1,432,786	42%
Stocks	3,452	0.04	-	-	-	-	(3,452)	-100%
Construction and Repair Contract Costs Over the Years		-	-	-	-	-	-	
Prepaid Expenses and Accrued Expenses for Future Months	19,900	0.21	15,900	0.13	15,900	0.04	(3,999)	-20%
Other Current Assets	9,176	0.10	18,762	0.16	18,762	0.05	9,586	104%
<b>Total Current Assets</b>	<b>7,186,549</b>	<b>74.54</b>	<b>8,900,537</b>	<b>75.36</b>	<b>8,901,963</b>	<b>23.63</b>	<b>1,713,988</b>	<b>24%</b>
<b>Fixed Assets</b>								
Trade Receivables	-	-	-	-	-	-	-	
Other Receivables	-	-	-	-	-	-	-	
Financial Fixed Assets	-	-	-	-	-	-	-	
Tangible fixed assets	2,144,743	22.25	2,374,908	20.11	28,049,259	74.45	230,166	11%
Intangible Fixed Assets	309,835	3.21	534,989	4.53	722,154	1.92	225,154	73%
Assets Subject to Special Depletion	-	-	-	-	-	-	-	
Prepaid Expenses and Accrued Expenses for Future Months	-	-	-	-	-	-	-	
Other Fixed Assets	-	-	-	-	-	-	-	
<b>Total Fixed Assets</b>	<b>2,454,577</b>	<b>25.46</b>	<b>2,909,897</b>	<b>24.64</b>	<b>28,771,413</b>	<b>76.37</b>	<b>455,320</b>	<b>19%</b>
<b>Total ASSETS</b>	<b>9,641,126</b>	<b>100</b>	<b>11,810,434</b>	<b>100</b>	<b>37,673,376</b>	<b>100</b>	<b>2,169,308</b>	<b>23%</b>

## PASSIVE ASSETS TABLE OF TEDAŞ

LIABILITIES AND CAPITAL	Previous Period 31.12.2022		Current Period 31.12.2023		Current Period After Inflation Adjustment 31.12.2023		Amount Change	Proportional Change
	One Thousand TL	%	One Thousand TL	%	One Thousand TL	%	One Thousand TL	%
<b>SHORT TERM PAYABLES</b>								
Financial Payables	354,329	3.68	604,842	5.12	604,842	1.61	250,513	71%
Trade Payables	198,046	2.05	213,567	1.81	213,567	0.57	15,521	8%
Other Payables	1,089,226	11.30	1,704,441	14.43	1,704,441	4.52	615,215	56%
Advances Received	78,125	0.81	217,535	1.84	318,595	0.85	139,410	178%
Construction and Repair Billings Spread Over Years	-	-	-	-	-	-	-	
Taxes and Liabilities Payable	29,160	0.30	69,677	0.59	69,677	0.18	40,517	139%
Provisions for Payables and Expenses	-	-	-	-	-	-	-	
Income and Expense Accruals for Following Months	162,967	1.69	509,265	4.31	509,265	1.35	346,298	212%
Other Short-Term Liabilities	-	-	8	0.00	8	0.00	8	100%
<b>TOTAL SHORT-TERM LIABILITIES</b>	<b>1,911,852</b>	<b>19.83</b>	<b>3,319,334</b>	<b>28.11</b>	<b>3,420,394</b>	<b>9.08</b>	<b>1,407,482</b>	<b>74%</b>
<b>LONG TERM PAYABLES</b>								
Financial Payables	1,975,546	20.49	2,623,226	22.21	2,623,226	6.96	647,681	33%
Trade Payables	412,906	4.28	412,658	3.49	648,925	1.72	( 249)	-0.1%
Other Payables	-	-	-	-	-	-	-	
Advances Received	-	-	-	-	-	-	-	
Provisions for Payables and Expenses	87,626	0.91	91,780	0.78	91,780	0.24	4,155	5%
Income and Expense Accruals for Following Months	438,821	4.55	265,453	2.25	265,453	0.70	(173,368)	-40%
Other Long Term Liabilities	-	-	-	-	-	-	-	
<b>TOTAL LONG TERM PAYABLES</b>	<b>2,914,899</b>	<b>30.23</b>	<b>3,393,118</b>	<b>28.73</b>	<b>3,629,385</b>	<b>9.63</b>	<b>478,219</b>	<b>16%</b>
<b>TOTAL LIABILITY</b>	<b>4,826,751</b>	<b>50.06</b>	<b>6,712,452</b>	<b>56.83</b>	<b>7,049,780</b>	<b>18.71</b>	<b>1,885,701</b>	<b>39%</b>
<b>CAPITAL</b>								
Paid Capital	21,324,117	221.18	21,324,117	180.55	309,091,905	820.45	-	
Capital Reserves	1,307,631	13.56	1,307,631	11.07	1,307,631	3.47	-	
Profit Reserves	311.401	3.23	311.401	2.64	7,225,197	19.18	-	
Accumulated Earnings	-	-	56,867	0.48	-	-	56,867	100%
Retained Losses	(18,185,642)	- 188.63	(18,185,642)	-153.98	(287,001,137)	761.81	-	
Net Profit (Loss) for the Period	56,867	0.59	283,607	2.40	-	-	226,740	399%
<b>TOTAL CAPITAL</b>	<b>4,814,375</b>	<b>49.94</b>	<b>5,097,982</b>	<b>43.17</b>	<b>30,623,596</b>	<b>81.29</b>	<b>283,607</b>	<b>5.9%</b>
<b>TOTAL LIABILITIES AND CAPITAL</b>	<b>9,641,126</b>	<b>100.00</b>	<b>11,810,434</b>	<b>100.00</b>	<b>37,673,376</b>	<b>100.00</b>	<b>2,169,308</b>	<b>23%</b>

