



TEDAŞ



TURKISH ELECTRICITY DISTRIBUTION CORPORATION

ACTIVITY REPORT OF 2022



“We consider the electrification attempt that will cover the entire country as one of the main elements to develop the Turkish nation.”

Mustafa Kemal Atatürk

A handwritten signature of Mustafa Kemal Atatürk in white ink, written in a cursive style. The signature is located in the bottom right corner of the red background.





Fatih DÖNMEZ

Minister of Energy and Natural Resources of the Republic of Turkey



T.C. ENERJİ VE TABİİ
KAYNAKLAR BAKANLIĞI



Ömer Sami YAPICI

General Director of Turkish Electricity Distribution Corporation



Our corporation, as the relevant corporation of the Ministry of Energy and Natural Resources, carries out its activities in the direction of profitability and productivity principles and in compliance with the top policy documents prepared for the energy sector of our country.

Electrical energy is a vital need for human life, and energy supply requires medium and long-term planning, and organizational activities. Therefore, distribution activities should be planned and implemented with a focus on efficiency and public benefit, and potential issues that may arise should be identified in advance, with the necessary investments being put into action. The fact that the electricity distribution activities in our country has been performed by a private enterprise since 2009 loads our corporation with a new mission in this regard, and our corporation has started to take place in the distribution sector as an authority acting for the formation of the principle “public effectuality” in line with this new mission.

Performance of all the works and projects realized by us, as TEDAŞ, in line with our new mission, in a meaningful, efficient, and acceptable way, in the direction of the responsibility and accountability principles, and through a fulfillment without compromising the financial and administrative discipline, depends on not depriving it perspicuously from “public audit”.

In line with this approach, our corporation, which has a deep-rooted history in the Electricity Distribution sector, and an organizational culture, records the works performed within the year by “Activity Report of 2022”, and provides the basis of auditability in a

transparent way through its obvious performance. All these works also create an archive, and leaves a memory to the future generations.

I kindly bring the Activity Report of 2022 prepared within the framework of the Regulation on Determining the Minimum Content of the Annual Activity Report of Companies published in the Official Gazette dated 28/08/2012 and numbered 28395 and the Communiqué on Determining the Procedures and Principles Regarding the Implementation of the General Investment and Financing Program for the Year 2023 published in the Official Gazette dated 5/11/2022 and numbered 32004 to the public attention with my best wishes, and I hereby thank all our employees who contribute the preparation of the report.

Ömer Sami YAPICI

General Director

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ABBREVIATIONS

AR:	Augmented Reality
BPP:	Biomass Power Plant
BGYS:	Information Security Management System
BT:	Information Technology
CİMER:	Presidential Communication Center
DM:	Distribution Center
DPD:	Domain Password Change
EDAŞ:	Electricity Distribution Corporation
EKAT:	Electrical High Current Facilities
ENH:	Energy Transmission Line
EPDK:	Energy Market Regulatory Authority
EPIAŞ:	Energy Exchange Istanbul (EXIST)
ESM:	Training and Certification Center
ETKB:	Ministry of Energy and Natural Resources
EÜAŞ:	The Electricity Generation Corporation
EYS:	Integrated Management System
FKM:	Disaster Recovery Center
SPP:	Solar Power Plant
IP:	Internet Protocol
IPSec:	IP Security Protocol
İHDS:	Operating Rights Transfer Agreements
İM:	Downloader Center
İSG:	Occupational Health and Safety
İSGYS:	Occupational Health and Safety Management System
KEYPOS:	Corporate Inventory Management and Project Approval System
KÖK:	Cutter Measurement Cabinet
KVKK:	Personal Data Protection Authority
KYS:	Quality Management System
LUY:	Regulation on Unlicensed Electricity Generation
MASS:	National Smart Meter Systems
MYK:	Vocational Qualification Authority
OP:	Operational Technology
OSB:	Organized Industrial Zone
OSOS:	Automatic Meter Reading System
ÖYK:	High Council for Privatization
PKTS:	Project Acceptance Tracking System
QDMS:	Integrated Management System Software
WPP:	Wind Power Plant
SEKAPS:	Mobilization Resource Planning System

SGOM: Cyber Security Operation Center
SPIDER: Strategic Plan Monitoring, Evaluation, and Reporting Application
TAKBİS: Land Registry and Cadastre Information System
TEİAŞ: Turkish Electricity Transmission Corporation
TR: Transformer
TRI/COGEN: Trigeneneration / Cogeneration
TÜRKAK: Turkish Accreditation Agency
VPN: Virtual Private Network
VR: Virtual Reality
YBSBL: High Pressure Sodium Vapor
YGG: Management Review Meeting
2FA: Two-Factor Authentication

SHORT HISTORY



Turkish Electricity Administration (TEK) was established as a State Economic Corporation in order to carry out the production, transmission, distribution, and trade activities of electricity in our country by the "Law on Turkish Electricity Administration dated 15/07/1970 and numbered 1312" published in the Official Gazette dated 25/07/1970 and numbered 13559.

Two different State Economic Corporations, the affiliation of which will continue with the Ministry of Energy and Natural Resources, with the titles of "Turkish Electricity Generation and Transmission Corporation" (TEAŞ), which will provide services such as electricity generation, transmission, and trade/supply, and "Turkish Electricity Distribution Corporation" (TEDAŞ), which will provide electricity distribution services, were established by the Decision of the Council of Ministers dated 12/08/1993 and numbered 93/4789 published in the Official Gazette dated 15/09/1993 and numbered 21699.

Within the framework of the privatization of electricity distribution activities; within the scope of law number 3096 Kayseri ve Civarı Elektrik Türk A.Ş. (Kayseri), Aydem EDAŞ (Denizli, Muğla, Aydın) and Akedaş (Adıyaman, Kahramanmaraş) electricity distribution regions were transferred to the private sector within the scope of the Law No. 3096. Besides, TEDAŞ was included in the scope and program of privatization with the Decision of the High Council for Privatization (ÖYK) dated 02/04/2004 and numbered 2004/22 published in the Official Gazette dated 03/04/2004 and numbered 25422. In this regard, 18 electricity distribution regions created in the remaining provinces throughout the country were privatized within the scope of Law No. 4046, based on the transfer of operating rights, with the

ownership right of the existing and new distribution facilities belonging to TEDAŞ, and these privatization works were completed as of 2013.

TEDAŞ was removed from the scope and program of privatization by the decision of ÖYK dated 25/04/2017 and numbered 2017/12 and it was reverted to its previous status, once again falling under the jurisdiction of the Ministry of Energy and Natural Resources.

The “Turkish Electricity Distribution Corporation” which covers the legal structure, purpose and activity subjects, bodies, organizational structure, establishment, subsidiary, operation, and affiliates of Turkish Electricity Distribution Corporation (TEDAŞ) and their relations, financial provisions, and other related matters, has been published and entered into force in the Official Gazette dated 14/02/2018 and numbered 30332. It carries on its activities in the Main Status of TEDAŞ General Directorate with its central organization, 21 Regional Directorates in 21 distribution regions and Training and Certification Centers in Ankara, Istanbul, İzmir, and Erzincan.

OUR MISSION

To ensure the provision of quality service in the electricity distribution sector, with a focus on the continuity of customer satisfaction.



OUR VISION

To reach the goal of a bright Turkey where uninterrupted energy is provided with our quality service and effective oversight approach.

OUR BASIC VALUE AND PRINCIPLES

- Providing service joyfully and fastly.
- Prioritizing citizen satisfaction.
- Being human-centered.
- Being honest, transparent, and fair.
- Using resources effectively and efficiently.
- Respecting nature and the environment.
- Being solution-oriented.



TEDAŞ 2019-2023 Strategic Plan Aims and Objectives

AIM 1

To increase citizen satisfaction

- Objective 1.1: The measurement of citizen satisfaction will be ensured.
- Objective 1.2: Improvement of investment quality will be ensured.
- Objective 1.3: Monitoring activities will be conducted to reduce the duration and number of power outages throughout the country.
- Objective 1.4: The facilitation and enhancement of lighting financial audits and outage tracking will be ensured.
- Objective 1.5: The speeding up of service processes will be ensured.

AIM 2

To be an efficient factor in the international arena

- Objective 2.1: The international education network will be expanded.
- Objective 2.2: Sectoral collaborations will be constructed with countries with which we have agreements in the international arena.
- Objective 2.3: The establishment of management systems in the international distribution sector will be ensured.
- Objective 2.4: A test laboratory operating internationally will be established.
- Objective 2.5: Authorization to be a professional qualification and certification body will be obtained.

AIM 3

To develop shareholder management applications

- Objective 3.1: Contribution will be made regarding the development of shareholders in the sector.
- Objective 3.2: Communication effectiveness with shareholders will be increased.
- Objective 3.3: Sensitivity and awareness will be developed in areas that provide social benefit through the implementation of social responsibility activities.

AIM 4

To develop asset management applications

- Objective 4.1: ISO 55001 Asset Management System will be established.
- Objective 4.2: Formation of new resources will be ensured.
- Objective 4.3: ISO 22000 Food Safety Management System will be established.

AIM 5

To improve corporate capacity

- Objective 5.1: Corporate and individual performance management system will be commissioned.
- Objective 5.2: ISO 45001 İSG Management System will be set up.
- Objective 5.3: In-house employee satisfaction and belonging will be increased.
- Objective 5.4: The development of human resource experience and competency will be ensured.
- Objective 5.5: Establishment of sustainable information technology infrastructure will be ensured.

Our 2019-2023 Strategic Plan was approved by the Presidency of the Presidency of Strategy and Budget with the letter dated 21.01.2022 and numbered 11305, and the goals and objectives in the current plan are included.

A. GENERAL INFORMATION

A.1. Reporting Period

01.01.2022 - 31.12.2022

A.2. Trade Title

TURKISH ELECTRICITY DISTRIBUTION CORPORATION

Trade Registry Number: 102897

Address: Nasuh Akar Mah. Türkocağı Cad. No:2 Çankaya/ ANKARA

Tax Office: Ankara Kurumlar

Tax ID Number: 8790013397

<https://www.tedas.gov.tr/>

REGIONAL DIRECTORATES

TEDAŞ 1ST REGIONAL DIRECTORATE

Address: Adalet Mahallesi Hasan Gönüllü Bulvarı

No:17/A Merkezefendi/DENİZLİ

Telefon: 0 258 377 60 51

Faks: 0 258 377 65 43

TEDAŞ 2ND REGIONAL DIRECTORATE

Address: Gazi Bulvarı No:96 Sedir

Mahallesi/Muratpaşa/ANTALYA

Telefon: 0242 338 08 13-15

Faks: 0 242 338 08 14

TEDAŞ 3RD REGIONAL DIRECTORATE

Address: Yamaçtepe Mah. Prof. Dr. Necmeddin

Erbakan Bul. Güvenen-4 Apt. No51/A

Onikişubat/Kahramanmaraş

Telefon: 0 344 223 07 08

Faks: 0 344 223 07 04

TEDAŞ 4TH REGIONAL DIRECTORATE

Address: Şükrü Paşa Mah. Filiz Cad. TEDAŞ

Tesisleri Yakutiye/ ERZURUM

Telefon: 0 442 240 01 84-85

Faks: 0 442 240 01 87

TEDAŞ 5TH REGIONAL DIRECTORATE

Address:İçerenköy Mah. Prof. Ali Nihat Tarlan Cad. No

95/A Ataşehir / İSTANBUL

Telefon : 0 216 306 19 75 - 0 216 577 41 87 - 0216

577 41 88 - 0216 577 41 89

TEDAŞ 6TH REGIONAL DIRECTORATE

Address: Kızılırmak Mah. Ufuk Üniversitesi

Caddesi, No:1 Kat:4 Çankaya/ANKARA

Telefon:0312 223 79 49-0 312 212 58 63

Faks: 0 312 215 40 54

TEDAŞ 7TH REGIONAL DIRECTORATE

Address: Kocatepe Mahallesi Abdulhakhamit Caddesi

No:21/B Beyoğlu/İSTANBUL

Telefon : 0 212 235 96 85

Faks : 0 212 235 01 71

TEDAŞ 8TH REGIONAL DIRECTORATE

Address: Kümbet Mahallesi 8. Sokak No:22

Merkez/SİVAS

Telefon : 0 346 215 00 60

Faks : 0 346 215 00 61

TEDAŞ 9TH REGIONAL DIRECTORATE

Address: Dürbinar Mahallesi Atatürk Bulvarı Belediye İş Hanı No: 17/1 Kat: 3 Akçaabat / TRABZON
Telefon: 0 462 228 11 07
Faks : 0 462 321 11 07

TEDAŞ 10TH REGIONAL DIRECTORATE

Address: Fırat Mahallesi 507. Sokak Çeysa Sehat Plaza A Blok Kat:3 No:5 Kayapınar/ DİYARBAKIR
Telefon: 0 412 251 30 21
Faks: 0 412 251 60 21

TEDAŞ 11TH REGIONAL DIRECTORATE

Address: Cumhuriyet Mahallesi Melike sokak No:1 ELAZIĞ
Telefon: 0 424 247 4830
Faks: 0 424 247 24 19

TEDAŞ 12TH REGIONAL DIRECTORATE

Address: Üniversite Cad. No:57 35042 Bornova / İZMİR
Telefon: 0 232 461 57 60

TEDAŞ 13TH REGIONAL DIRECTORATE

Address: Osman Kavuncu Mah. Mensucat Cad. No:2 Melikgazi/KAYSERİ
Telefon: 0 352 222 58 23-33
Faks:0 352 222 58 43

TEDAŞ 14TH REGIONAL DIRECTORATE

Address: Nişantaş Mah. Dr. Hulusi Baybal Cad. Bera İş Merkezi No:12 Kat:11 Selçuklu / KONYA
Telefon: 0 332 320 00 43
Faks: 0 332 320 00 83

TEDAŞ 15TH REGIONAL DIRECTORATE

Address: İstiklal Mh. Şair Fuzuli Cd. No:7 Odunpazarı/ ESKİŞEHİR
Telefon : 0 222 230 15 34
Faks: 0 222 230 15 30

TEDAŞ 16TH REGIONAL DIRECTORATE

Address:Maltepe Mahallesi Orhangazi Caddesi F Blok No:132 Adapazarı / SAKARYA
Telefon: 0 264 275 10 89
Faks: 0 264 275 10 96

TEDAŞ 17TH REGIONAL DIRECTORATE

Address: Beyazevler Mahallesi Seyhan Barajı İçi 01150 Çukurova/ADANA
Telefon:0 322 235 88 03
Faks:0 322 234 30 81

TEDAŞ 18TH REGIONAL DIRECTORATE

Address: Cumhuriyet Mah. Yeşilçay Sok. No:10 59030 Süleymanpaşa/TEKİRDAĞ
Telefon : 0 282 293 12 77
Faks : 0 282 293 12 78

TEDAŞ 19TH REGIONAL DIRECTORATE

Address: Fethiye Mahallesi Ünal Sokak No:7 Nilüfer/BURSA
Telefon: 0 224 271 72 34
Faks: 0 224 271 72 35

TEDAŞ 20TH REGIONAL DIRECTORATE

Address: TEDAŞ 20. Bölge Müdürlüğü Süphan Mah. Sümerbank Cad. VEDAŞ Sitesi A Blok 9/A Edremit/ VAN
Telefon: 0 432 217 95 70
Faks: 0 432 217 79 08

TEDAŞ 21ST REGIONAL DIRECTORATE

Address: Hançerli Mahallesi Fatih Sultan Mehmet
Caddesi No:69 Gidiş İş Hanı Kat: 1-2-3-4 İlkadım /
SAMSUN
Telefon: 0 362 435 13 73
Faks: 0 362 435 16 05

DIRECTORATES OF TRAINING AND CERTIFICATION CENTERS

**TEDAŞ ANKARA DIRECTORATE OF TRAINING AND
CERTIFICATION CENTER**

Address: Eymir Mahallesi 832. Cadde No:23
Gölbaşı/ANKARA
Telefon: 0 312 484 20 03 - 0312 449 50 08
e-posta: ankaraegitim@tedas.gov.tr

**TEDAŞ İSTANBUL DIRECTORATE OF
INTERNATIONAL TRAINING AND CERTIFICATION
CENTER**

Address: İçmeler Mah. Aktaş Sok. No:2
Tuzla/İSTANBUL
Telefon: 0 216 392 38 10-11
e-posta: uluslararasıegitim@tedas.gov.tr

**TEDAŞ İZMİR DIRECTORATE OF TRAINING AND
CERTIFICATION CENTER**

Address: 6106/4 Sokak NO:3/5 Rasathane Yolu
Işıkkent Bornova/İZMİR
Telefon: 0 232 437 02 34-35-38
e-posta: egitimizmir@tedas.gov.tr

**TEDAŞ ERZİNCAN DIRECTORATE OF TRAINING
AND CERTIFICATION CENTER**

Address: TEDAŞ Yerleşkesi İzzetpaşa Mah. İzzetpaşa
27 Sok. No:2 Merkez/ERZİNCAN
Telefon: 0 446 226 63 22
e-posta: erzincan.egitim@tedas.gov.tr

A.3. Capital and Shareholding Structure

Capital 22 000 000 000 ₺

There is no shareholding structure.

A.4. Managing Body and Senior Executives



Ömer Sami YAPICI

Chairman of the Board of Directors and General Director

22.03.2021	TEDAŞ General Director and Chairman of the Board of Directors
19.01.2021	TEDAŞ General Director and Deputy Chairman of the Board of Directors
14.12.2017	ETKB Strategy Development Head
08.02.2017	TEDAŞ Deputy General Director (ETKB Strategy Development Head in Charge)
22.04.2016	TEDAŞ Deputy General Director (Official at Ministry of Energy and Natural Resources)
01.04.2016	TEDAŞ Deputy General Director (On behalf of TEDAŞ General Director)
29.01.2016	TEDAŞ Deputy General Director (Official at Ministry of Energy and Natural Resources)
06.12.2005	TEDAŞ Deputy General Director
09.08.2005	TEDAŞ General Directorate Counsellor (Principal Clerk and Office Manager of Board of Directors in Charge)
01.06.2005	TEDAŞ General Directorate Counsellor (Principal Clerk in Charge)
24.05.2005	TEDAŞ Head of Energy Market Implementation Department (Principal Clerk in Charge)
24.02.2004	TEDAŞ Head of Energy Market Implementation Department
05.01.2004	TEDAŞ General Directorate Counsellor (Head of Energy Market Implementation Department in Charge)
22.05.2003	TEDAŞ Head of Information Access and Assessment Department (Head of Energy Market Implementation Department in Charge)
12.03.2003	TEDAŞ Head of Construction and Real Estate Department
26.02.2003	TEDAŞ Director at Customers Department (Principal Clerk in Charge)
27.12.2001	TEDAŞ Director at Customers Department
03.12.2001	TEDAŞ Director at Information Access and Assessment Department
04.04.1997	TEDAŞ Director at Privatization Department
12.09.1994	Lecturer at Gaziosmanpaşa University Tokat Vocational College
20.09.1991	TEK Elazığ EDM Engineer
1987-1988	MSB İstanbul Construction Real Estate Directorate Reserve Officer
01.12.1986	TEK Diyarbakır EDM Engineer



Osman İLTER

Member of Board of Directors

11.11.2020	TEDAŞ General Directorate Member of Board of Directors
2016-2020	TEDAŞ General Directorate Member of Board of Directors
2018	Privatization Administration (Counsellor to the President)
2003-2018	Privatisation Administration (Deputy President)
2016	Türkiye Şeker Fabrikaları A.Ş. General Directorate, Chairman of Board of Directors
2012-2016	Türkiye Denizcilik İşletmeleri A.Ş. Deputy Chairman of Board of Directors and Member of Board of Directors
2004-2011	PETKİM Petro Kimya A.Ş. Chairman and Member of Board of Directors
2001-2002	Nitromak A.Ş. Member of Board of Directors
1998-2000	Manisa Pamuklu Dokuma A.Ş. Member of Board of Directors
1996-1997	AKSANTAŞ A.Ş. Member of Board of Directors
1996-1997	KÖYTEKS Yatırım Holding A.Ş. Member of Supervisory Board
1995	Sümerbank Bankacılık A.Ş. Member of Supervisory Board
1994-1995	Turban Turizm A.Ş. Member of Supervisory Board
1993-1995	Adıyaman Çimento Sanayii A.Ş. Member of Board of Directors
1993-1994	Aşkale Çimento Sanayii A.Ş. Member of Board of Directors
1993	Pancar Motor Sanayi ve Ticaret A.Ş. Member of Board of Directors
1992	Meysu A.Ş. Member of Board of Directors
1992-1995	Köytaş A.Ş. Member and Chairman of Board of Directors



Mahmut YAĞIZ

Member of Board of Directors and Deputy General Director

22.03.2021	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
27.02.2021	TEDAŞ General Directorate - Deputy General Director
27.02.2018	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
02.06.2017	TEDAŞ Investments Monitoring Department - Head of Investments Monitoring Department (On behalf of Deputy General Director)
04.11.2016	TEDAŞ Investments Monitoring Department - Head of Investments Monitoring Department (Head of Supervision and Strategy Development Department in Charge- Head of Asset Management Department in Charge)
15.08.2016	TEDAŞ General Directorate Department of Construction and Real Estate – Head of Construction and Real Estate Department
30.09.2014	Directorate General of Agricultural Enterprises Department of Real Estate and Affiliates - Head of Department
17.06.2014	General Directorate of Agricultural Enterprises Support Services Construction Department - Head of Department
19.08.2013	General Directorate of Agricultural Enterprises Department of Agricultural Mechanization and Construction- Head of Department
29.03.2013	General Directorate of Agricultural Enterprises Department of Machinery - Head of Department
18.05.2012	TEİAŞ General Directorate - Chief Expert (Official in the Turkish Grand National Assembly)
23.03.2011	TEİAŞ General Directorate Research Planning and Coordination Department - Branch Manager
02.04.2009	TEİAŞ General Directorate – Chief Expert
03.07.2006	Başkent EDAŞ General Directorate – Chief Expert
23.02.2006	Dicle EDAŞ Diyarbakır Provincial Directorate - Provincial Director (Official at Boğaziçi EDAŞ General Directorate)
14.02.2005	TEDAŞ Diyarbakır EDM - Institution Manager and Chairman of the Management Committee
29.04.2004	TEDAŞ Diyarbakır EDM Customer Directorate - Engineer (Institution Manager and Chairman of the Management Committee in Charge)
10.07.2003	TEDAŞ Diyarbakır EDM Customers Directorate - Engineer (Deputy Institution Manager and Member of the Management Committee)
26.05.2003	TEDAŞ Diyarbakır EDM. Customer Directorate- Customer Chief Engineering - Engineer
13.08.2001	ETKB General Directorate of Energy Affairs - Engineer
18.05.1998	Eti Krom A.Ş. General Directorate Machinery Industry Directorate. Chief Energy Engineering Office– AG Technical Chief
03.11.1997	Ferrokrom Institution Manager Chief Energy Engineering Office– Engineer
07.04.1997	Eti Bank Bandırma Bor and Acid Tab. Process. Automation Chief Engineering Office - Engineer



Zafer TURUT

Member of Board of Directors and Deputy General Director

06.04.2021	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
02.04.2021	TEDAŞ General Directorate - Deputy General Director
02.04.2018	TEDAŞ General Directorate - Deputy General Director and Member of Board of Directors
02.06.2017	Chief Expert at TEDAŞ General Directorate (On behalf of Deputy General Director)
04.04.2017	Chief Expert at TEDAŞ General Directorate (Head of Asset Management Department in Charge)
03.04.2017	Chief Engineer at TEDAŞ General Directorate
31.05.2016	Osmangazi EDAŞ Consultant of Board of Directors and General Director
20.07.2015	Chief Expert in TEDAŞ Boğaziçi Regional Coordination
15.08.2013	Vangölü EDAŞ Company Manager
25.05.2009	Chief Expert at Vangölü EDAŞ (Company Manager in Charge)
23.10.2008	Provincial Director at Aras Provincial Directorate (Company Manager at Vangölü EDAŞ in Charge)
31.01.2006	Provincial Director at Aras Provincial Directorate
16.12.2005	Aras EDAŞ Institution Manager and Chairman of the Management Committee at Iğdır Institution
07.12.2005	Aras EDAŞ Iğdır Deputy Institution Manager and Member of Management Committee (Institution Manager and Chairman of the Committee of Directors in Charge)
01.03.2005	Aras EDAŞ Deputy Institution Manager and Chairman of the Management Committee at Iğdır Institution
06.10.2004	Project and Facility Manager at TEDAŞ Muş EDM (Official at Elazığ EDM)
06.02.2003	Project and Facility Manager at TEDAŞ Muş EDM (Deputy Institution Manager in Charge) Member of the Management Committee
18.09.2002	Project and Facility Manager at TEDAŞ Muş EDM (Official at Elazığ EDM)
03.02.2002	Project and Facility Manager at TEDAŞ Muş EDM (Deputy Institution Manager in Charge) Member of the Management Committee
03.01.2001	Planning Facility Manager at TEDAŞ Muş EDM (Deputy Institution Manager (TEK.) Execution of his Duty) Member of Management Committee
05.01.1995	Chief Engineer (On behalf of Planning and Facility Manager) at TEDAŞ Muş EDM Planning and Facility Directorate, and Member of the Management Committee
22.08.1994	Facility Chief Engineer (Member of the Management Committee) at TEDAŞ Muş EDM Planning and Facility Directorate
19.04.1994	Engineer at TEK Muş EDM Planning and Facility Directorate, Planning and Project Chief Engineering Office (Member of the Management Committee)
23.03.1994	Engineer at TEK Muş EDM Planning and Facility Directorate, Planning and Project Chief Engineering Office
27.04.1989	Engineer at TEK Vangölü EDM Muş Provincial Directorate



Zübeyir ÇALIŞAN

Member of Board of Directors and Deputy General Director

18.11.2020	TEDAŞ- Deputy General Director and Member of Board of Directors
06.01.2020	TEDAŞ- Deputy General Director
20.11.2017	TEİAŞ - Chairman of the Inspection Board (On behalf of TEDAŞ Deputy General Director)
09.05.2016	TEİAŞ - Chairman of the Inspection Board (On behalf of Deputy General Director)
07.07.2015	TEİAŞ - Chairman of the Inspection Board
15.12.2010	TEİAŞ - Chairman of the Inspection Board – Chief Inspector
19.12.2006	TEİAŞ - Inspection Board Presidency – Inspector
30.01.2006	Ministry of Health - in the Inspection Board Presidency – Inspector
27.01.2004	TEDAŞ - Inspection Board Presidency – Inspector
12.12.2000	TEDAŞ - Inspection Board Presidency - Deputy Inspector



Bora ÜLKER

Deputy General Director

05.04.2021	TEDAŞ General Directorate- Deputy General Director
06.08.2020	TEDAŞ Head of Administrative and Social Affairs Department - On behalf of Deputy General Director
06.07.2020	TEDAŞ Head of Administrative and Social Affairs Department - Head of Asset Management Department (in Charge) - Deputy General Director in Charge
06.11.2017	TEDAŞ Head of Administrative and Social Affairs Department - (Head of Asset Management Department in Charge)
05.06.2017	TEDAŞ Head of Asset Management Department - Technical Chief (Head of Department in Charge)
07.11.2016	TEDAŞ Head of Asset Management Department - Technical Chief
07.06.2016	TEDAŞ Head of R&D Planning and Foreign Relations Department - Technical Chief
29.07.2010	TEDAŞ Project and Facility Directorate – Chief
08.03.2010	TEDAŞ Head of Real Estate and Construction – Chief.
25.05.2006	TEDAŞ Head of Real Estate and Construction - Engineer (Deputy Director in Charge)
19.12.2001	TEDAŞ Head of Real Estate and Construction - Engineer
15.09.2000	TEDAŞ Head of Distribution Line and Network Project Facility Department – Engineer



Ahmet ERDEM

Member of Board of Directors

16.09.2017-16.09.2020	TEDAŞ General Directorate Member of Board of Directors
2018	Ministry of Family, Labor and Social Services, Deputy Minister
2015 – 2018	Undersecretary at Ministry of Labor and Social Security
2015	Minister of Labor and Social Security
2014 – 2015	Undersecretary at Ministry of Labor and Social Security
2009 – 2014	Counsellor to Prime Minister
2007 – 2009	Undersecretary at Ministry of Labor and Social Security
2003 – 2007	Deputy Undersecretary at Ministry of Labor and Social Security
1997 – 2003	Counsellor to the Minister of Labor and Social Security
1996 – 1997	Deputy Undersecretary at Ministry of Labor and Social Security
1985 - 1996	Ministry of Labor and Social Security, General Secretary of High Board of Arbitration



Ali İbrahim GÜR

Member of Board of Directors

04.11.2022	TEDAŞ General Directorate - Member of Board of Directors
2013-2022	Ministry of Treasury and Finance, General Directorate of Economic Programmes and Research/ Head of Macroeconomic Modelling Department
2005-2013	Treasury Expert / Assistant Expert

Our Deputy General Directors



Mahmut YAĞIZ

Deputy Director General



Zafer TURUT

Deputy Director General



Zübeyir ÇALIŞAN

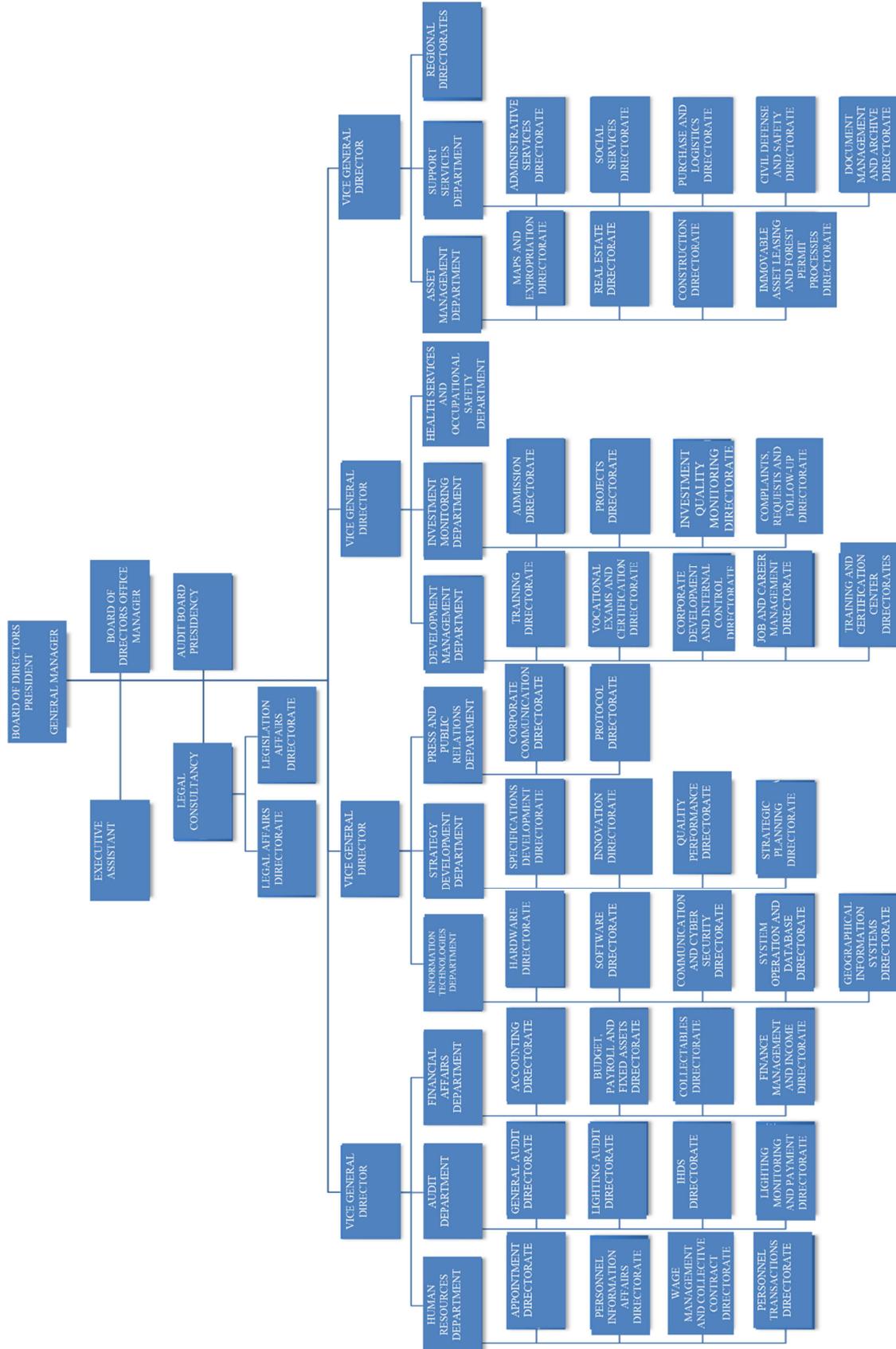
Deputy Director General



Bora ÜLKER

Deputy Director General

A.5. Organizational Structure



1- With the approval of the General Directorate Authority dated 19.01.2022 and numbered 241625, changes have been made in the organizational structure of the Training and Certification Centre Directorates under the Development Management Department. The name of Istanbul Training and Certification Centre Directorate has been changed as Istanbul International Training and Certification Centre Directorate and the existing activities, facilities and personnel of the International Training and Certification Centre Directorate have been transferred to Istanbul International Training and Certification Centre Directorate.

2- With the Approval of the General Directorate dated 24.02.2022 and numbered 307585, the Directorate of Immovable Leasing and Forest Permit Transactions has been established within the Asset Management Department in order to manage the immovable properties for the needs of our corporation and to carry out the transactions related to the follow-up of the permits obtained for the parts of the electricity distribution facilities remaining in forest areas.

3- With the Approval of the General Directorate dated 01.03.2022 and numbered 310129, Administrative Affairs Chiefs have been established to operate within the Departments and Press and Public Relations Consultancy.

4- With the Approval of the General Directorate dated 17.03.2022 and numbered 327714, the Lighting Monitoring and Payment Directorate was established to ensure that the works and transactions within the field of activity of the Audit Department are carried out more efficiently.

5- With the Approval of the General Directorate dated 12.05.2022 and numbered 369717, Due to the need for the preservation of the archive material and archival material in the fields of duty and activity of our General Directorate and the preservation method of the archive material and the destruction of the material that is not required to be preserved, keeping the standard file plan up to date by taking into account the business processes and functions, document management and integration and digital archive system, evaluation and sales transactions of vehicles, construction machinery and materials returned to our General Directorate within the scope of IHDS, a Document Management and Archive Directorate has been established within the Department of Support Services.

6- With the Approval of the General Directorate dated 05.08.2022 and numbered 391534, in order to rationalize the structure of Regional Directorates in accordance with the conditions of the day, to eliminate the conflicts and disruptions caused by trying to carry out the works and transactions in the field of activity from a single source in the stages of document transfer, follow-up and finalization of the work, etc., and to ensure that the duties are carried out more effectively and efficiently, Project and Facility Directorate, Real Estate and Expropriation Directorate and Legal Coordinatorship units have been established within the Regional Directorates and appointments have been made.

7- With the approval of the General Directorate dated 22.12.2022 and numbered 525053, Gaziantep Coordination Office has been established in Gaziantep province within the Regional Directorate in order to ensure that the work and transactions are carried out more effectively and efficiently due to the high existing business potential and intensity in Gaziantep and Kilis provinces within the responsibility area of the 17th Regional Directorate (Adana).

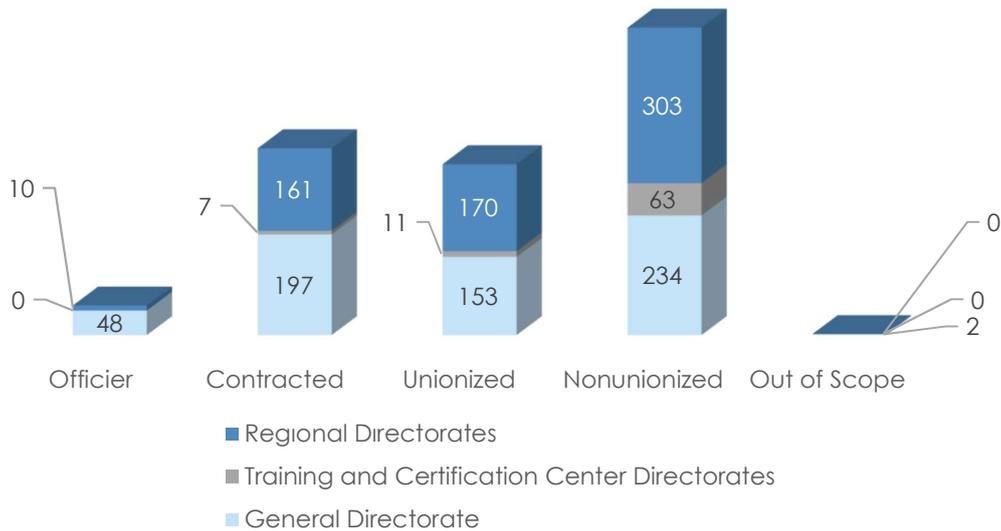
A.6. Human Resources

Distribution of Personnel Based on their Status in 2022

2022

TEDAŞ	Officer	Contracted	Officer Total Contracted	Employee			Total Employee	Grand Total
				Unionized	Nonunionized	Out of Scope		
General Directorate	48	197	245	153	234	2	389	634
Training and Certification Center Directorates	0	7	7	11	63	0	74	81
Regional Directorates	10	161	171	170	303	0	473	644
Total	58	365	423	334	600	2	936	1,359

Distribution of Personnel Based on their Status in 2022

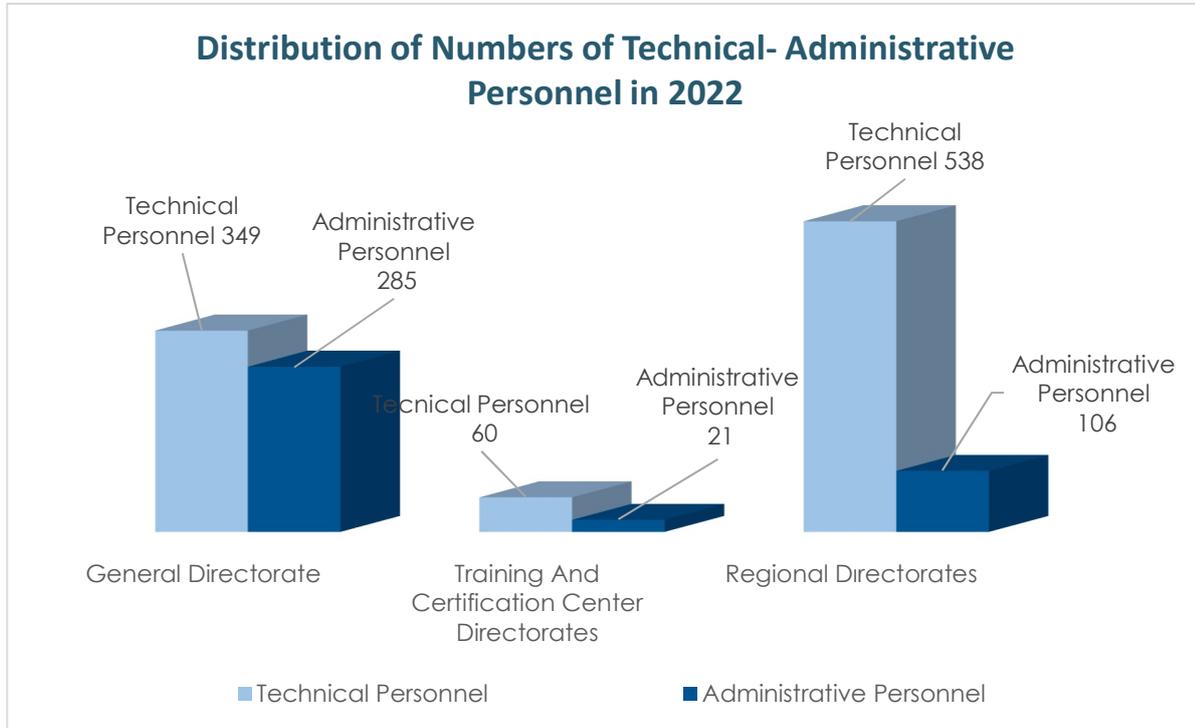


Distribution of Numbers of Technical-Administrative Personnel in 2022

(General Directorate- Training and Certification Center Directorates - Regional Directorates)

2022

Technical/Administrative	General Directorate	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
Technical Personnel	349	60	538	947	70%
Administrative Personnel	285	21	106	412	30%
Total	634	81	644	1,359	100%