## TEDAŞ PROFIT AND LOSS DISTRIBUTION TABLE

PROFIT AND LOSS DISTRIBUTION	Previous Period 31.12.2022	Current Period 31.12.2023	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
Project Approval Incomes	246,119	501,757	255,639	104%
Provisional Acceptance Income	148,640	264,119	115,478	78%
Final Acceptance Incomes	43,466	135,808	92,342	212%
Other Project Income	405	9,024	8,619	2127%
Domestic Training	64,289	112,864	48,575	76%
Information Technologies Service Incomes	303,704	530,223	226,519	75%
Expropriation Service Incomes	71,640	127,762	56,122	78%
Income from Audit Activities	18,019	25,306	7,288	40%
Strategy Development Directorate Revenue	1,101	1,857	756	69%
Other Income	134,330	107,904	(26,427)	-20%
<b>GROSS SALES</b>	<b>1,031,712</b>	<b>1,816,624</b>	<b>784,911</b>	<b>76%</b>
<b>SALES RETURNS</b>	<b>43,084</b>	<b>77,678</b>	<b>34,594</b>	<b>80%</b>
<b>1-NET SALES</b>	<b>988,628</b>	<b>1,738,945</b>	<b>750,317</b>	<b>76%</b>
Personnel Expenses	323,465	623,516	300,051	93%
Rental Expenses	25,826	54,663	28,837	112%
Domestic Consumption Expenses	10,712	14,717	4,004	37%
Service Procurement Expenses	70,107	131,066	60,959	87%
Information Technology Consultant	155,732	159,731	3,999	3%
Maintenance and Repair Expenses	1,554	5,609	4,054	261%
Material Expenses	19,620	47,593	27,973	143%
Subscription Share and Contribution Expenses	61,009	124,644	63,635	104%
Mail, Cargo and Communication Expenses	8,475	11,776	3,291	39%
Announcement and Advertising Expenses	26	95	69	269%
Representation and Hospitality Expenses	887	1,818	931	105%
Legal Expenses	3,209	2,944	(265)	-8%
Tax and Fee Expenses	2,845	4,392	1,548	54%
Social Service Expenses	508	642	134	26%
Provision Expenses for Employee Termination Benefits	12,107	20,321	8,214	68%
<b>COST OF SERVICES SOLD</b>	<b>696,082</b>	<b>1,203,517</b>	<b>507,435</b>	<b>73%</b>
<b>2-GROSS PROFIT/ LOSS ON SALES</b>	<b>292,546</b>	<b>535,428</b>	<b>242,882</b>	<b>83%</b>
Personnel Expenses	15,479	42,871	27,391	177%
Miscellaneous Expenses	457	576	119	26%
Depreciation and Amortization Expenses	310,654	389,480	78,826	25%
<b>GENERAL MANAGEMENT EXPENSES</b>	<b>326,590</b>	<b>432,927</b>	<b>106,337</b>	<b>33%</b>
<b>3-ACTIVITY PROFIT OR LOSS</b>	<b>(34,044)</b>	<b>102,501</b>	<b>136,546</b>	<b>401%</b>
Interest Income	195,812	447,635	251,824	129%
Provisions for Doubtful Receivables	22,102	39,679	17,578	80%
Foreign Exchange Profit	25,039	57,095	32,057	128%
Other Income and Profit from Operations	121,457	206,411	84,954	70%
Income and Profits of the Previous Period	136,559	61,178	(75,381)	-55%
Other Ordinary Income and Profits	610	1,510	900	148%
<b>NON-OPERATING INCOME AND PROFITS (+)</b>	<b>501,579</b>	<b>813,509</b>	<b>311,931</b>	<b>62%</b>

PROFIT AND LOSS DISTRIBUTION	Previous Period 31.12.2022	Current Period 31.12.2023	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
Provision Expenses (-)	5,747	42,732	36,986	644%
Foreign Exchange Losses (-)	15,827	18,007	2,180	14%
Other Ordinary Expenses and Losses(-)	234	0.10	( 234)	-100%
Previous Period Expenses and Losses (-)	203,959	179,866	(24,093)	-12%
Cancellation based on Law No, 7429 (-)	183,704	390,119	206,415	112%
Other Extraordinary Expenses and Losses	888	1,170	282	32%
Short Term Financial Expenses	307	510	202	66%
<b>NON-OPERATING EXPENSES AND LOSSES (-)</b>	<b>410,667</b>	<b>632,403</b>	<b>221,737</b>	<b>54%</b>
<b>NON-OPERATING INCOME/EXPENSE DIFFERENCE</b>	<b>90,912</b>	<b>181,106</b>	<b>90,194</b>	<b>99%</b>
<b>4-PERIOD PROFIT OR (LOSS)</b>	<b>56,867</b>	<b>283,607</b>	<b>226,740</b>	<b>399%</b>
<b>15-) Tax And Other Legal Liabilities Provisions (-)</b>				
	-		-	
<b>5- NET PROFIT OR LOSS FOR THE PERIOD</b>	<b>56,867</b>	<b>283,607</b>	<b>226,740</b>	<b>399%</b>

There is no profit distribution in the 2023 balance sheet of our corporation,

## **E. RISKS AND EVALUATION OF THE GOVERNING BODY**



## E.1. Information on Risk Management Policy

Determination and implementation of the methods in relation to the determination, analysis, and evaluation of the risks that may arise in the activities aimed at the strategic goals and objectives of our corporation, in the management of processes, and other activities in line with the activities of the Integrated Management System are carried out according to PR.004 Risk and Opportunity Management Procedure.

For the risks specific to Management Systems, the risks within the scope of Occupational Health and Safety Management System (OHSMS) are managed and conducted in accordance with PR.107 Hazard Identification and Risk Assessment Procedure, the risks within the scope of the Food Safety Management System (GGYS) are managed and conducted in accordance with PR.032 GGYS Implementation Procedure, and the risks within the scope of Information Security Management System (ISMS) are managed and conducted in accordance with PR.084 ISMS Risk and Opportunity Management Procedure.

## E.2. Information on the Studies and Reports of the Early Risk Detection and Management Committee

Risks are detected using various methods and necessary actions are planned to secure the activities to be performed in relation the desired/undesirable situations or events that may emerge during the activities conducted by the units and to implement the improvements.

During the execution of activities and processes related to our organization's strategic goals and objectives, risks and opportunities arising from the needs and expectations of relevant stakeholders as well as internal and external factors are identified and monitored by the risk owner in the Integrated Management System Software Risk Assessment Module.