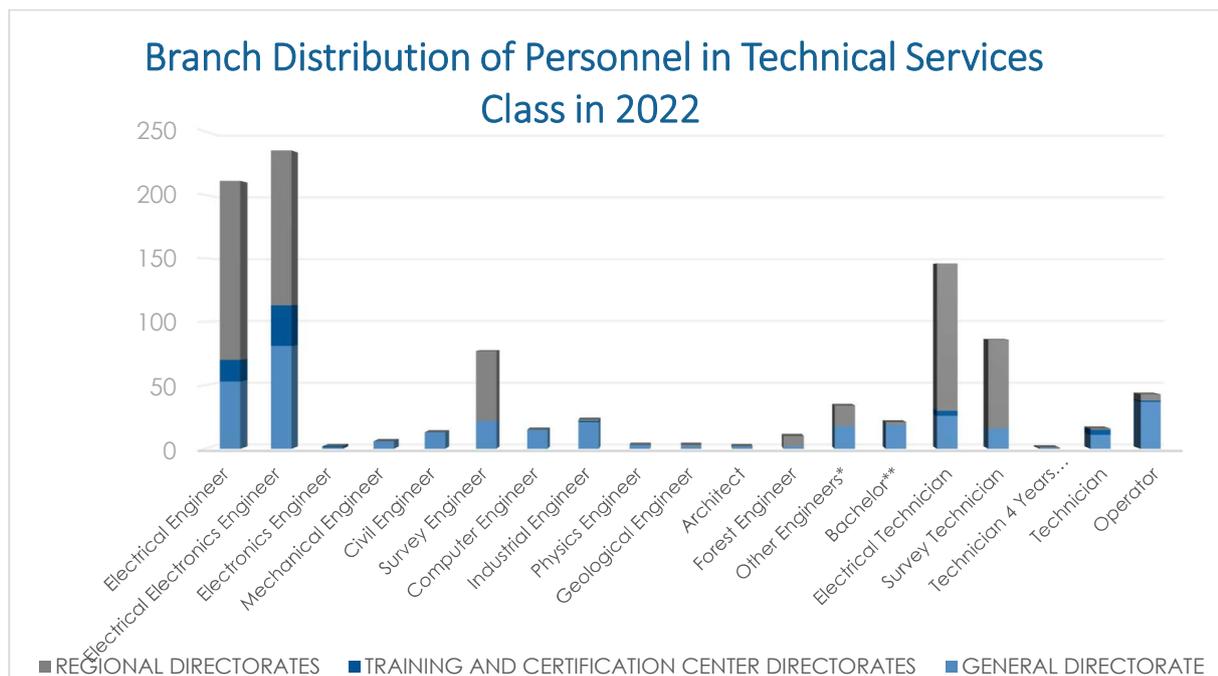
Branch Distribution of Personnel in Technical Services Class in 2022

2022

Branches	General Directorate	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
Electrical Engineer	53	17	141	211	22.28%
Electrical Electronics Engineer	81	32	122	235	24.82%
Electronics Engineer	1	1	0	2	0.21%
Mechanical Engineer	6	0	0	6	0.63%
Civil Engineer	13	0	0	13	1.37%
Survey Engineer	22	0	55	77	8.13%
Computer Engineer	15	0	0	15	1.58%
Industrial Engineer	21	1	1	23	2.43%
Physics Engineer	3	0	0	3	0.32%
Geological Engineer	2	0	1	3	0.32%
Architect	2	0	0	2	0.21%
Forest Engineer	2	0	8	10	1.06%
Other Engineers*	18	0	16	34	3.59%
Bachelor**	19	0	2	21	2.22%
Electrical Technician	26	4	116	146	15.42%
Survey Technician	16	0	70	86	9.08%
Technician 4 Years (Electricity Teacher)	1	0	0	1	0.11%
Technician	11	4	1	16	1.69%
Operator	37	1	5	43	4.54%
TOTAL	349	60	538	947	100%

*Environmental, Energy Systems, Food, Management, Materials Science, Mathematics, Metallurgy, Software and Agricultural Engineering

** Econometrics, Physics, Statistics, Mathematics, Urban Regional Planning



Branch Distribution of Personnel in Technical Services Class in 2022

2022

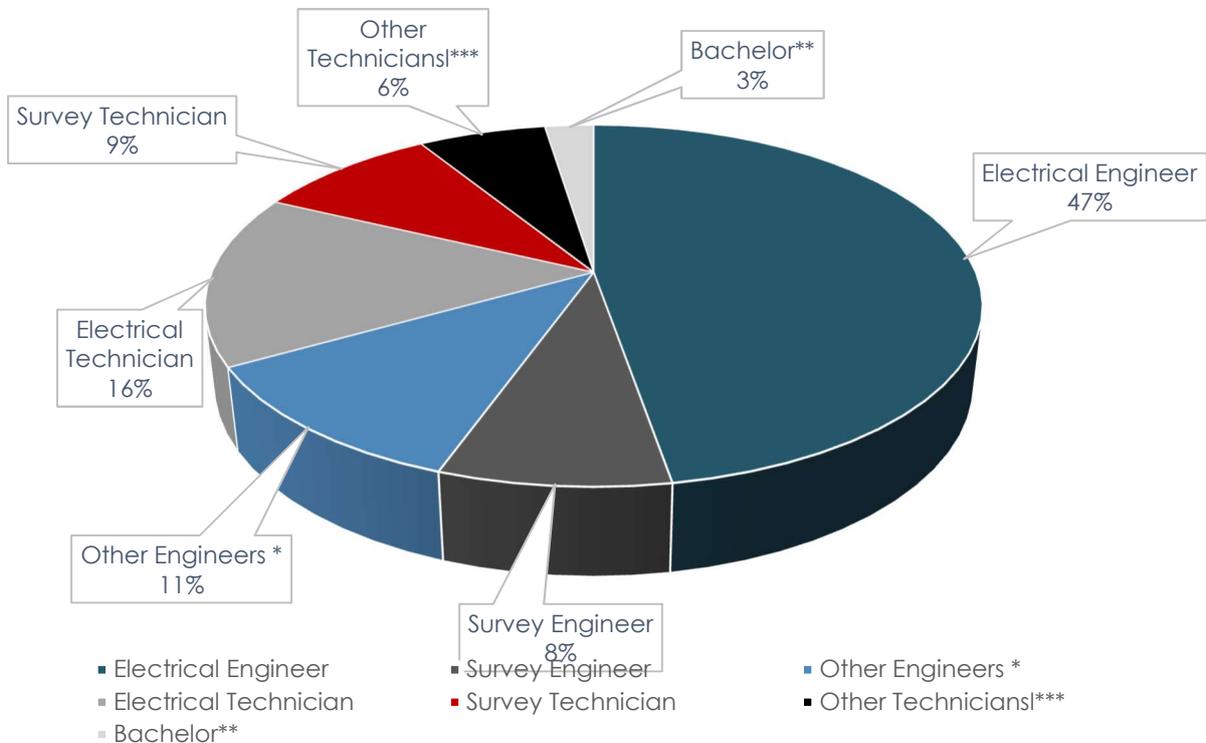
Branches	General Directorate	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
Electrical-Electronics/ Electrical/Electronics Engineer	135	50	263	448	47%
Survey Engineer	22	0	55	77	8%
Other Engineers*	80	1	26	107	11%
Electrical Technician	26	4	116	146	16%
Survey Technician	16	0	70	86	9%
Other Technical Personnel***	49	5	6	60	6%
Bachelor**	21	0	2	23	3%
Total	349	60	538	947	100%

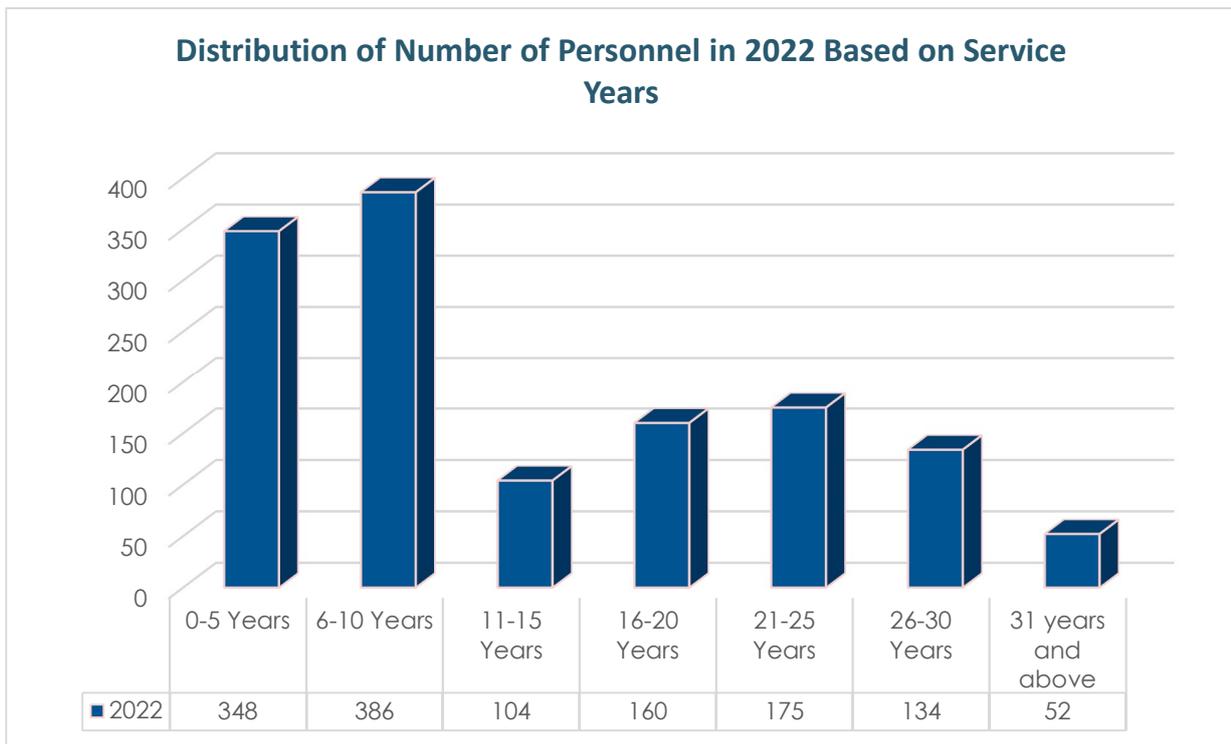
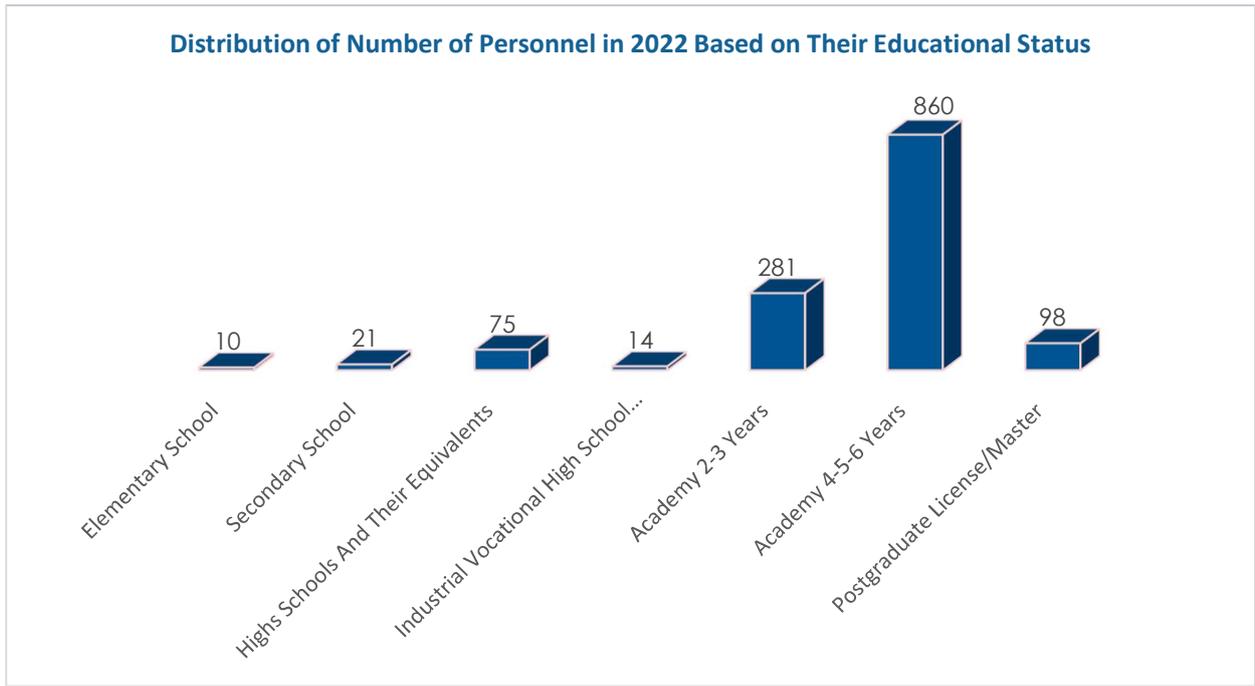
*Computer, Environment, Energy Systems, Industry, Physics, Physics, Food, Management, Geology, Machinery, Forestry, Construction, Materials Science, Mathematics, Metallurgy, Software and Agricultural Engineering

** Electrical Teachers, Technicians and Operators

*** Econometrics, Physics, Mathematics, Statistics, Urban Regional Planning, Architecture

Branch Distribution of Personnel in Technical Services Class in 2022



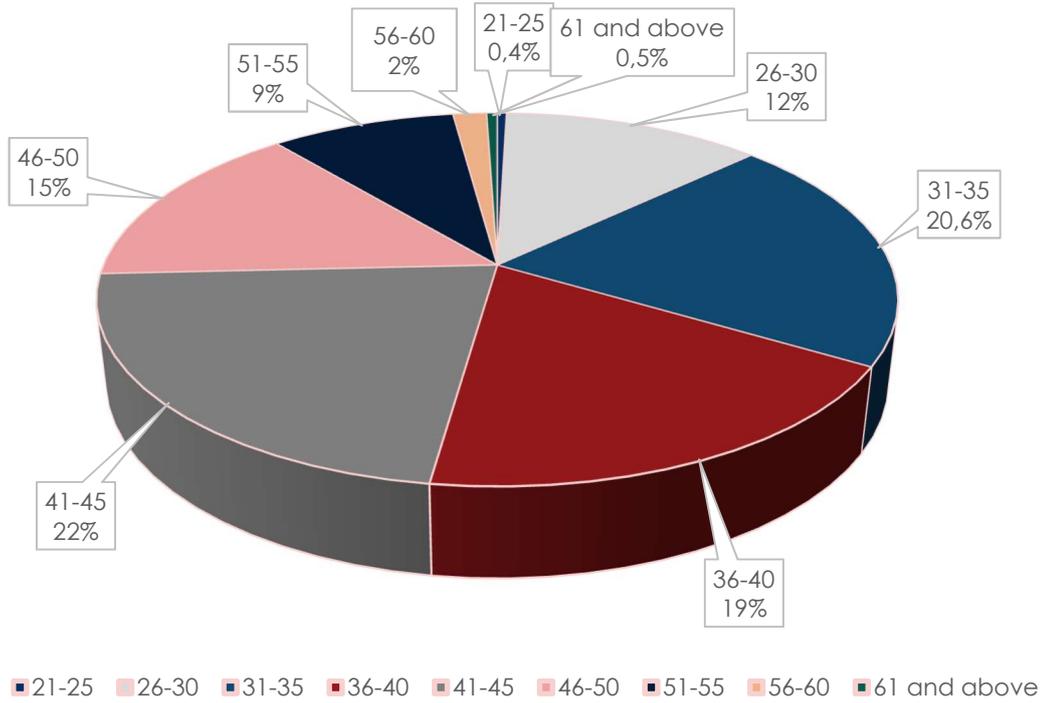


Distribution of Personnel in 2022 Based on Age Groups

					2022
Age Range	General Directorate	Training and Certification Center Directorates	Regional Directorates	Grand Total	Percentage
21-25	3	0	3	6	0.4%
26-30	79	2	89	170	12%
31-35	93	20	167	280	20.6%
36-40	109	34	111	254	19%
41-45	133	12	154	299	22%
46-50	119	10	71	200	15%
51-55	78	3	40	121	9%
56-60	14	0	8	22	2%
61 and above	6	0	1	7	0.5%
Total	634	81	644	1.359	100%

**Age mean of 2022 is 39.9

Distribution of Personnel in 2022 Based on Age Groups



**B. FINANCIAL RIGHTS
GIVEN TO THE MEMBERS OF
MANAGING BODY AND
SENIOR EXECUTIVES**

Wages and additional payments are made to the Chairman and Members of the Board of Directors of our corporation in the amount determined every year by the President of the Republic in accordance with the Article 34 of the Decree Law No. 399. On the other hand, appropriations, advances and transportation allowance payments are made to our senior executives pursuant to Travel Expense Law No. 6245.

**C. RESEARCH AND
DEVELOPMENT STUDIES OF
THE COMPANY**

Any research and development studies were not made in the activity period of 2022, and there were no expenses.

**Ç. ACTIVITIES OF THE
COMPANY AND MAJOR
DEVELOPMENTS REGARDING
THE ACTIVITIES**

Ç.1. Subject of Activity of the Corporation

Our corporation carries out the following activities included in the "Main Status of Turkish Electricity Distribution Corporation" published in the Official Gazette dated 14.02.2018 and numbered 30332;

- To perform the expropriation procedures required for electricity distribution facilities within the framework of the relevant legislation,
- To perform the tasks assigned in relation to general lighting,
- To perform the audit duties to be given by the ministries, relevant institutions and organizations in return for the price,
- To carry out the necessary works and transactions pursuant to the principles determined by the Operating Right Transfer Agreement as the owner of the distribution facilities within the distribution zones taken over and operated by private legal entities within the scope of the Law on Electricity Generation, Transmission, Distribution and Trade of Organizations Other than the Turkish Electricity Authority dated 4/12/1984 and numbered 3096 and the Law on Privatization Practices dated 24/11/1994 and numbered 4046,
- To carry out operational network and investment activities of distribution companies, and the procedures related to the inspection in terms of necessity, priority, and characteristics.
- To carry out or cause to be carried out electricity distribution activities at home and/or abroad when necessary and/or assigned,
- To carry out R&D studies required in order to increase service quality and customer satisfaction and to determine new performance criteria,
- To carry out project control and approval, temporary and final acceptance procedures, etc. for a price,
- To carry out the duties to be assigned within the scope of the Regulation on Measures Regarding Distribution and Supply Licenses in the Electricity Market published in the Official Gazette dated 2/8/2013 and numbered 28726,
- To establish laboratories and training facilities, to prepare the specifications of the materials and equipment to be used in the distribution network, to perform the certification process related to the conformity assessment of the materials or equipment to be used in the network and to issue all related documents/certificates,
- To establish a company at home and abroad, to become a partner of the company or to cooperate with other companies
- To provide energy consultancy and engineering activities to national and international distribution companies,
- To obtain and/or grant documents/certificates and licenses related to its activities,

- To provide and document all kinds of trainings to the public and private sector in national and international fields, to issue certificates, professional competence authorization certificates, to make service procurement related to these transactions, when necessary,
- To provide all kinds of support services in return for the price if requested by distribution companies,
- To prepare the annual data and statistics book by making the assessment of the annual data in the energy sector,
- To prepare the unit price book,
- To carry out and cause to be carried out surveys, planning and projects in relation to the fields of activity, and accordingly, to provide the establishment of facilities and systems,
- To carry out cooperation and coordination activities with other real and legal persons to realize the activities
- To perform / have performed of all kinds of cyber security, system, software, hardware, device, license, patent, right, project and other similar works related to Information Technology (BT) and Operational Technology (OT), which are directly related to e-Government applications, and which is existing and may arise in the future in relation to the activities of relevant and related institutions and organizations affiliated with the central organization of the Ministry, and to have them used in return for the price,
- To procure all kinds of goods and services related to the fields of activity from home and abroad,
- To carry out research and development studies on the necessary systems and machinery and equipment related to the fields of activity, to manufacture them or have them manufactured when required, considering their domestic possibilities,
- To dispose of all kinds of real and intellectual rights related to the fields of activity, to sell, purchase, rent, and lease securities and real estate,
- To carry out activities related to the insurance and securing of distribution assets,
- To procure services while performing its activities,
- To perform other duties and fulfill the obligations given and to be given by the Electricity Market Law No. 6446 and the relevant legislation,
- To carry out the works arising from other legislation required by its activities.

Ç.2. Information on Investments

The Investment Program of our corporation for the year 2022 was published in the Official Gazette dated January 15, 2022 and numbered 31720 (Repeated) with the Presidential Decree No. 5123 and entered into force with a ceiling appropriation of TL 109,289,000. An additional appropriation of TL 83,000,000 was requested from the Presidential Strategy and Budget Presidency by our Organization, and with the letter of the Presidential Strategy and Budget Presidency dated 01.06.2022 and numbered 13109, the ceiling appropriation of our Corporation was determined as TL 192,289,000.

INVESTMENT PROGRAM AND REALIZATION AMOUNTS IN 2022

Groups	2022 Revised Allowance	2022 Realized	Rate %
1-Group of Enterprises	37,973,000	-	0.00
2-Group of Machines and Equipment	4,816,000	2,484,381	51.59
3-Data Center to be used in common	56,700,000	56,699,000	100.00
4-Central Corporate Source Management	3,000,000	2,999,000	99.97
5-Keypos	27,500,000	13,500,000	49.09
6-Cyber Security Operation Center	61,300,000	55,696,630	90.86
7- High Tension and High-Power Test Lab.	1,000,000	-	0.00
Total	192,289,000	131,379,011	68.32

Ç.3. Information on Internal Control System and Internal Audit Activities

An internal control system has been maintained in our corporation since 2020 pursuant to the Public Financial Management and Control Law No. 5018 and the Circular on Compliance with Public Internal Control Standards. Duties and obligations have been defined and published in the Authority Approval for internal control system studies. TEDAŞ Public Internal Control Standards Compliance Action Plan is issued and published in two-year periods

In relation to the internal audit activities in our corporation; processes, objectives, documents, and management activities within the scope of management systems (quality management, information security, occupational health and safety, food safety) are audited and reported by internal auditors, the results of the audits performed by the Inspection Board are submitted to the Senior Management, general activity audits are carried out and reported by the Internal Audit Unit of the Ministry, and financial audits are carried out and reported by the Independent Financial Auditors Besides, the results of the internal audits carried out are evaluated in the management review meetings, and the audits and Ministry audit results are evaluated in the Board of Directors and Senior Management meetings, and action plans consisting of the essential measures are prepared and executed.

Ç.4. Affiliates of the Company

Our corporation does not have any affiliates.

Ç.5. Information on Own Acquired Shares of the Company

From the expropriation process, 5185 title deeds were obtained by performing the relevant registration procedures.

Ç.6. Explanations on Private and Public Audit

Our corporation is subject to the provisions of Laws No. 6085 and 3346 and Decree Law No. 233 in terms of audit. The financial activities, decisions and transactions of our corporation are audited by the Court of Accounts. On the other hand, the financial transactions of our corporation are audited on a yearly basis by an independent accounting audit company.

Ç.7. Information on Lawsuits filed against the Company that may affect the Company's Financial Status and Activities and Possible Consequences of These Lawsuits

There is no lawsuit that is initiated or concluded against the Corporation that may affect the financial status and activities of the Corporation.

Ç.8. Explanations on Administrative or Judicial Sanctions Applied to the Company and the Members of the Managing Body for Practices Contrary to the Provisions of the Legislation

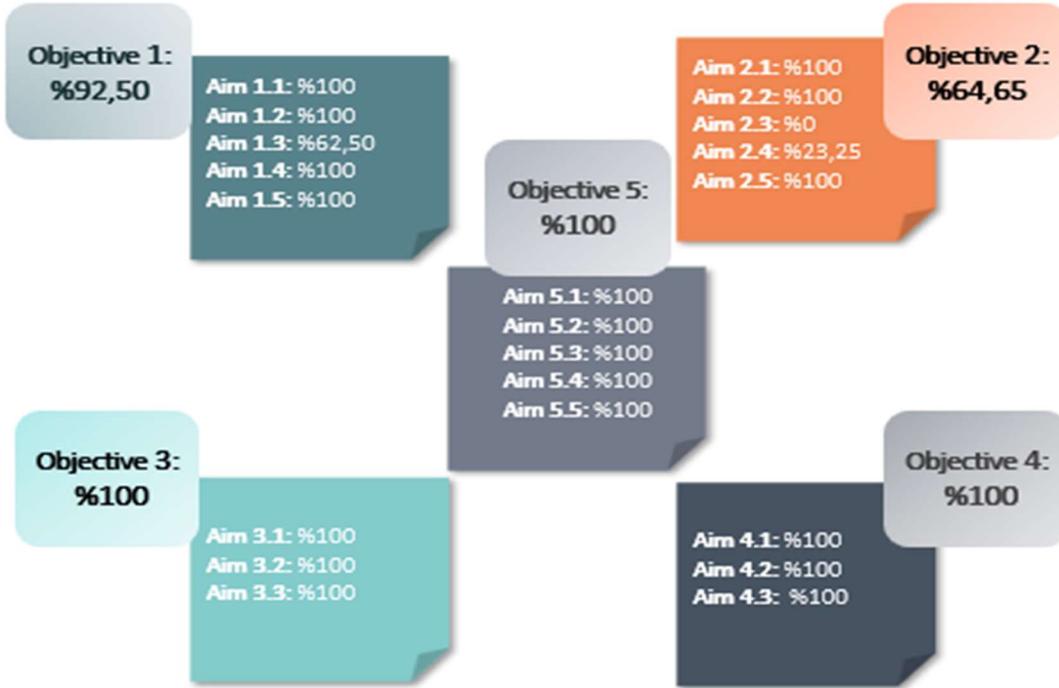
There is no administrative or judicial sanction applied to the members of the Corporation and the managing body for the practices contrary to the provisions of the legislation.

Ç.9. Objectives and Evaluations

Our corporation has objectives included in the 2019-2023 Strategic Plan, objectives included in the Annual Program of the Presidency and Corporate Objectives followed by the Ministry of Energy and Natural Resources. These objectives are followed and monitored by our corporation and related higher organizations. Besides, annual objectives set for senior executives are being monitored within the scope of the ETKB Performance and Competence Evaluation System coordinated by the Ministry of Energy and Natural Resources.

The performance of the Aims and Objectives included in the 2019-2023 Strategic Plan of our corporation as of the end of 2022 is presented below.

PERFORMANCES OF AIMS AND OBJECTIVES OF 2022



Ç.10. Donations and Grants and Social Responsibility Projects

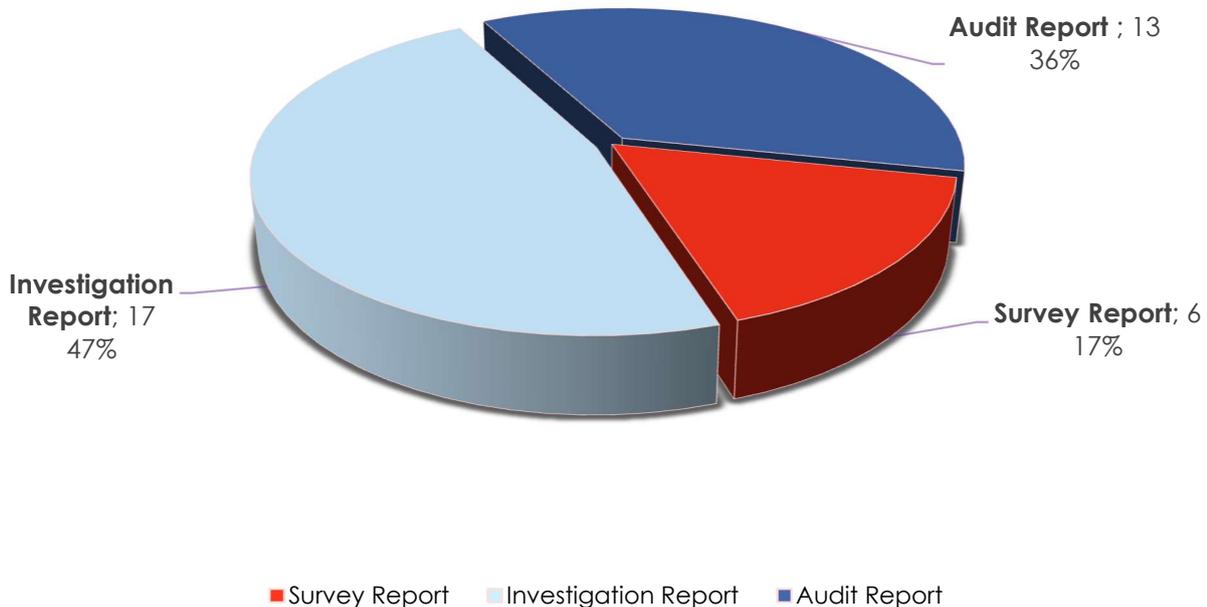
Our corporation does not have any donation, grants and social responsibility projects.

Ç.11. Activities, Activity Results and Evaluations

Ç.11.1. Department of Inspection Board

In order to ensure that the activities of our corporation are conducted in a more effective and performance-oriented manner as per the strategic objectives, legislation, and ethical principles, 21 Regional Directorates and 5 Training and Certification Centers to be inspected for the works and transactions carried out within the scope of their duties and responsibilities with an educational and guiding approach, to identify and eliminate the differences in practice between the said units, if any, was deemed appropriate with the Approval of the Authority dated 06.07.2021 and numbered E.129617 and the inspections of 6 Regional Directorates and 1 Training and Certification Center, which were transferred to 2022, were completed. Again, with the same understanding, the inspection of 5 Departments and 2 Consultancies was deemed appropriate with the Authority's Approval dated 25.01.2022 and numbered E.284786, and the inspection of 4 Departments and 2 Consultancies was completed. In 2022; 6 Investigation Reports, 17 Investigation Reports and 13 Inspection Reports with Answers were issued.

2022 Distribution of Reports Issued in 2022 by Type



Ç.11.2. Legal Consultancy

There are a total of 85.019 pending case files, 84.485 legal, 513 administrative and tax, 21 penalties to which our corporation is a party. Most of the civil lawsuits filed against our Corporation consist of confiscation lawsuits without expropriating, and most of the civil lawsuits filed by our Corporation consist of cost determination, registration, and urgent expropriation lawsuits.

Matter in Dispute	Number of Lawsuits filed against the Institution	Number of Lawsuits filed by the Institution
Confiscating Without Expropriating	39,428	0
Cost Determination and Registration	26	13,485
Other Civil Cases	4,208	27,338
Administrative Cases	443	57
Tax Cases	0	13
Criminal Cases	0	21
Total	44,105	40,914
Grand Total	85,019	

With legislative changes conducted, it has become mandatory to apply for mediation as a prerequisite for lawsuits before filing cases based on employment contracts for employee or employer claims, compensation, and reinstatement requests, as well as for cases involving claims for a sum of money in commercial disputes and disputes heard in consumer courts. With regard to this, in 2022, our Legal Consultancies participated in a total of 169 mediation negotiations.

In 2022, within the scope of legislative work conducted by our Legal Advisory, 22 regulations (regulations, guidelines, procedures, and principles) were put into effect, while work on 15 regulations is still ongoing.

Total number of opinions submitted to the Ministry of Energy and Natural Resources in relation to the legislation drafts prepared by the Public Institutions and Organizations in 2022 and for which an opinion has been requested by the Ministry of Energy and Natural Resources is 74, which consists of 8 opinions for the legislation drafts of the electricity market, and 66 opinions for the legislation drafts out of the electricity market.

TEDAŞ ACTIVITY REPORT OF 2022

REGIONAL DIRECTORATES	EXECUTION FILES FILED												CIVIL LAWSUITS FILED																							
	BY THE INSTITUTION						AGAINST THE INSTITUTION						ADMINISTRATIVE LAWSUITS						LAW CLAIMS						EXECUTION FILES						ADMINISTRATIVE CLAIMS					
	CONFISCATING WITHOUT EXPROPRIATING	PRICE DETERMINATION AND REGISTRATION	URGENT EXPROPRIATION	POSSESSORY ACTIONS	RECOURSE DEBT CASES	OTHER CIVIL LAWSUITS	EXECUTION WITH JUDGEMENT	EXECUTION WITHOUT JUDGEMENT	CANCELLATION (EXPROPRIATION)	CANCELLATION OF TRANSACTION	TAX CASES	CRIMINAL PROCEEDINGS	EXPROPRIATION CONFISCATING	PRICE DETECTION AND REGISTRATION	URGENT EXPROPRIATION	POSSESSORY ACTIONS	RECOURSE DEBT CASES	OTHER CIVIL LAWSUITS	JUDGMENT EXECUTION	EXECUTION WITHOUT JUDGEMENT	CANCELLATION (EXPROPRIATION)	FULL JUDGEMENT (GREET)	CANCELLATION (CANCELLATION OF TRANSACTION)	TAX CASES	CRIMINAL PROCEEDINGS											
TEDAŞ 1ST REGIONAL DIRECTORATE (DENİZLİ)	255		2	6	151	6	9						572	1.726	1	14	52	40	10.290																	
TEDAŞ 2ND REGIONAL DIRECTORATE (ANTALYA)	478		26	1	96	37	1	4					83	31	3	4	1	62																		
TEDAŞ 3RD REGIONAL DIRECTORATE (KARHAMAN/MARŞAS)	3.819		10	8	944	144							81					5.197																		
TEDAŞ 4TH REGIONAL DIRECTORATE (ERZURUM)	4.064		20	5	41	333							68		1	26	23						1	2												
TEDAŞ 5TH REGIONAL DIRECTORATE (İSTANBUL ANATOLIA -YAMUSU)	14		23	2	97	2	1	1					11		12	52	9								2											
TEDAŞ 6TH REGIONAL DIRECTORATE (ANKARA)	3.799		83	3	352	846	18						3.269	16.673				43	160	14																
TEDAŞ 7. BOĞEZ İNÖZÜLÜĞÜ (İSTANBUL EUROPEAN SIDE)	72		52	1	148	5	9	10					19	38	36	38	96	80																		
TEDAŞ 8. BOĞEZ İNÖZÜLÜĞÜ (SİVAS)	176		12	54	230	1	1						251	376	2	2	2	337				1														
TEDAŞ 9TH REGIONAL DIRECTORATE (TRABZON)	1.599		35	1	91			13					396			4	10	71					6													
TEDAŞ 10TH REGIONAL DIRECTORATE (DİVARBAĞIR)	9.648	23									953					6																				
TEDAŞ 11TH REGIONAL DIRECTORATE (ELAZIĞ)	820		3	64	45			1					178			11		382	8	8	1															
TEDAŞ 12TH REGIONAL DIRECTORATE (İZMİR)	2.725		104	93	281	228	45						862	1.753	22	370	17																			
TEDAŞ 13TH REGIONAL DIRECTORATE (HAYRİ)																																				
TEDAŞ 14TH REGIONAL DIRECTORATE (KONYA)	1.182		33	9	68		37						1.387	458	1	33	10	1.494			3	4														
TEDAŞ 15TH REGIONAL DIRECTORATE (ESKİŞEHİR)	23		27	6	2		11	2					433	2.093	2	254	2	121				3		5												
TEDAŞ 16TH REGIONAL DIRECTORATE (SAMSATYA)	86		11	1	19	24	43						279		2	13	3	9				1														
TEDAŞ 17TH REGIONAL DIRECTORATE (ADANA)	928		18	8	152								3.123	2.937				1.180																		
TEDAŞ 18TH REGIONAL DIRECTORATE (TEKİRDAĞ)	126		3	1	47	4	5						1.446				45	69						2												
TEDAŞ 19TH REGIONAL DIRECTORATE (BURSA)	214					154	92	4					875											1												
TEDAŞ 20TH REGIONAL DIRECTORATE (VAN)	7.270		40		482								53		5			29	30																	
TEDAŞ 21ST REGIONAL DIRECTORATE (SAMSUN)	155	3	20	3	68	45	1						86	12	6	43	71	366						2												
TOTAL	39.423	26	0	532	142	3.161	2.105	1.483	185	32	0	0	13.471	26.103	1	116	951	417	16.767	22	11	16	1	14												
GRAND TOTAL																										108.103										

Ç.11.3. Office of Press and Public Relations Counsellor

Intranet Management

100 news, 63 notices, and 43 announcements of our personnel were published in our Intranet page, which is our in-house communication network, in 2022.

Written and Visual Media and Internet-Media Follow-up

Media news about our corporation is regularly followed through the media tracking agency and search engines. Within this framework, it has been determined that a total of 19.963 news reports were made about our corporation in 2022, including 2.386 news reports in printed media and 17.577 news reports in digital media. Besides, during the media follow-up processes conducted by our Consultancy, disclaimers are issued against unfounded news, which constitute an attack on personal rights, about our Institution.

Online Reputation Management

In order to protect and enhance the reputation of our organization, in addition to the follow-up of the news transmitted through the Media Monitoring Agency, all digital media (social media, search engines, internet news sites, blogs, corporate websites, etc.) are regularly scanned by our Consultancy.

The content in which the corporate identity of our corporation is used unfoundedly has been determined and necessary corrections or unpublishing procedures have been provided and 1.034 contents have been intervened in this context in 2022..

Announcements

The messages of our General Manager to our personnel on special occasions (National and Religious Holidays, Birthdays of our personnel, Special Days and Weeks, etc.) and internal announcements such as deaths and blood needs were made through a total of 2,265 SMS and 544 e-mails.

Survey Studies

Once a year, the Employee Satisfaction Survey conducted for our employees and the Shareholder Satisfaction Survey conducted for our external shareholders were executed by the organization of our Consultancy.

In addition, our Consultancy also conducted Neighborhood Representative Satisfaction Surveys, EKAT Employer Evaluation Survey and EDAŞ Call Center Customer (Consumer) Satisfaction Survey.

External Stakeholder Satisfaction Survey Results

The External Stakeholder Satisfaction Survey was repeated in order to determine the satisfaction levels of our corporation's stakeholders and to identify areas open to improvement.

The survey was conducted between September 26 and October 18, 2022. Accordingly, the external stakeholder satisfaction rate of our Institution in 2022 was 77.9 percent.

External Stakeholder Satisfaction Rate in 2022

77.9%

Event Management

In 2022, 4 theater events were organized for our personnel in State Theaters and their participation was ensured.

Request/Suggestion System

In 2022, within the scope of the "Request and Suggestion System", which is one of the feedback mechanisms of our Organization, 158 request and suggestion forms, 103 of which were received by our Consultancy through request and suggestion boxes and 55 through the Intranet, were submitted to the General Directorate Authority for evaluation.

Domestic / International Travels of Our Personnel

The air tickets required for the domestic/overseas missions of our personnel were provided by our Consultancy.

Organizations Held in 2022

The organization and coordination of events such as meetings, briefings, seminars, fairs, etc. are carried out by our Consultancy.

In this context, our Consultancy opened a stand and represented our Agency at the 26th International Energy and Environment Fair held between March 16-18, 2022.



On October 17, 2022 in Ankara Bilkent and on December 24, 2022 in Antalya, the coordination of the "Distribution Sector Meetings" was also carried out by our Consultancy.



Ç.11.4. Department of Audit

Periodic / Partial Inspection Activities

Inspections of electricity distribution companies are carried out "in accordance with Article 1 titled 'Purpose' of Law No. 6446 on the Electricity Market, the purpose of this Law is to establish a competitive environment in accordance with private law provisions for the provision of electricity to consumers in an adequate, high-quality, continuous, low-cost, and environmentally friendly manner. This involves the creation of a financially strong, stable, and transparent electricity market and the provision of independent regulation and supervision within this market."

The inspection authority of the electricity distribution companies under the authority of the Ministry is deemed appropriate to be transferred to our Authority Approvals dated 31.05.2017 and numbered 1198 and dated 09.03.2021 and numbered 51663, and the periodic and partial audits of the companies are carried out by our Institution within the framework of the "Electricity Distribution Companies Audit Regulation".

Activities of the companies are audited under the following headings;

- Expropriation,
- Investment Activities,
- Operation and maintenance,
- Users,
- Information systems,
- Service quality,
- Purchasing-selling,
- Financial matters,
- Legal processes, etc.

In 2022, 32 periodic audits and 94 partial audits were carried out within the scope of auditing the activities of distribution companies.

İHDS Monitoring - Control Activities

Regarding the monitoring activities carried out in 2022 within the framework of the provisions of the "Concession Transfer Agreements" signed between our corporation and the electricity distribution companies, as well as the "Agreements on the Separation of Assets under the İHDS and Their Transfer to the Responsible Supply Company," please provide more specific details or context about the specific content or aspects you would like to discuss or have translated, and I'll be happy to assist further;

Within the framework of the provisions contained in the contracts of electricity distribution and authorized supply companies, follow-up studies were carried out regarding the obligations required to be fulfilled by the responsible units of our Corporation, which were deemed appropriate with the General Directorate Authority Approval dated 18.08.2021 and numbered 156119.

As a result of the follow-up studies, the Report on the Obligations and Responsible Units Determined under the Provisions of the IHDS was submitted to the General Directorate.

With the TEDAŞ General Directorate Authority Approval dated 02.09.2022 and numbered 458654, necessary studies were carried out to finalize the sharing of ADM EDAŞ's advertising revenues within the framework of the regulations made by EPDK, İHDS dated 29.03.2001 and Ministry Authority Approval dated 31.12.2021 and numbered 94151.

The reports included in the letters regarding the lawsuits filed against the electricity distribution company regarding rent and advertising revenues were examined and evaluated within the scope of the provisions of the contract, and our opinions and evaluations were sent to the Legal Consultancy by conducting a company-specific study with the available data.

On certain issues requested by the relevant units, opinions were given by evaluating within the scope of the provisions of the Transfer of Operating Rights Agreements and the Agreements on the Separation of the Assets within the Scope of the IHDS and Transferring them to the Use of the Incumbent Supply Company, and upon the request of the relevant unit, the wet signed İHDS annexes in the archive regarding the assets such as machinery, equipment, generators, radios, etc. transferred by privatization were digitized and sent to the relevant unit.