Information security risks identified for the units are defined in the Information Security Risk Assessment Module on the QDMS software, and necessary revision work is carried out by the units.

Occupational Health and Safety (OHS) risks are recorded using the FR.0582 OHS Hazard Identification and Risk Assessment Form. Efforts are ongoing to eliminate or reduce medium and high-level risks to an acceptable level. Food safety hazards (physical, chemical, biological, and radiological) have been reviewed in Hazard Analyses grouped into 7 categories.

The issues detected during the execution of the system and not included in the risk assessment are reported to the relevant unit by the identifying personnel. Reports on the evaluation of risks are prepared and presented to the Senior Management at the Management Review meeting.

### E.3. Forward-looking Risks in Sales, Productivity, Income Creation Capacity, Profitability, Debt/Equity Ratio and Similar Issues

$\text{Net Working Capital Turnover Rate} = \frac{\text{Net Sales}}{\text{Current Assets} - \text{KVYK}}$	1.31	<p><b>NET BUSINESS CAPITAL TURNOVER RATE:</b> This ratio shows the volume of sales provided by a net business capital of 1 TL and the extent to which the net business capital is effectively used and the turnover rate. It is accepted that the ratio is above 1.</p>
$\text{Current Asset Active Turnover Rate} = \frac{\text{Net Sales}}{\text{Current Asset}}$	1.2	<p><b>CURRENT ASSET ACTIVE TURNOVER RATE:</b> It is a ratio used to measure the efficiency of current assets. It shows how many times the net sales of current assets are made. The high ratio indicates that the current assets are used efficiently, while the low ratio indicates that the business assets are not used efficiently or that the current assets are over-invested. It is accepted that the ratio is close to 1.</p>
$\text{Equity Turnover Rate} = \frac{\text{Net Sales}}{\text{Equity}}$	1.34	<p><b>EQUITY TURNOVER RATE:</b> It is a rate that indicates if the company uses its own resources efficiently or not. It is accepted that the ratio is above 1.</p>
$\text{Activity Result Indicator} = \frac{\text{Activity Expenses}}{\text{Net Sales}} \times 100$	24.90	<p><b>ACTIVITY RESULT INDICATOR:</b> It is found by proportioning operating expenses to net sales. It shows what percentage of net sales revenue corresponds to operating expenses.</p>

\*STL: Short Term Liabilities

## **F.OTHER ISSUES**

## F.1. Integrated Management System

Management system practices in our Corporation started with the establishment of ISO 9001 Quality Management System in 2017. In 2018, ISO 22000 Food Safety, in 2020 ISO 27001 Information Security and finally in 2021 ISO 45001 Occupational Health and Safety Management Systems were established and implemented.

To facilitate and improve the management of systems within our Corporation, efforts to consolidate them under the Integrated Management System (IMS) began in 2022 and in this regard, an IMS Team, IMS Unit Representatives, and IMS Internal Auditors were appointed. In 2023, changes in duties and requests from units led to modifications in the IMS Unit Representatives and the IMS Team.

In the transition to the Integrated Management System and other changes (organizational changes, process improvement efforts, regulatory changes, etc.), IMS common documents and many other documents in QDMS were updated in 2021 and 2022. Document updating activities continued in 2023.

Documents created and still used within our Corporation (procedures, instructions, job descriptions, forms, lists, tables, etc.) are updated using the QDMS software. The Action Management Module in the QDMS software was revised in 2023.

Before the 2023 IMS Internal Audits, all internal audit question lists for management systems were reviewed, questions were consolidated under the IMS, and necessary improvements were made to update all the questions.

The monitoring and measurement of the performance of processes created under the Integrated Management System are ensured through the Process Performance Indicator Tracking Form prepared for the relevant units. These forms are requested from the units at specific intervals, their checks are ensured, and they are uploaded to quality records.

Internal and external factors related to our Corporation are monitored using the FR.0492 Context Assessment Form, and the needs and expectations of relevant parties are monitored using the FR.0493 Stakeholder Needs-Expectations Analysis Form and these are reviewed annually and transferred to QDMS as quality records.