Within the scope of the provisions of 18.2 of the "Transfer of Operating Rights Agreement" signed between our Corporation and electricity distribution companies and the "Agreement on the Separation of the Assets within the Scope of İHDS to the Use of the Authorized Supply Company" signed between the authorized supply companies;

- 2020 controls of 9 electricity distribution companies(Dicle, Fırat, Osmangazi, Boğaziçi, Aras, İstanbul Anadolu Yakası, Başkent, Gediz, Vangölü),
- a total of 23 in electricity distribution companies, including 2021 controls of 19 electricity distribution companies (Aras, İstanbul Anadolu Yakası, Başkent, Gediz, Vangölü, Çamlıbel, Çoruh, KCETAŞ, Meram, Trakya, Boğaziçi, Dicle, Fırat, Osmangazi, Akdeniz, Sakarya, Yeşilirmak, Toroslar, Uludağ)
- 2020 controls of 4 authorized supply companies (Boğaziçi, Osmangazi, Fırat, Dicle),
- 2021 controls of 18 authorized supply companies (Akdeniz, Sakarya, Yeşilirmak, Toroslar, Uludağ, Aras, İstanbul Anadolu Yakası, Başkent, Gediz, Vangölü, Çamlıbel, Çoruh, Meram, Trakya, Boğaziçi, Dicle, Fırat, Osmangazi), including a total of 18 units in authorized supply companies in 2022

In 2022, a total of 41 owner controls were carried out at electricity distribution companies and authorized supply companies.

General Lighting Inspection Activities

In the fourth paragraph of the Provisional Article 6 of the Electricity Market Law No. 6446, *"TEDAŞ shall conduct the necessary inspections before the distribution companies concerning if the consumption amount and prices in the invoices sent by the distribution companies show the actual situation as of certain periods. If it is identified as a result of the audits that an overpayment has been made to the distribution company, the overpayment amount shall be requested from the relevant distribution company to be paid within one month together with the interest calculated by taking into account the delay increase rate determined in accordance with Article 51 of the Law on the Collection Procedure of Public Receivables dated 21/7/1953 and numbered 6183 to the period between the date of*

payment and the date of withdrawal. In the case that no payment is made within this period, the aforementioned payment amount shall be deducted from the current period receivables of the distribution company. Receivables that cannot be collected in this way are monitored and collected by the tax offices in accordance with the provisions of Law No. 6183 upon the notification of the Ministry. Eighty percent of the collections made due to overpayments are registered as revenue in the general budget, and the remaining twenty percent is transferred to the relevant local administrations. General lighting inspections are carried out before the Distribution Companies within the scope of the task assigned to our Corporation with the provision of "The Ministry is authorized to eliminate hesitations regarding the implementation of this paragraph and to determine the procedure and basis, when necessary, upon the approval of the Ministry of Finance".

Within this framework, 19 general lighting inspections were carried out in 2022.

General Lighting Payment Activities

The invoices sent to our corporation by the distribution companies within the scope of general lighting are reviewed monthly and reported to our Ministry. In 2022, 21 distribution companies were paid 17,048,101,166.83 TL from the 2022 budget of the Ministry of Energy and Natural Resources for a total consumption of 4,962,452,927.51 kWh within the scope of general lighting.

Lighting Mobile Tracking Application Activities

"Lighting Mobile Tracking Application" has been put into service by our corporation and the deficiencies related to non-combustible, in-situ armatures and/or pre-existing poles have been detected through this application. In the notification details left from the failure locations; the open address of the failure, the number of defective armatures and/or missing poles, the time of the notification, the time of the failure repair, and the remaining time for the notification to be resolved without being penalized and all other information regarding the notification processes can be monitored by EDAŞs and the transactions to be made regarding the notifications can be carried out through the application. Our application was commissioned in February 2019 and;

For 2022, the data regarding the "Lighting Mobile Tracking Application" is given in the table below.

Date	Number of Users Downloading the App	Number of Notifications	Number of Luminaires Considered as Penalty	Resolution Percentage
2022	40,328	238,205	1,216	99.65

The objections made by EDAŞs regarding the notifications whose faults are not eliminated through the application are evaluated by our Regional Directorates and the notifications that are penalized in the final situation are reported to the Ministry by our General Directorate.

Preparation Activity of Information Report Required to be Published on the Websites of Electricity Distribution Companies

Due to the authority for the inspection of distribution companies being under our institution, as per the Law No. 6446 on the Electricity Market, the monitoring of the matters that electric distribution companies are obliged to publish on their own websites according to the secondary legislation prepared in accordance with the said law is coordinated by the Inspection Department Presidency. The resulting report is submitted to our Ministry, as stipulated in the Ministry's Decisions numbered 1198 dated 31.05.2017 and 51663 dated 09.03.2021.

Ç.11.5. Department of Investment Monitoring

Project and Acceptance Activities

Project approval procedures of other Unlicensed Generation Plants (WPP, TRI/KOGEN, BPP, etc.) with over 100 kW of GES plants were also carried out in 2022. In 2022, project approval procedures were carried out by the Project and Acceptance Directorate for approximately 3,347 unlicensed production power plants with a power of 4.12 GWe.

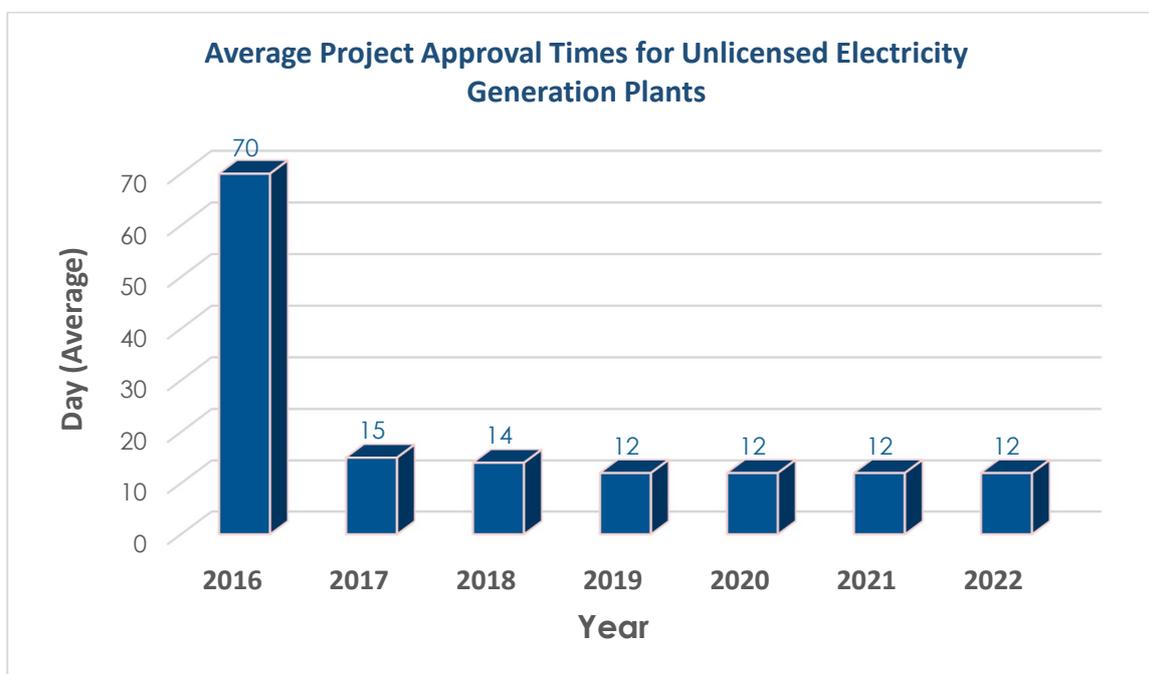


Project Approval Number and Power Information of Unlicensed Electricity Generation Plants

Type of Plant	Number of Projects Approved	Power of Projects Approved (kWe)
BPP	2	20
SPP (above 100 kWe)	3,332	4,084,581
WPP	11	37,090
TRI/KOGEN	2	1,009
TOTAL	3,347	4,122,700

While the project approval periods of unlicensed generation plants in 2016 and before were 70 working days on average, this period was conducted under 15 days in 2022 in consequence of the improvements performed by our corporation.

Simultaneous follow-up of all project approval procedures carried out by our Regional Directorates, ensuring coordination between the regions and monthly reporting of the transactions to the senior management are carried out by our Presidency. In 2022, a total of 10,157 project approvals were completed in all regions. The regional distribution of the aforementioned project approvals is given in the project/acceptance/investment prioritization/ investment monitoring/ displacement table of the regional directorates.



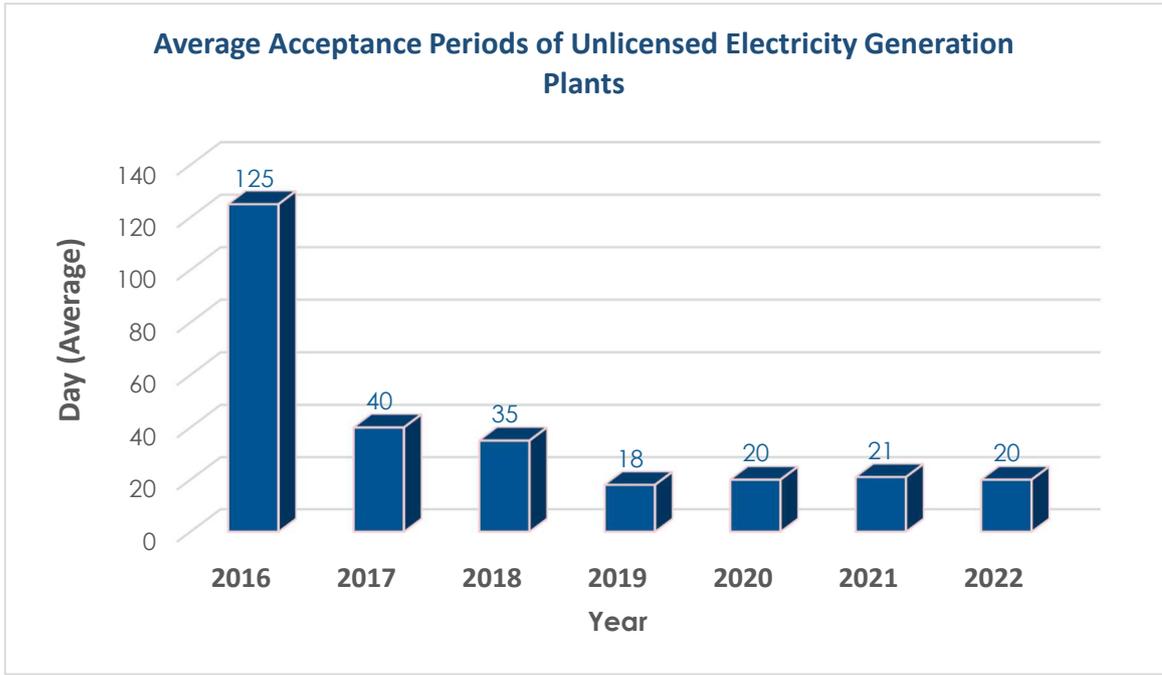
Acceptance Directorate Activities

Over 100 kW GES facilities and other unlicensed electricity generation plants (WPP, TRI-COGEN, etc.) were also accepted in 2022. In 2022, acceptance procedures were carried out for 1103 unlicensed generation plants with a capacity of approximately 1117 MWe.

Acceptance Number and Power Information of Unlicensed Electricity Generation Plants

Type of Plant	Number of Accepted Plants	Accepted Plant Power (kWe)
SPP (above 100 kWe)	1,100	1,107,280
WPP	2	8,500
TRI/COGEN	1	0,849
TOTAL	1,103	1,116,629

While the acceptance periods of unlicensed generation plants in 2016 and before were 125 working days on average, this period was conducted below the target of 30 days in 2022 in consequence of the improvements performed by our corporation.



Our Presidency carries out the simultaneous follow-up of all project approval and acceptance procedures carried out by our Regional Directorates, ensuring interregional coordination and monthly reporting of the transactions to the senior management. In 2022, a total of 6912 project approvals were completed in all regions. The regional distribution of the abovementioned project approvals and acceptances is presented in the project/acceptance/investment prioritization/ investment monitoring/ displacement table of the regional directorates

Project/Acceptance/Investment Monitoring/Displacement Report of Regional
Directorates

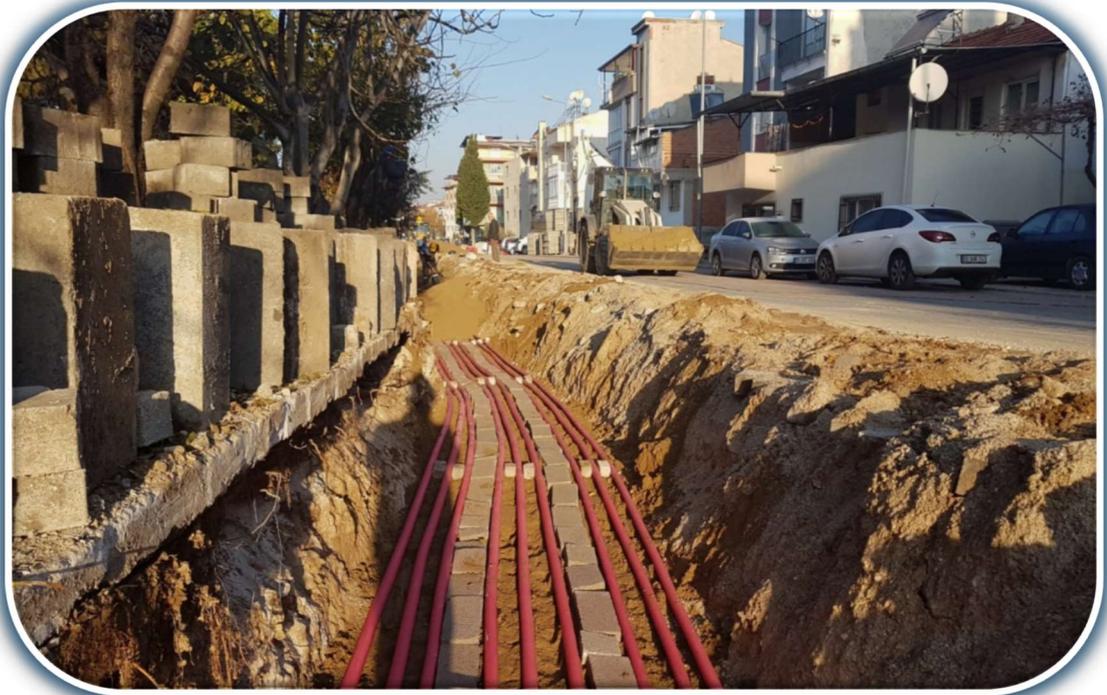
REGIONAL DIRECTORATE	Project Approval		Acceptance Number		Investment Monitoring Number of Projects	Number of Displacements
	Distribution Plant and 3rd Party Projects	LUY*	Distribution Plant and 3rd Party Projects	LUY*		
1st Regional Directorate (Denizli)	413	5	214	2	711	114
2nd Regional Directorate (Antalya)	359	237	197	174	447	589
3rd Regional Directorate (Kahramanmaraş)	151	3	134	2	203	123
4th Regional Directorate (Erzurum)	441	0	270	0	630	260
5th Regional Directorate (İstanbul Anatolian Side)	430	36	262	11	546	298
6th Regional Directorate (Ankara)	803	225	769	61	812	217
7th Regional Directorate (İstanbul European Side)	317	9	392	10	337	309
8th Regional Directorate (Sivas)	205	7	116	1	363	9
9th Regional Directorate (Trabzon)	177	12	198	6	463	245
10th Regional Directorate (Diyarbakir)	343	26	342	5	633	50
11th Regional Directorate (Elazığ)	226	4	307	0	134	111
12th Regional Directorate (İzmir)	582	39	294	20	584	251
13th Regional Directorate (Kayseri)	325	0	313	1	201	2
14th Regional Directorate (Konya)	628	21	446	11	274	279
15th Regional Directorate (Eskişehir)	262	19	78	2	152	134
16th Regional Directorate (Sakarya)	210	40	82	6	453	958
17th Regional Directorate (Adana)	848	48	902	12	918	111
18th Regional Directorate (Tekirdağ)	248	5	361	0	204	79
19th Regional Directorate (Bursa)	229	41	276	9	494	223
20th Regional Directorate (Van)	209	14	164	2	227	8
21st Regional Directorate (Samsun)	408	36	443	17	230	77
TOTAL	7,814	827	6,560	352	9,016	4,447

*LUY: Unlicensed Electricity Generation Regulation



Within the scope of the Unlicensed Electricity Generation Regulation (LUY) in 2022, a total of **4,174** project approvals and a total of **1,455** acceptance procedures were performed within our corporation





In 2022, 1,324 final acceptance applications were made to our Regional Directorates and 1,009 were approved.

Within the scope of general lighting, type project approval procedures of lighting poles used in boulevard, street, street, under-overpass, bridge, square, intersection lighting are carried out for general use of the public. In 2022, type project approval was made for 73 lighting poles.

Analysis of existing types of projects and specifications in the electricity network, development of new types of projects, and redesign of the network model are performed. Within this context, in 2022, the necessity of updating Manual-5 (City Networks OG-AG Electricity Project Construction Principles) and Manual-6 (Application Principles for Grounding in ENH and OG-AG Electricity Distribution Facilities) update was evaluated and 4 workshops/meetings were held with Distribution Companies.

The Service Sales List of the relevant year for the services provided by our General Directorate is updated every year. In addition, our Presidency is consulted for any hesitations regarding the implementation of the Service Sales List.

Draft Procedures and Principles on Acceptance Processes for Electricity Distribution Facilities and Draft Procedures and Principles on Acceptance Processes for Electricity Generation and Electricity Storage Facilities were completed.

Complaint, Request and Follow-up Directorate

All applications in the subjects of requests, complaints, opinions, suggestions, information acquisition, etc. submitted to our Presidency through various channels have been meticulously examined and answered by directing them to the relevant units, Distribution Companies, and Regional Directorates. All applications are recorded and reported.

CİMER applications of our institution are managed by our Presidency. Correspondence is made with the relevant units and companies for each application and the answers are evaluated and uploaded to the system. Correspondence is made via REM/Mail and all correspondence is processed in tables with date and number and the time spent in our unit is reported within the scope of our targets. 26.760 applications were processed in 2022. In addition, CİMER Users of our Institution's Central and Regional Directorates have been updated periodically.

Applications received through the petition (Citizens' Requests and Complaints, ETKB Inspection Board Presidency, ETKB Press and Public Relations Consultancy, Court Information and Document Requests, ETKB Strategy Development Department (Question Proposals), TBMM Public Audit Agency, Public Institutions, EPDK, etc.) were directed to the relevant units and companies and the answers were collected and forwarded to the applicant and 492 applications were processed in 2022. Applications received via bilgi@tedas.gov.tr e-mail address are directed to the relevant units. 3,935 applications were processed in 2022.

Applications submitted by the Private Office of our Ministry are sent to our Regional Managers via e-mail and answers are collected and sent to our Ministry in a short time and 960 applications were processed in 2022.

Applications are forwarded directly to the Distribution Companies with the Lighting Complaint Tracking System, which integrates the E-Government Gateway. 23,918 applications were made in 2022. The system is controlled periodically and the user feedback about the applications is monitored through the e-mail address bilgi@tedas.gov.tr.

Failure, lighting, and investment requests notified by other Institutions and customers by phone and e-mail are sent to Distribution Companies through the Request Tracking System. The process is monitored and reported periodically. 664 applications were processed in 2022.

The "Scheduled Interruptions" section published on the website of Distribution Companies is checked monthly by our unit.

The power interruption data reported instantly by the Distribution Companies through the Request Tracking System software are monitored 24/7 and reported periodically.

It is evaluated if each application received through the Lighting Mobile Tracking Application is suitable pursuant to the General Lighting Regulation. On average, 652 applications are evaluated daily. In 2022, 238,205 applications were processed.

In emergencies such as weather opposition, earthquake, disaster, etc., the healthiest outage information was obtained by contacting the distribution company outage records that reached our Interruption Tracking Center and the region and reported to the relevant authorities in the periods deemed necessary.

The Supply Continuity Report prepared by the Strategy Development Department was compared with the monthly AG-OG Outage Number and Duration reported to the Demand Tracking System. Incorrect records, data flow problems and technical problems reported to the Demand Tracking System were reported to the relevant companies.

The table of senior managers assigned on holidays is prepared periodically and notified to our Ministry by an official letter. During the official holidays, feasts, and election processes, our Corporation and Distribution Companies Duty Personnel Lists are created and conducted by our process unit.

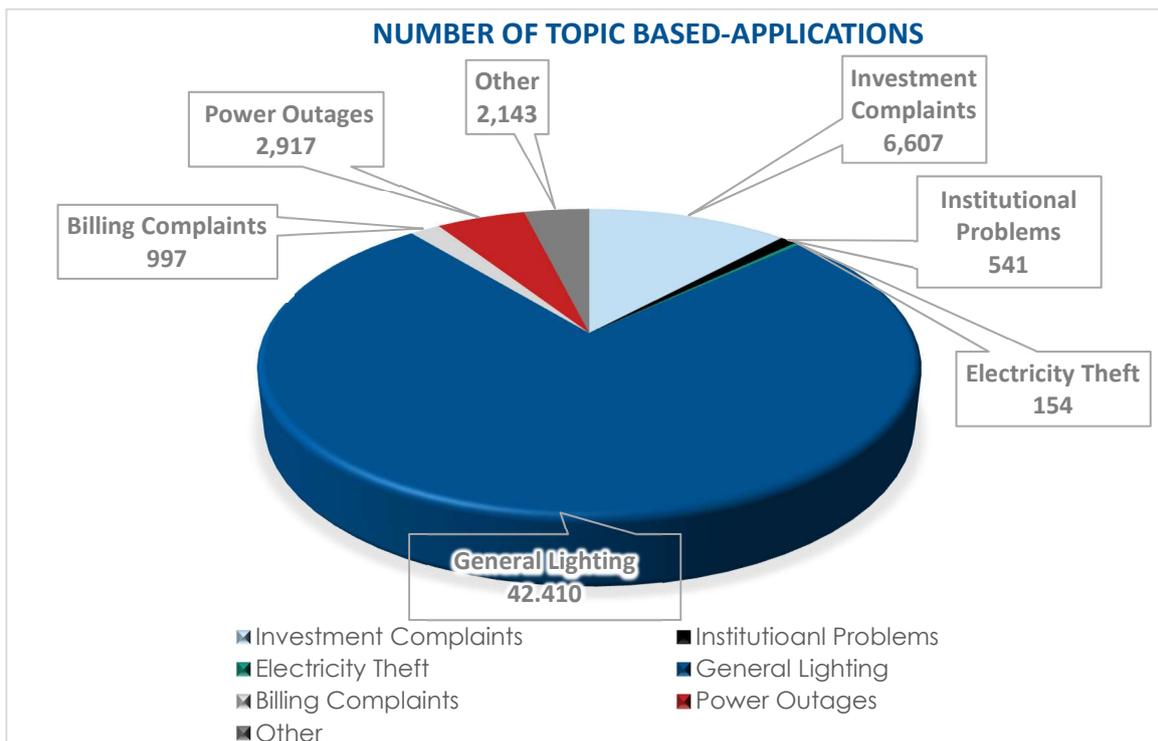
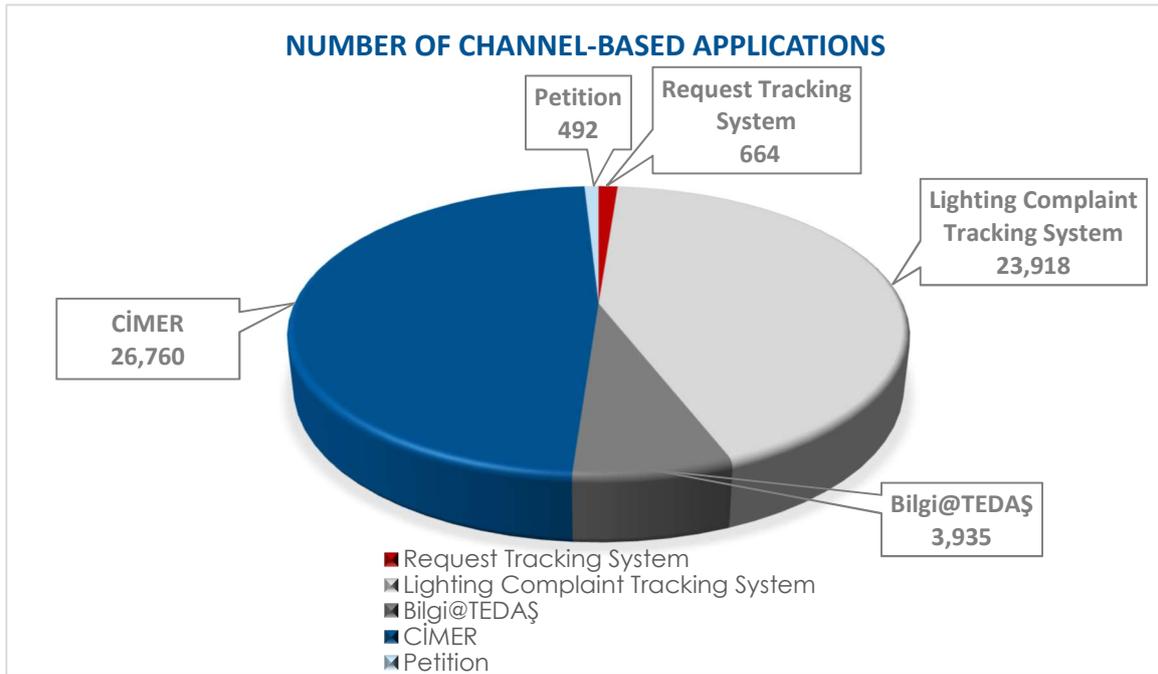
TEDAŞ Emergency Action Plan was updated. Participation was made in the Emergency Crisis Management Meetings of Electricity Distribution Companies held under the coordination of our Ministry. It was provided that the studies of the decisions taken in the meetings are performed by the relevant Distribution Companies.

Our Ministry participated in meetings held within the scope of Emergency Crisis Management and periodic video conference connection checks conducted as Crisis Center Responsible. Furthermore, in the event of disasters, our institution's Disaster and Emergency Management System Responsible personnel were deployed to the Disaster and Emergency Management Authority General Directorate Crisis Center after making necessary plans. In the months of January, March, and June of 2022, in addition to November when the Düzce earthquake occurred, information flow was established with the Presidency State Information Coordination Center, the Ministry of Energy and Natural Resources Emergency Crisis Management Center, and the Ministry of Interior Disaster and Emergency Management

Authority for various disasters, including adverse weather conditions. Additionally, our Ministry coordinated the participation in the GDZ EDAŞ Izmir Province Earthquake Exercise that took place in March.

Lighting Mobile Tracking Application software development and testing processes were participated.

Quality Management System studies were carried out meticulously and works continued to continuously improve our processes.



Investment Quality Monitoring Activities

Prioritization studies were carried out for the investments to be made by electricity distribution companies in 2023 in order to minimize the risk to life and property safety and to ensure supply continuity and quality energy by minimizing the number and duration of interruptions.

The work carried out by our Regional Directorates regarding the requests for displacement/cancellation of electricity distribution facilities was followed up and 260 displacement/cancellation protocols were approved.

Pursuant to the legislation of the Public Procurement Authority; 8 applications were made in 2022 within the scope of the arrangement of Work Experience Certificates for electrical facility construction works and Unlicensed Electricity Generation Facilities, which were tendered by the General Directorate, Electricity Distribution Companies before / after privatization and whose acceptance procedures were carried out by our General Directorate and Electricity Distribution Companies, and 1 work experience certificate, which was deemed appropriate within the framework of the legislation, was issued.

Through Regional Directorates, monitoring of the physical realizations of the investments for the year 2022 was carried out between 01.01.2022-31.12.2022 in order to ensure that the facilities are used for a longer period of time, to prevent future duplicate interruptions and investments, to prevent occupational health and safety as well as life and property safety hazards for citizens that may arise as a result of faulty and incomplete operations during the manufacturing phase, and to ensure that acceptance procedures are carried out faster and easier, and the reports prepared were submitted to the General Directorate Authority.

1,403 applications were replied in 2022 within the scope of replying to the relevant parties by evaluating the requests for information, documents and opinions in relation to the business and investment requested by the Ministry, judicial authorities, municipalities, other public institutions and Legal Consultancy.

Ç.11.6. Department of Strategy Development

Innovation Directorate

In order to receive accurate and healthy electrical data from the field, to monitor the activities of electricity distribution companies, to monitor investments and to provide uninterrupted and continuous energy to customers, to remotely monitor the electricity distribution network within the scope of smart grids, to ensure compatibility in the data to be received from the electricity distribution network and to determine the minimum technical criteria,

- TEDAŞ-MLZ/2019-064 marked Communication Unit Technical Specifications and
- TEDAŞ-MLZ/2020-073 marked Type B Communication Unit Technical Specifications,

which were published as a result of the meetings and evaluations held with public institutions and organizations, private sector and other stakeholders, were merged and the Communication Unit Technical Specifications marked TEDAŞ-MLZ/2019-064.A, which was prepared by adding single sim card modem types to the modem types included in these technical specifications, was made available. With this study, it was aimed to determine the technical criteria of simplified single sim communication units that are more economical and suitable for the relevant area of use to be used in lighting panels and external type panels and to ensure that the data related to the network is transferred over a single sim.

The following specifications published in order to use more efficient LED luminaires that consume less energy instead of sodium vapor luminaires used in general lighting for efficient use of energy;

- TEDAŞ-MLZ/2010-057.C marked LED Light Source Lighting Fixtures Technical Specification,
- Procedures and Principles on LED Road Lighting Design,
- Principles and Procedures for the Approval of LED Light Source Luminaires,

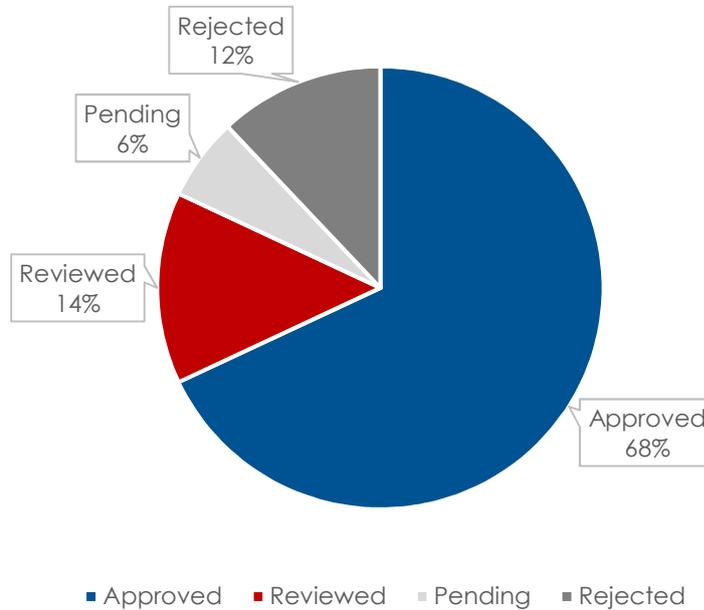
were updated taking into account innovations and innovative developments in this field, current standards and literature reviews, and in line with the needs of sector stakeholders in the approval process. With these updates, it was aimed to eliminate the ambiguity between the technical specification and the relevant standard, to enable manufacturing companies to make appropriate designs in all luminaire classes and to create a pool of LED luminaires to be used by distribution companies in their lighting facilities in a short time.

In addition, in order to determine the criteria for the measurements to be made in order to report the efficiency and performance of the lighting network to be installed using LED luminaires;

- Procedures and Principles on LED Lighting Measurements were prepared and published.

In line with these procedures and principles, measurements will be made to compare the efficiency of LED road lighting luminaires to be installed by electricity distribution companies compared to the high pressure sodium vapor (YBSBL) luminaires currently in use and the long-term performance of LED luminaires, and a report will be prepared to be submitted to ETKB.

APPROVAL OF LED LUMINARIES FOR CONFORMITY TO SPECIFICATIONS



Studies Conducted to Establish Sectoral Unit Prices

The sales prices of the materials they produce as of 01.01.2022 were requested in writing to 228 manufacturing companies across the country, and responses were received from 14 manufacturing companies. 21 Electricity Distribution Companies and 181 Licensed OIZs were asked for price information on the electricity materials they purchased in 2021; information was received from 21 Electricity Distribution Companies and 28 Licensed OIZs. The data received from Electricity Distribution Companies, OIZs and manufacturing companies were evaluated by the unit price commission and the unit price book for 2022 was prepared and made available to sector stakeholders.

Other Studies

Pursuant to the Procedures and Principles on the Use of LED Luminaires in General Lighting published by ETKB , it is essential to use LED luminaires approved by TEDAŞ in new lighting facilities to be built by electricity distribution companies. In this context, application files for 76 luminaires were submitted by 15 companies in order to obtain approval for compliance with the technical specifications in 2022. The submitted application files were reviewed in accordance with the applicable legislation and the results of the review were notified to the relevant parties.

In order to eliminate the problems encountered during the implementation of the document on the Procedures and Principles Regarding the Collection of OSOS (Automatic Meter Reading System) Data and Payment, which was published for instant and/or online monitoring

of the meters used in lighting facilities in our country, the works carried out under the coordination of the Information Technologies Department were participated. With these studies, it was aimed to make OSOS ready for widespread use as soon as possible.

In addition, the Company participated in the activities organized by EPDK and carried out by Boğaziçi EDAŞ within the scope of the National Smart Meter Systems (MASS) Project. As a result of this study, an interoperable system will be created by creating a smart electricity meter, communication unit, communication protocol, central software (head-end) structure, which are the components of the smart grid. It was aimed to put this system put into practice with the legislative regulation within the scope of the same study.

In addition to the aforementioned activities, the Company participates in panels and conferences held online in order to follow innovative developments, makes domestic and international technical trips, holds meetings with sector stakeholders on technical issues, participates in training sessions that will increase the knowledge and experience of its personnel, and responds to information requests regarding its fields of activity.

Strategic Planning Directorate Activities

The 2021 Performance Evaluation Report on our Strategic Plan prepared in line with the provisions of the General Investment and Financing Program of State Economic Enterprises and Subsidiaries for 2021 was sent to the Presidency of Strategy and Budget, Ministry of Energy and Natural Resources and Ministry of Treasury and Finance with our letter dated 28.03.2022.

The 2023 Performance Program of our Corporation was prepared and sent to the Presidency Strategy and Budget Directorate, the Ministry of Energy and Natural Resources and the Ministry of Treasury and Finance with our letter dated 07.07.2022.

The 2022 Performance Monitoring Report (6-monthly) prepared within the scope of TEDAŞ 2022 Performance Program was presented to the senior management.

It was ensured that our corporate goals monitored by the Ministry were identified, monitored and their realization status was tracked and entered into the "Goal-Based Performance and Competency Evaluation System".

In the 2022 Annual Program of the Presidency of the Republic of Türkiye, studies were carried out on the measures and activities for which our Corporation is responsible.

Studies were carried out within the scope of the Decision Support Systems Project of the Ministry of Energy and Natural Resources.

The data on the targets included in the Strategic Plan of the Ministry of Energy and Natural Resources, with which our Corporation cooperated, were consolidated and entered into the Strategic Plan Monitoring, Evaluation and Reporting Application (SPİDER).

Studies have been performed in order to provide our Ministry with up-to-date information on the realization of monthly activities that are important for the public in our corporation and the field in which it operates.

Within the scope of the Project on Increasing the Effectiveness by Simplifying the Transactions in the Services Provided by the Central Units of our Ministry and our Related and Relevant Organizations, the monitoring, evaluation, reporting of the duties and services of our corporation and the announcement of the audit reports sent by ETKB and the follow-up of the results were performed.

Within the scope of Digital Türkiye activities carried out by the Digital Transformation Office of the Presidency of the Republic of Türkiye, data on the activities carried out by our Corporation requested by the Presidency were sent.

Preparation of the opinions and answers regarding the Audit Report of the Court of Accounts of our Corporation in coordination with the relevant units, preparation process for the audit meetings of the PEE Sub/Upper Commission and preparation of the answers to the questions directed to our Corporation by the Deputies in the PEE Sub/Upper Commission audit meetings in coordination with the relevant units were carried out.

Regulations regarding the requests received from the units related to the Electricity Market were forwarded to the relevant institutions.

Information requests in relation to the issues in the Presidency's field of duty within the scope of the Law on the Right to Information No. 4982 have been met.

Written questions about the field of duty of our Presidency have been replied.

Information note, research and document preparation studies were performed on various subjects.

Activities Conducted within the Scope of Specification Development

Within the scope of the preparation and updating of the Technical Specifications of the materials used in electricity distribution plants, 5 Technical Specifications indicated below entered into force during the year;

- TEDAŞ-MLZ/96-019.B Technical Specification for Metal Oxide Composite Silicon Surge Arrester without Arc Gap for HV Systems,
- TEDAŞ-MLZ/2003-044.B marked Low Voltage Knife-type Fuse and Replacement Device (Switching Device) Technical Specifications,
- TEDAŞ-MLZ/2005-051.A marked Technical Specification for 0,6/1kV, Suspension Stranded, Bundled, Insulated Aluminum Conductor Aerial Line (AER) Power Cables,
- TEDAŞ-MLZ/2022-076 marked Technical Specification for Conductor Connectors,
- TEDAŞ-MLZ/2022-077 marked Low Voltage Surge Arrester Technical Specification,

Besides;

- TEDAŞ-MLZ/2022-078 marked "Technical Specifications for Mobile HV/LV Distribution Transformer Centers" was completed and submitted to the approval of the General Directorate.
- TEDAŞ-MLZ/2022-079 marked Technical Specifications for Overhead Line Support Insulators and Accessories for AER Cables was prepared and presented to stakeholders for their views.
- Preliminary work on the TEDAŞ-MLZ/99-033.A marked Technical Specification for MV Cable Headers and Attachments was completed and Commission Approval was obtained.
- Preliminary work on the TEDAŞ-MLZ/2009-056 Technical Specifications for Cable Attachment and External Header was carried out.

Within the scope of type test report review and announcement of the results to the relevant parties in order to determine the conformity of the materials used in electricity distribution facilities with the Technical Specifications and related standards, type test report review studies were carried out on 19 main items, including *Low Voltage Blade Fuse and Replacement Device*.

As a result of the applications made within the scope of type test report review studies during the year;

- *Low Voltage Energy Cables*: 46 pcs,
- *Medium Voltage Cable Headers and Attachments*: 30 pcs,
- *Low Voltage Distribution Panels*: 1320 pcs,
- *Low Voltage Field Distribution Boxes*: 545 pcs,
- *MV/LV Distribution Power Transformers (Hermetic Type, Expansion Tank Type and Dry Type)*: 4077 pcs,
- *Concrete Enclosed HV/LV Distribution Transformer Centers*: 191 pcs,
- *Prefabricated Distribution Center and HV/LV Distribution Transformer Center Buildings*: 306 pcs,
- *SF6 Gas Insulated Metal Enclosed Modular Switchgear and Control Devices*: 183 pcs,
- *HV Air Insulated Metal Enclosed Modular Switchgear and Control Devices*: 1879 pcs,
- *Low Voltage Vertical Type Fused Load Disconnectors (VFLD)*: 605 pcs,
- *Battery-Redressor Groups*: 150 pcs,
- *Medium Voltage Disconnectors*: 63 pcs,
- *Medium Voltage Composite Silicone Suspension and Tension Insulators*: 47 pcs,
- *Low Voltage Blade Fuse and Switching Device*: 380 pcs

A total of 9,822 type tests were examined and the evaluation tables created were made available to our stakeholders.

Monitoring and Improvement of Service Quality in Electricity Distribution System

Using the outage tables of distribution companies, the Supply Continuity Report, which includes the number of outages, maximum daily number of outages, average outage duration per outage, average outage duration and number per user, was prepared regularly every month and service quality monitoring activities were carried out. Besides, the annual changes of the technical quality and supply continuity quality indicators of the electricity distribution system are monitored on a company basis.

It is checked whether the Supply Continuity and Commercial Quality tables of Distribution Companies are published on their websites in accordance with the "Quality Regulation on Distribution and Retail Sales Activities in the Electricity Market".

Work to review and develop service quality legislation continued in 2022.

Türkiye Electricity Distribution Sector Report of 2021

The "Türkiye Electricity Distribution Sector Report for 2021", which contains the view of the sector in the world and Türkiye, the place of TEDAŞ in the sector and its comparison with similar international organizations, has been prepared and published on the website of our corporation.

TEDAŞ Activity Report of 2021

"TEDAŞ Activity Report for 2021", which includes the activities of TEDAŞ General Directorate Central Units, Regional Directorates and Training Centers in 2021, was prepared and published in two versions, in Turkish and English, on the website of our Corporation.

2021 Türkiye Electricity Distribution and Consumption Statistics

Within the scope of the Official Statistics Program prepared on the basis of the Turkish Statistics Law No. 5429, 2021 Türkiye Electricity Distribution and Consumption Statistics was compiled by compiling annual data obtained from electricity distribution companies, incumbent supply companies, EÜAŞ, TEİAŞ, EPİAŞ and all OIZs holding distribution licenses, prepared in book format and made available to relevant institutions and organizations on the internet.