Integrated Management System internal audits were carried out between 17.05.2023-23.06.2023. The IMS Performance Report, which includes the findings from internal audits and all activities carried out throughout the year under the IMS, was prepared and presented at the Management Review (MR) Meeting held on 22.09.2023.

From 26.09.2023 to 06.10.2023, an external audit of the IMS was conducted at the Central Units, Regional Directorates, and Training and Certification Center Operations Directorates, and no non-compliance was detected as a result of the audits. However, observations identified by the certification body for areas open to improvement have been communicated to the units in writing, and necessary actions are being taken.

Documents related to emergency and drill procedures used within our Corporation under the BGYS and OHSMS standards have been consolidated and revised under the IMS framework. Practical first aid training has been provided to all employees, and all emergency teams under the OHSMS have been designated, with evacuation plans updated. In November 2023, a fire evacuation drill without prior notice was conducted.

The emergency and withdrawal drill planned annually under the GGYS was conducted on 02.03.2023 this year. Additionally, mass balance and traceability drills were conducted on 23.03.2023.

### F.2. Internal Control

In order to establish an effective Internal Control System in our Corporation, Internal Control System studies were initiated with the Approval of the Authority dated 04.06.2020 and numbered E-39826. Within the scope of the studies, TEDAŞ Internal Control System Implementation Principles were prepared, the Public Internal Control Standards Compliance Action Plan Preparation Group and TEDAŞ Internal Control Monitoring and Steering Committee were established and the personnel in charge were determined.

The 2024-2025 TEDAŞ Public Internal Control Standards Compliance Action Plan, prepared by the Preparation Group and evaluated by the Monitoring and Steering Board, was approved with the signature of the authority on 27.12.2023. It was sent to the Ministry of Treasury and Finance on 28.12.2023. It has also been published on our corporation's official website and announced to all personnel.

The TEDAŞ 2022 Internal Control System Evaluation Report was approved with the signature of the authority on 02.02.2023 and was sent to the Ministry of Treasury and Finance on 20.02.2023.

The 2023 Internal Control Assurance Statement has been signed and published on the corporation's official website. On 13.07.2023, the Internal Control Brochure was updated and published on TEDAŞ intranet page.

To increase awareness of the Internal Control System, a decision was made to organize 'Internal Control System Awareness Training' for all personnel. In line with this decision, training sessions have been conducted at the General Directorate central units, ESMs, and Regional Directorates according to the prepared training plan.

Activities and developments for the first 6-month period of the 2022-2023 TEDAŞ Public Internal Control Standards Compliance Action Plan have been monitored and the year 2023 first 6-month evaluation report of the 2022-2023 Public Internal Control Standards Compliance Action Plan was presented to the Senior Management on 12.09.2023 in the format of an action plan.

The Internal Control System Evaluation Survey, prepared in accordance with the Public Internal Control Guide, was conducted via email with all personnel from 13.11.2023 to 24.11.2023, and the responses were analyzed. Based on the analyses and internal control system evaluations, the 'TEDAŞ 2023 Internal Control System Evaluation Report' was sent to the Ministry of Treasury and Finance on 28.12.2023 after receiving approval from Senior Management.

### F.3. Communication Activities

Media and tools such as intranet, SMS, e-mail, and meetings are used for internal and external communication, and the Request and Suggestion System is used as a feedback mechanism.

### F.4. Strategic Plan of 2019- 2023

The TEDAŞ 2019-2023 Strategic Plan was deemed appropriate by the Strategy and Budget Department's letter No. 4849 dated 12.12.2019 and was implemented with the General Directorate's Circular No. 2020/1 dated 10.02.2020 issued by the Ministry of Energy and Natural Resources. The aforementioned Strategic Plan has been updated as a result of the requests and evaluations made by the units and the draft plan prepared has been submitted to the Ministry of Energy and Natural Resources. The draft plan approved by our Ministry's letter No. 96683 dated 30.12.2021 was sent to the Presidency of Strategy and Budget and was approved by the Presidency's letter No. 11305 dated 21.01.2022.



Nasuh Akar Mahallesi  
Türk Ocağı Caddesi No:2  
06520 Balgat  
Çankaya / ANKARA

[www.tedas.gov.tr](http://www.tedas.gov.tr)