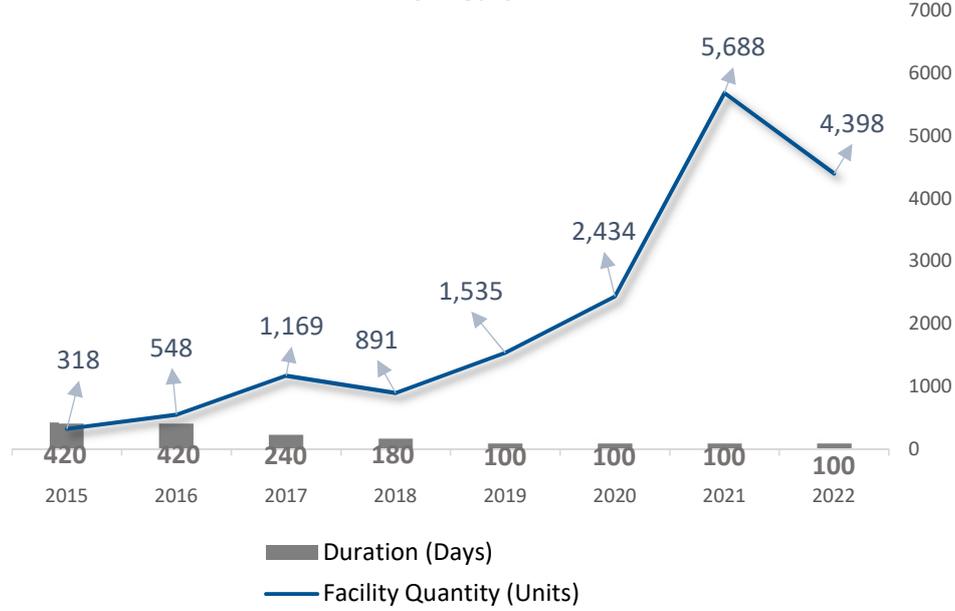
In the Electricity Distribution and Consumption Statistics of Türkiye in 2021 book, data such as distribution system data, number of subscribers, distribution of electricity consumption to sectors, loss-leakage amounts, rates, etc. are included on the basis of provinces and distribution regions.

Ç.11.7. Asset Management Department

Mapping and Expropriation Directorate Activities

Expropriation decision has been taken from the Board of Directors of our corporation for the facilities such as 2,731 Energy Transmission Lines and 1,918 Transformer Centers, Distribution Centers, Breaker Measurement Cabinets etc. in relation to the real estate procurement procedures.

The Number of Decisions of the Board of Directors of our Corporation for Years



A total of 729 Litigation Consents were obtained for various parcels of land for power transmission lines and facilities such as TR, DM, IM, KÖK, etc. belonging to various electricity distribution regions.

Within the scope of the "Target Based Performance and Competency Evaluation System" monitored by the Ministry of Energy and Natural Resources, the General Directorate has been assigned the target of "initiating the registration of finalized court decisions regarding price determination and registration cases and cases of expropriation without expropriation in the land registry within the specified period of time" for 2021. In this context, our Directorate is following up the registration procedures of the court decisions by the Regional Directorates within 10 days.

Within the scope of the Law on Access to Information, questions/requests/suggestions related to the field of activity of the Directorate asked by real and legal persons via CIMER channel and the information acquisition system e-mail were answered.

Our opinions on questions and requests from Public Institutions on issues related to the field of activity of our Directorate were reported.

Regarding the expropriation process under the QMS;

- Reconciliation Process
- Registration and Payment Process
- Urgent Expropriation Process
- Confiscating without Expropriating and Citizen Application Process

By adding 4 main processes above, the system was revised for 5 main processes of our Unit's activity and published in QDMS. Process Identity Cards were created for these new processes. Other forms and tables related to our Main Processes in QDMS have also been updated.

Under Article 19 of the Electricity Market Law No. 6446, in order to carry out the expropriation, acquisition and right establishment of the immovable properties touched by electricity distribution facilities in an effective, efficient and sustainable manner and in order to establish a certain standard regarding the real estate procurement transactions carried out by our General Directorate regarding distribution activities in the electricity market, the "Procedures and Principles Regarding the Procurement of Immovable Property" was approved by the Decision of our Board of Directors dated 18.11.2021 and numbered 36-4079 and published on the website of our Agency.

740 real estate valuations were checked.

The tender and analysis processes of the TEKBİS program were completed and the software phase started.

TAKBİS, MERNİS and Annotation Cancellation activities continued.

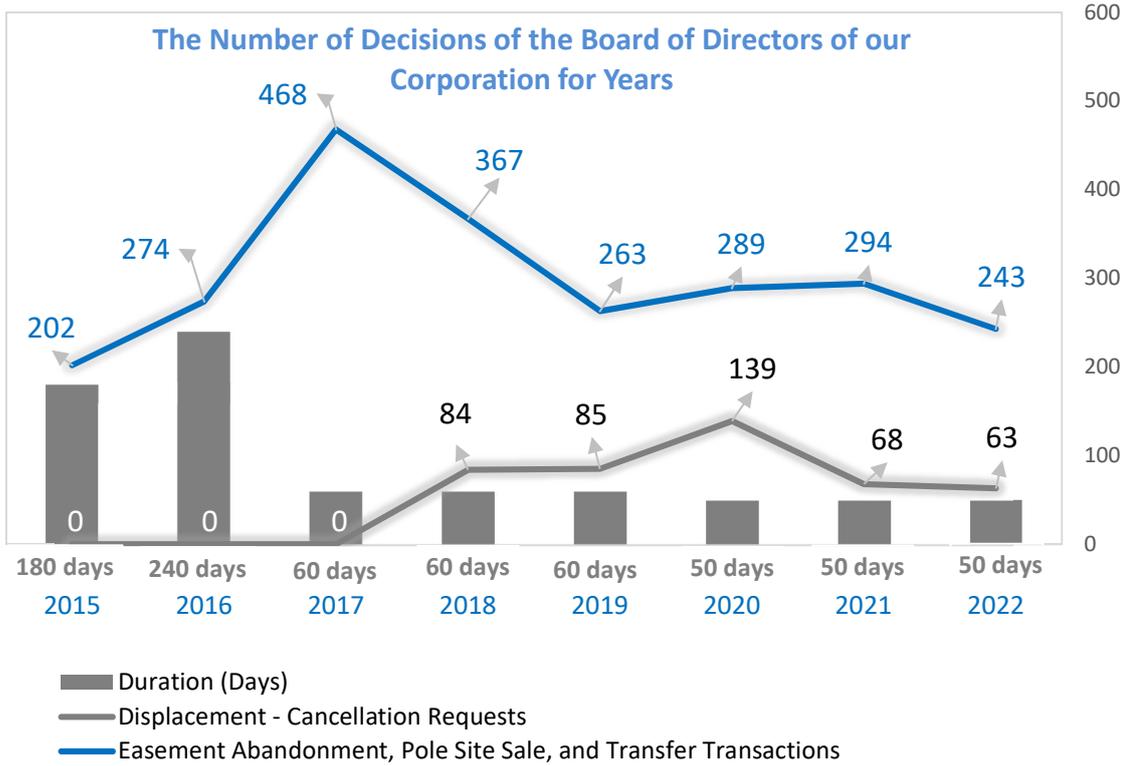
Real Estate Directorate Activities

1021 correspondences were made for the legal documents and documents requested with the provision of information and documents regarding the expert reports, warrants and expert/appraisal report procedures sent by the Courts regarding the real estates of our corporation and our electricity distribution facilities.

654 correspondences were made in relation to the permit procedures of the parts of the electricity distribution facilities of our corporation that hit the forest areas.

The requests for displacement and/or cancellation of electricity distribution facilities from third parties and public institutions and organizations for various reasons have been investigated on-site by the commissions established within the framework of the relevant legislation and a procedure has been established to obtain the approval of the General Directorate Authority and/or the Board of Directors Decision regarding the 65 electricity distribution facility displacement/cancellation request files sent to our Directorate after the examination in terms of ownership.

For various reasons, the easement rights under the authority of our Directorate-General, pole site sales, and real properties owned by our Directorate-General, which are requested by public institutions and organizations within the scope of Law No. 2942 on Expropriation and do not pose any problem in their transfer, have been subject to a total of 407 transaction processes, including obtaining the approval of the Directorate-General's Office and/or the Board of Directors for the transfer of these properties in exchange for payment



Valuation Report has been issued by performing on-site determinations for 81 immovable properties.

"TEDAŞ Immovables Determination Project", which was built on the basis of GIS (Geographic Information System) in order to determine whether approximately 23,587 immovable properties are used outside their purpose and control except for the pylon location used in electricity distribution activities, has been put into service and determinations have been started with controlled data flow in coordination with all TEDAŞ Regional Directorates.

In accordance with the Provisional Added Article 31 of the Electricity Market Law No. 6446, registration procedures have been started and 2,433 immovable properties were registered in the name of TEDAŞ General Directorate. Efforts are underway to register the remaining 2818 immovable properties with various in-kind and/or cash annotations (lien, mortgage, restriction, etc.) in the name of TEDAŞ General Directorate.

Activities carried out jointly by the Directorate of Real Estate and the Directorate of Mapping and Expropriation

The Directorate of Mapping and Expropriation and the Directorate of Real Estate responded to 11 CİMER and 14 Information Acquisition (bilgi@tedas.gov.tr) requests for external stakeholder requests that came as a common subject.

Construction Directorate Activities

Technical specification of TEDAŞ Erzincan Training and Certification Center for the strengthening of administrative-training, dining hall, lodging and dormitory buildings against

earthquake and Preparation of EKAT Site Projects has been prepared and service procurement tender has been initiated.

The project for the retrofitting and renovation of the Istanbul ESM building against earthquakes was completed and made ready for tender.

Activities of the Directorate of Immovable, Leasing and Forest Permit Operations

In order to meet the service location needs of TEDAŞ 18th Regional Directorate (Tekirdağ), the leasing process of the immovable property in Tekirdağ city center was completed.

In order to meet the service location needs of TEDAŞ 3rd Regional Directorate (Kahramanmaraş), the leasing process of the immovable property in Kahramanmaraş city center was completed.

In order to meet the service location needs of TEDAŞ 21st Regional Directorate (Samsun), the leasing process of the immovable property in Samsun city center was completed.

96 correspondences were made for the permission procedures of the parts of the electricity distribution facilities belonging to our General Directorate, located at the forest areas.

A total of 253 correspondence has been made for the legal documents and documents requested with the provision of information and documents regarding the expert reports, warrants and expert/appraisal report procedures sent by the Courts regarding the real estates of our corporation and our electricity distribution facilities.

Ç.11.8. Department of Development Management

Training Activities

In 2022, 32.75 man*hours of in-service training was provided for the personnel of our Corporation. These training sessions were carried out in 70 different training programs under the following 6 main headings.

- Personal Development Training
- Vocational Development Training
- Quality Management Systems Training
- Legislation Training
- Information Technology Training
- Enterprise Resource Management User Training

External Training

In 2022, a total of 8,866 people were trained by our corporation for the electricity distribution sector, including Electricity High Current Facilities (EKAT) License to Work Under High Voltage, Occupational Health and Safety, Engineer / Technician / Operator Development Training.

2022 ESM TRAINING TABLE

Ankara ESMM	2,389 persons
Erzincan ESMM	2,478 persons
Istanbul International ESMM	2,384 persons
İzmir ESMM	1,615 persons
Total	8,866 persons



Vocational Training and Internship Activities

In the 2022-2023 academic year, 47 senior vocational high school students received vocational training and 48 vocational college/university students received compulsory internship in the central and provincial units of our corporation.

TEDAŞ Digital Workshop System Activities

In order to increase the effectiveness and efficiency of all technical training organized for the electricity distribution sector, the entire distribution network was modeled and transferred to the digital environment through virtual reality (VR), augmented reality (AR), problem simulation system, digital experiment system and interactive information system technologies and TEDAŞ Digital Workshop System was established.

TEDAŞ Digital Workshop System was put into service at the Training and Certification Center Directorates, and thanks to these applications, the participants of the training had the opportunity to perform all breakdown, maintenance and repair works for the distribution network with the help of only a virtual reality glasses and a tablet.



Certificate of Conformity Approval for Electronic Electricity Meters

For the approval of the compliance of Electronic Electricity Meters used in electrical energy measurement with the "TEDAS-MLZ/2017.062.A Marked Electronic Electricity Meters Technical Specification", a total of 22 meter approval applications, 18 three-phase meters and 4 single-phase meters, were made by meter manufacturers in 2022.

In accordance with the said specification of the meters for which a conformity approval application has been made; A total of 18 meters, including 5 single-phase and 13 three-phase meters, were given a Certificate of Conformity Approval in accordance with the "TEDAS MLZ/2017-062.A Technical Specifications for Electronic Electricity Meters" by conducting file review, function tests and measurement tests.



Vocational Examination and Certification Activities

Our corporation was accredited by TÜRKAK on 12.03.2019 within the scope of TS EN ISO/IEC 17024 General Requirements for Personnel Certification Bodies standard. It was authorized by the Vocational Qualification Authority (MYK) on 18.07.2019 and became an Authorized Certification Body.

Our corporation continues its examination and certification activities in 12 professions where it is authorized to issue certificates. In 2022, a total of 153 people who were successful in exams and certification activities were given vocational qualification certificates.

Management System Activities

- Monitoring the processes related to the management system certificates received by our corporation and taking the necessary actions,
- Supporting the work to be carried out by the executive units in fulfilling the relevant standard requirements for the establishment of the management systems needed according to the fields of activity of our corporation and including them in the Integrated Management System (EYS) studies,
- Ensuring the continuity of the management systems certificates obtained by our corporation and renewing them when necessary and carrying out certification studies for newly established management systems,
- Maintaining and improving management systems in all units of our corporation through the Integrated Management System Software (QDMS),
- Implementation and maintenance of the Integrated Management System in all units of the Corporation,
- Implementation of the Individual Suggestion System in our corporation and the execution of activities for the participation of all personnel are carried out.

Internal Control System Activities

Work and operations are carried out for the maintenance of the Internal Control System, compliance with the requirements of the standard, coordination, preparation of compliance action plans, preparation of the internal control system evaluation report and follow-up of the activities to be carried out.

Corporate Performance Management System Activities

Within the scope of the Corporate Performance Management System, focus group meetings are held to discuss the targets of the Head Office Central Units and Regional Directorates. TEDAŞ Corporate Scorecard Score is determined by evaluating and analyzing the targets. The Aims and Objectives Evaluation Report is submitted to the senior management periodically throughout the year.

Activities Regarding the Duties, Authorities and Responsibilities of the Central and Provincial Organization

The Directive on Duties, Authorities and Responsibilities of the Central and Provincial Organization was updated in order to establish the job descriptions of our organization and to improve the job descriptions when needed, and entered into force with the Board of Directors Decision dated 24.06.2022 and numbered 20-1693.

Activities for Personnel Competency

Within the scope of the aim of "Improving Corporate Capacity" in the Strategic Plan of our corporation, the Individual Competency Management System and Workload Analysis and Tracking System were established and pilot implementation continues.

Process Improvement Activities

A Process Mapping Project is being carried out to improve the main processes and sub-processes in our corporation. Within the scope of this project, the project team and working methodology were established and the first phase of the project plan, the improvement of the main processes, was completed.

Ç.11.9. Department of Information Technologies

The establishment of the Cyber Security Operation Center (SGOM), which includes the monitoring and intervention of 17 relevant and related Institutions affiliated to MENR, has been completed within the Ministry of Energy and Natural Resources. Within the scope of the project, the installation and commissioning of software and hardware for strengthening BT and OT infrastructures, Firewall, End User Management, Penetration Tests, Network and System Management, Authentication Systems, Application Security Systems, Risk Management Systems, Data Classification, monitoring and intervention management were controlled.

An electronic education infrastructure has been established in order to realize time and space independent education programs. Besides, the establishment of the online TEDAŞ Academy Platform, which strives to raise awareness against cyber-attacks, has been completed and efforts to provide its continuity keep up.

Corporate Reporting System has been implemented and integrated with business intelligence applications.

The system, the software of which was developed for remote reading of General Lighting OSOS meters and determination of the accuracy of accruals, was commissioned.

The dissemination of the use of portal technologies has been carried out and the transition to the new version of TEDAŞ Corporate Information Portals has been completed as Intranet (Internal Network) and Extranet (External Network).

Domain Password Change (DPD) Software, which enables users to change their passwords through the system, has been activated.

With the Determination of Immovables Project, it has been provided that the immovables in the possession of TEDAŞ can be determined and controlled on site with mobile GIS site solutions, the information can be processed instantly and the current and collected positional and verbal information of the immovables can be monitored and managed from the center through the administrator screens and GIS web applications.

The task tracking project (www.gorevtakip.tedas.gov.tr) enables the tracking, execution and reporting of tasks at the management level.

With the Corporate Inventory Management and Project Approval System (KEYPOS) project, open source software development studies have been initiated based on the requirements analysis and design documents obtained in the analysis and design studies and to meet the current needs of the Agency's business processes (Network Inventory Management, Project Approval, Acceptance Approval) based on Geographic Information Systems. In this framework, digitalization of business processes and monitoring of network inventory on Geographic Information Systems will be ensured within the framework of corporate standards to be determined.

In the new General Directorate building KLMN block, in order for the personnel of the institution to benefit from the wireless internet access service, efforts have been made to disseminate access in all the locations moved.

In order to ensure data security in the Internet Protocol (IP) layer, a new IP Security Protocol (IPSec) infrastructure has been designed with the Distribution Companies and all connections have been activated.

Video conference calls with Regional Directorates, Training and Certification Centers, and Central Campus were conducted in a quality, safe and fast manner on the corporate network (konferans.tedas.gov.tr) and developed on the system, the user capacity was increased in order to organize meetings at the same time and the system was ensured to continue its service with a more user-friendly interface. On the other hand, virtual meeting rooms have been opened to all Presidencies, Regional Directorates and Training and Certification Centers in the institution.

Configuration backups of the corporate network devices have been received and the software, where the values such as operating systems, memory occupancy rates, device temperature values and port usage rates can be monitored on a daily basis, has been put into use.

In secure access to corporate applications, the use of Virtual Private Network (VPN) is accessed to the entire corporate network with Two-Step Authentication (2FA) and connections are established and managed.

Corridor closure work, virtualization and database systems infrastructure renewal work, maintenance-repair of physical systems, air conditioning, generator, UPS, energy panels, fire extinguishing systems, water detection system, fingerprint access systems controls and maintenance-repair works were carried out within the General Directorate and Eskişehir Disaster Recovery Center (FKM).

A study was carried out to ensure that the web services received or exported by the software were managed from a central location.

Training was received on big data and the use of Objective Database technologies was started.

By evaluating the end user as a customer and increasing the quality of service, Help Desk has been established and efforts are being carried out to increase the quality of service.

The separation studies of the devices that have completed their economic life have been performed.

In the TEDAŞ Real Estate and Expropriation Information System software, software work continues for additional improvements in Belgenet integration, Legal Module and Expropriation module.

In the Project Acceptance and Tracking System (PKTS) software, invoices are sent to the BYS software via web service.

General Directorate and Regional Directorates, 3rd Party Project Acceptance and Tracking System (PKTS) software, which tracks the procedures of the Project Approval and Acceptance process of the 3rd Parties and Distribution Companies, has been put into operation.

LDAP Authentication Software, which consists of 12 web services, and developed to enable TEDAŞ users to connect to the internal applications of the Ministry of Energy and Natural Resources with LDAP user information from a central service and to eliminate the need to create a user name and password for each application, has been commissioned.

Occupational Health and Safety Software has been developed and commissioned.

Information Technology (IT) related needs of TEDAŞ General Directorate Headquarters and affiliated Regional Directorates and Training and Certification Centers were collected and procurement activities were carried out.

The old Windows-based IMS software prepared with old technology, was tendered to make it compatible with today's legislation and security standards by using new web-based technologies and to make it software changeable. Analysis and design studies are ongoing.

Based on the approval of the Minister, the collection of requests and procurement activities related to the needs of the relevant and related institutions and organizations affiliated with our Ministry (Ministry of Energy and Natural Resources) regarding Information Technologies (IT) and Operational Technologies (OT) were carried out.

User manuals related to the corporate applications produced have been prepared and training sessions have been given to the relevant units about the programs.

2nd level certificate has been obtained in Spice (TS ISO/IEC 15504) standard.

In accordance with the Personal Data Protection Law (PDPL), efforts have been made to increase awareness and TEDAŞ's Personal Data Processing Inventory has been issued.

The procurement processes of the software (QDMS) related to the Central Integrated Management System started in 2019 and their installation and training were completed in 18 institutions affiliated to the Ministry of Energy and Natural Resources.

Certification and awareness raising activities of TS EN ISO/IEC 27001:2013 Information Security Management System (ISMS) have been completed as General Directorate, Regional Directorates, Training and Certification Centers and Eskişehir Disaster Recovery Center (FKM).

In accordance with TS 13298 Electronic Document Management Standard, Belge.NET and Central Arşiv.NET Project have been commissioned.

The General Lighting Mobile Notification program was completed with the development of software again as the Electricity Failure and Lighting Notification program in order for citizens to report power outages and malfunctions.

Software has been developed and commissioned to ensure that lodging applications, scoring, assignments and changes are made.

Software was developed and commissioned for the publication of Türkiye Electricity Distribution and Consumption Statistics.

Software was developed and commissioned to publish TEDAŞ Led luminaires and unit price book on the internet.

In accordance with EPDK regulations, software work is underway to integrate and operate the TEDAŞ Maintenance System with the Maintenance Tracking System of EDAŞs.

Software was developed and commissioned for online applications, payments, exams, scoring and notifications of EKAT training.

Software was developed and commissioned for conducting and reporting TEDAŞ surveys in digital environment.

Software development with new technology has been started for TEDAŞ Real Estate and Forestry Permits.

TEDAŞ Workload and Performance system software is being developed.

The software belonging to TEDAŞ was moved to the Ministry's servers.

Ç.11.10. Department of Financial Affairs

Within the framework of the legislation in force, the activities of our corporation have been carried out to carry out its activities in financial matters, to prepare the annual financing program and budget, and to ensure that the quarterly and annual balance sheet is issued in a timely manner. It has been ensured that the works and transactions in the Financial Affairs Department are carried out in accordance with the legislation, the decisions taken by the competent authorities and the orders given, effectively, efficiently and economically.

Our receivables, which were taken over at the date of privatization of the distribution companies, were included in the restructuring. The debts of the subscribers who apply for configuration are structured and their collections are monitored.

RESTRUCTURING OF TEDAŞ'S RECEIVABLES FOR 2022		
SUBSCRIBER GROUP	RESTRUCTURED	
	Number of Subscribers	Number of Subscribers
GOVERNMENT AGENCY	76	980,630
AGRICULTURAL IRRIGATION	15,147	454,796,638
OTHER	171	1,514,912
TOTAL	15,394	457,292,180
MUNICIPALITIES	Number of Municipalities	Number of Municipalities
	52	99,781,796
GRAND TOTAL	15,446	557,073,976

COLLECTION AMOUNT OF TEDAŞ'S RECEIVABLES FOR 2022		
SUBSCRIBER GROUP	COLLECTION AMOUNT	
	Number of Subscribers	Number of Subscribers
GOVERNMENT AGENCY	643	1,510,018
AGRICULTURAL IRRIGATION	10,201	67,350,871
OTHER	746	797,245
TOTAL	11,590	65,213,713
MUNICIPALITIES	Number of Municipalities	Number of Municipalities
	285	389,590,471
GRAND TOTAL	11,875	454,804,184

Ç.11.11. Department of Human Resources

Activities for Meeting Personnel Needs

Within the scope of Article 4 of the General Investment and Financing Decree of State Economic Enterprises and Subsidiaries for 2022;

- a) 7 personnel through open appointment,
- b) 1 personnel within the scope of Law No. 4046 on Privatization Practices,
- c) 2 personnel through inter-institutional transfer,

The appointment of a total of 10 personnel was completed.

In addition, within the scope of Article 5 of the aforementioned Decree titled Additional Appointments, additional authorization was obtained for the open appointment of 7 personnel, 2 personnel have taken office and the procedures for the appointment of 5 personnel are ongoing.

Activities for Meeting Personnel Needs

In order to provide that the positions and positions required by our corporation are brought in accordance with the Article 3 of the Decree Law No. 399 and the Main Status of our Corporation, a request for cancellation/formation has been made in accordance with the Article 4 of the Decree Law No. 399 and the provisions of the Communiqué No. 2013/3 on the cancellation and formation of staff/positions of Public Economic Enterprises and Subsidiaries. With the Presidential Decree No. 2022/631 on the Cancellation and Creation of Staff/Positions of Some State Economic Enterprises published in the Official Gazette dated 06.12.2022 and numbered 32035, 57 staff/positions were canceled and 605 staff/positions were created.

Activities Related to Personnel Policy

Upon the decision of the Privatization High Council of our Corporation dated 02.04.2004 and numbered 2004/22, the privatization procedures of the companies carrying out electricity distribution activities were started and completed on 30.09.2013. In the 13-year period in the scope and program of privatization, the need for personnel could be met by non-union workers subject to the Labor Law No. 4857 within the scope of the permission granted by the Privatization Administration Our Corporation was removed from the scope and program of privatization with the decision of the High Council of Privatization dated 25/04/2017 and numbered 2017/12 and returned to its former status, and our Main Status was published in the Official Gazette dated 14.02.2018 and numbered 30332. After these developments, new personnel recruitment is carried out in accordance with the provisions of the Decree Law No. 399. In addition, it has been evaluated that the personnel working in out-of-scope positions or non-union worker positions subject to the Labor Law numbered 4857 should be made compatible with the Article 3 titled "Types of employment" of the Decree Law numbered 399, and our proposal for making legal arrangements to ensure the transition of the personnel working in out-of-scope positions and non-union worker positions subject to the Labor Law numbered 4857 to the existing staff/positions and to the staff subject to the list numbered I and to the positions subject to the list numbered II of the Decree Law numbered 399 has been sent to the Legal Consultancy.

In addition, within the scope of Article 4, paragraph 7 of the Presidential Decree dated 11.10.2022 and numbered 6206 on the General Investment and Financing Program of State Economic Enterprises and Subsidiaries for 2023 published in the Official Gazette dated 12.10.2022 and numbered 31981, the transition of personnel working in out-of-scope positions subject to the Labor Law numbered 4857 or in non-union worker positions to contractual status has been regulated. In this context, Procedures and Principles were prepared, applications were received between 12.10.2022-10.11.2022, and oral exams were held between 12.12.2022-23.12.2022. Appointment procedures are ongoing.

Activities Related to Human Resources Management

Pursuant to Provisional Article 1 of the Civil Servants Disciplinary Regulation titled "Harmonization of public administrations", the Regulation on Disciplinary Supervisors of the General Directorate of Turkish Electricity Distribution Corporation has been updated and entered into force after being published in the Official Gazette dated 11.03.2022 and numbered 31775.

In line with the amendments made to the General Regulation on the Principles of Promotion and Title Change in Public Institutions and Organizations, the Regulation on Promotion and Change of Title of the General Directorate of Turkish Electricity Distribution Corporation has been updated and entered into force after being published in the Official Gazette dated 15.05.2022 and numbered 31836.

The Regulation on Contracted Personnel Registry Supervisors of the General Directorate of Turkish Electricity Distribution Corporation was prepared and entered into force after being published in the Official Gazette dated 08.10.2022 and numbered 31977.

Ç.11.12. Department of Support Services

Administrative Services, Social Services, Civil Defense and Security, Procurement and Logistics, General Documents and Archives Directorates provided procurement, warehouse, logistics, lodging, sports facilities, tea rooms, general documents, archives and documentation, official garage, security and civil defense services.

Civil Defense and Security Activities

8 Agency personnel and 126 private security personnel provide protection and security services at Bahçelievler Campus, Gölbaşı Social Facilities, Ankara Training and Certification Center, International Training and Certification Center, Istanbul Training and Certification Center, Vaniköy Operation Facilities, TEDAŞ 3rd Regional Directorate, and TEDAŞ 6th Regional Directorate. Security controls are carried out with Camera, Card Access and License Plate Recognition Systems in the units of our Corporation. With the Mobilization Resource Planning System (SEKAPS), the needs of our Corporation in case of Mobilization and State of War are entered into the system.

Social Service Activities

Management services were provided for the lodgings in the Central and Regional Directorates and Training and Certification Centers of our Corporation.

The works and transactions related to a total of 18 rented tea shops were carried out.

A total of 60,590 people benefited from the Gölbaşı Sports Facility Complex, including 19,191 people from the swimming pool, 17,493 people from the indoor sports hall and 23,906 people from the cafeteria.

General Document and Archive Activities

General paperwork of the General Directorate and archive and documentation works in the central and provincial organizations of the General Directorate were carried out.

The number of incoming documents was realized as 300,143 and the number of outgoing documents as 313,137.

In the archives of 15 Central Units, 19 Regional and 4 ESM Directorates and 19 Electricity Distribution Companies affiliated to our General Directorate, sorting and destruction operations and inventory studies have been completed.

Unit	Number of Units Conducting Disposal Activities	Number of Disposed Folders	Number of Inventory Lists (Number of Folders)
Center (3 Directorates and 12 Presidencies)	6 Presidencies	16,422	178,323
21 Regional Directorates	4 Regions	7,475	180,059
4 Training and Certification Directorates	-	0	1,319
Total	10	23,897	359,701

Purchasing and Logistics Activities

In line with the requests of the central organization of our Ministry and affiliated, related and associated institutions and organizations regarding Information Technology (IT) and Operational Technology (OT) related to their activities and the requests of the units of our General Directorate, all works and procedures for the procurement of goods, services, consultancy and construction works were carried out through tenders and direct procurement procedures.

The management and administration of the central warehouse located in the Gölbaşı campus of our Corporation was provided and the period transfer transactions of all warehouses existing on the system were carried out.

In accordance with the Operating Rights Transfer Agreements (İHDS), all works and transactions were carried out for the payment of All-Risk insurance fees taken out by EDAŞ with TEDAŞ General Directorate as the beneficiary.

The return, withdrawal from traffic, registration, system registration, transfer, etc. of the materials, vehicles and construction equipment that arise in our General Directorate or that are left to the use of Electricity Distribution Companies within the scope of the Operating Rights Transfer Agreements (İHDS) and then returned to our General Directorate due to the lack of need, and whose service is not needed, were realized and sales transactions were carried out.

Activities Related to Technical Works

Coordination has been provided for the realization of the works and procedures related to the maintenance, repair and renovation needs of the service buildings, additional equipment and lodgings, electrical, machinery, construction and mechanical issues in the headquarters and provinces of the General Directorate.

Activities Related to Transportation Works

Procurement and business planning of official and leased vehicles used within the scope of transportation services needed for the fulfillment of official works and transactions in the central and provincial organizations of our General Directorate.

Ç.11.13. Regional Directorates

- Performing project approval/acceptance procedures of the facilities in the area of responsibility within the scope of its authority,
- Checking if General Lighting inventory update and General Lighting failure notifications are made within the periods specified in the legislation,
- Participating in provincial lighting commissions
- Performing office and field control procedures of displacement/cancellation requests,
- Controlling and reporting the physical realizations of the distribution company's investment projects in the field,
- Performing the supervision of maintenance and repair works of distribution companies,
- Performing office and land controls of expropriation files,
- Following up the forest permit processes by controlling the office and land of the forest permit files,
- Conducting settlement negotiations within the scope of expropriation procedures,
- Carrying out the works and procedures related to the cases followed by the Regional Directorate,
- Execution of works and transactions within the scope of İHDS,
- Participation in AFAD activities,
- Evaluation of applications received through CIMER / Information Acquisition etc,
- Inspecting the entire general lighting system twice a year and ensuring that all luminaires are lit,

The above activities were carried out.

Ç.11.14. Directorate of Board of Directors

NUMBER OF MEETINGS AND DECISIONS OF TEDAŞ BOARD OF DIRECTORS IN 2022

	MONTHS	DATE	NUMBER OF MEETINGS	NUMBER OF DECISIONS
2022	January	05/11/14/26/31 January 2022	5	283
2022	February	4/10/15 February 2022	3	177
2022	Mart	08/09/24/30 March 2022	4	511
2022	April	15/25/27 April 2022	3	369
2022	May	18/26 May 2022	2	102
2022	June	09/15/24 June 2022	3	261
2022	July	04/06/18/21/26/29 July 2022	6	426
2022	August	01/03/08/12/23/25/31 August 2022	7	257
2022	September	07/20/22/28 September 2022	4	193
2022	October	05/13/14/20 October 2022	4	305
2022	November	01/08/09/29 November 2022	4	171
2022	December	02/05/06/07/13/19/21/30 December 2022	8	581
TOTAL			53	3,636

Ç.11.15. Health Services and Occupational Safety Directorate

Personal protective equipment was supplied and distributed to our employees of the Corporation. Risks identified for KLMN block within the scope of occupational health and safety risk assessment were eliminated. Central campus emergency evacuation and injured transport first aid drills were carried out. Preparation of the Electricity Distribution Sector Occupational Accident Statistics, execution of transactions related to the Occupational Health and Safety Board, provision of occupational health and safety trainings for the headquarters employees of the General Directorate, participation in national and international occupational safety events and activities related to the TSE ISO 45001 OHS Management System were carried out.

Diagnosis and treatment services are provided to the personnel of the General Directorate and health screenings such as Tetanus, Hepatitis, sugar measurement, blood pressure monitoring were carried out in 2022. Activities such as emergency and general outpatient clinic services, workplace medicine, basic preventive medicine services, blood collection, injections, dressings, etc. were carried out and 394 employees of our General Directorate were given applied first aid training and certification was issued.

D.FINANCIAL STATUS

Our corporation has objectives included in the 2019-2023 Strategic Plan, objectives included in the Annual Program of the Presidency and Corporate Objectives followed by the Ministry of Energy and Natural Resources. These objectives are followed and monitored by our corporation and related higher organizations.

The tables and rates showing the financial position of our corporation are presented below.

$\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Short - Term Liabilities}} \times 100$	3.76	CURRENT RATIO: It shows how many TL current assets the entity has against short-term liabilities of 1 TL. The purpose of the calculation of the current ratio is to measure the ability of the entity to pay its short-term debts and to determine if the net business capital (current assets – short-term liabilities) is sufficient. The current ratio is expected to be above 1.
$\text{Liquidity Ratio} = \frac{(\text{Current Assets} - \text{Stocks})}{\text{Short - Term Liabilities}} \times 100$	3.76	LIQUIDITY RATIO: Although it is possible to convert some of the current assets into money in a very short time, the conversion of the stocks of products among the current assets into money varies according to their qualifications and economic conditions. This ratio is calculated by deducting the stocks from the current assets, which may take quite a while to be converted into cash. The ratio is expected to be above 1.
$\text{Cash Ratio} = \frac{\text{Liquid Assets} + \text{Securities}}{\text{Short - Term Liabilities}}$	0.88	CASH RATIO: This ratio reveals the power of the business to pay its short-term debts if its sales stop and it cannot collect its receivables and it has difficulty in converting its stocks into cash.
$\text{Borrowing (Financial Leverage Ratio)} = \frac{\text{Foreign Liabilities}}{\text{Total Assets}} \times 100$	50.06	BORROWING (FINANCIAL LEVERAGE RATIO): This ratio shows the extent to which the entity's assets are funded by foreign funds. In general, financial leverage of 1/2 is considered normal.
$\text{Financial Adequacy Ratio} = \frac{\text{Equity}}{\text{Foreign Resources}} \times 100$	1.00	FINANCIAL ADEQUACY RATIO: It shows the relationship between the equity of the enterprise and the foreign resources that it is provided by borrowing. The high ratio indicates that the equity contribution is higher than foreign funds in the financing of the enterprise, while the low ratio indicates that the equity contribution is less than foreign funds. It is accepted that the financing rate is close to or above 1.
$\text{Borrowing Coefficient Ratio} = \frac{\text{Foreign Resources}}{\text{Equity}} \times 100$	1.00	BORROWING COEFFICIENT RATIO: It shows how many times the equity is borrowed. The ratio of 1 is generally considered sufficient in terms of equity and foreign fund balance.
$= \frac{\text{Ratio of Fixed Assets to Total Assets}}{\text{Total Assets}} \times 100$	25.46	RATIO OF FIXED ASSETS TO TOTAL ASSETS: This ratio is obtained by dividing by the total assets of the fixed assets. It indicates to what extent the asset total consists of fixed assets. The ratio of fixed assets varies according to the structure and field of activity of the enterprise.

TEDAŞ STATEMENT OF FINANCIAL POSITION

FINANCIAL STATUS	Previous Period 31.12.2021	Current Period 31.12.2022
	One Thousand TL	One Thousand TL
ASSETS		
Current Assets		
Liquid Assets	5,232.93	30,882.56
Securities	1,289,917.78	1,660,618.05
Trade Receivables	2,385,633.56	2,046,146.78
Other Receivables	3,197,970.85	3,416,373.89
Stocks	4,225.35	3,451.78
Construction and Repair Contract Costs Over the Years	-	-
Prepaid Expenses and Accrued Expenses for Future Months	13,679.10	19,899.88
Other Current Assets	5,992.45	9,175.63
TOTAL CURRENT ASSETS	6,902,652.03	7,186,548.57
Fixed Assets		
Trade Receivables	-	-
Other Receivables	-	-
Financial Fixed Assets	-	-
Tangible Fixed Assets	2,056,527.35	2,144,742.54
Intangible Fixed Assets	103,023.93	309,834.80
Depletable Assets	-	-
Prepaid Expenses and Income Accruals for Future Years	-	-
Other Fixed Assets	-	-
TOTAL FIXED ASSETS	2,159,551.28	2,454,577.34
TOTAL ASSETS	9,062,203.31	9,641,125.91
RESOURCES		
Short Term Liabilities		
Financial Payables	367,498.00	354,328.78
Trade Payables	171,942.41	198,045.98
Other Payables	1,050,507.36	1,089,225.89
Advances Received	56,094.14	78,125.10
Construction and Repair Billings Spread Over Years	-	-
Taxes and Liabilities Payable	22,503.25	29,159.74
Provisions for Payables and Expenses	-	-
Income and Expense Accruals for Future Months	148,418.86	162,966.70
Other Short-Term Liabilities	-	-
TOTAL SHORT-TERM LIABILITIES	1,816,964.02	1,911,852.19
Long Term Liabilities		
Financial Payables	1,715,981.23	1,975,545.57
Trade Payables	413,384.36	412,906.28
Other Payables	-	-
Advances Received	-	-
Provisions for Payables and Expenses	78,250.03	87,625.80
Income and Expense Accruals for Future Months	280,116.30	438,821.22
Other Long Term Liabilities	-	-
TOTAL LONG TERM PAYABLES	2,487,731.91	2,914,898.86
Equities		
Paid-in Capital	21,324,116.67	21,324,116.67
Capital Reserves	1,307,631.25	1,307,631.25
Profit Reserves	311,401.44	311,401.44

FINANCIAL STATUS	Previous Period 31.12.2021	Current Period 31.12.2022
	One Thousand TL	One Thousand TL
Retained Earnings	-	-
Retained Losses (-)	-18,079,645.64	-18,185,641.97
Net Profit (Loss) for the Period	-105,996.34	56,867.47
TOTAL EQUITIES	4,757,507.38	4,814,374.85
TOTAL RESOURCES	9,062,203.31	9,641,125.91

TEDAŞ INCOME STATEMENT FOR 2021-2022

PROFIT-LOSS DISTRIBUTION	Previous Period 31.12.2021	Current Period 31.12.2022	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
1-GROSS SALES	652,525	1,031,712	379,188	58%
Domestic Sales	525,716	897,382	371,667	71%
Overseas Sales	-	-	-	-
Other Income	126,809	134,330	7,521	6%
2-DISCOUNTS FROM SALES	43,204	43,084	(120)	-0,3%
Sales Returns (-)	43,204	43,084	(120)	-0,3%
Sales Discounts (-)	-	-	-	-
Other Discounts (-)	-	-	-	-
3-NET SALES	609,321	988,628	379,308	62%
4- COST OF SALES (-)	437,355	696,082	258,727	59%
Cost of Products Sold(-)	-	-	-	-
Cost of Commercial Goods Sold (-)	-	-	-	-
Cost of Services Sold (-)	437,355	696,082	258,727	59%
Other Sales Cost (-)	-	-	-	-
5- PROFIT OR LOSS FROM GROSS SALES	171,966	292,546	120,580	70%
6-OPERATING EXPENSES	318,029	326,590	8,561	3%
Research and Development Expenses (-)	-	-	-	-
Marketing, Sales and Distribution Expenses (-)	-	-	-	-
General Administrative Expenses (-)	318,029	326,590	8,561	3%
7-OPERATING PROFIT OR LOSS (5-6)	(146,063)	(34,044)	112,019	77%
8-INCOME AND PROFIT FROM OTHER ORDINARY OPERATIONS	289,287	364,409	75,123	26%
Dividend Income from Affiliates	-	-	-	-
Dividend Income from Subsidiaries	-	-	-	-
Interest Income	131,765	195,812	64,046	49%
Commission Incomes	-	-	-	-
Provisions for Doubtful Receivables	14,632	22,102	7,469	51%
Foreign Exchange Profits	30,131	25,039	(5,092)	-17%
Other Income and Profit from Operations	112,758	121,457	8,699	8%
9- EXPENSES AND LOSSES FROM OTHER ORDINARY OPERATIONS (-)	105,518	21,808	(83,711)	-79%

PROFIT-LOSS DISTRIBUTION	Previous Period 31.12.2021	Current Period 31.12.2022	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
Commission Expenses (-)	-	-	-	-
Provision Expenses (-)	42,566	5,747	(36,819)	-86%
Foreign Exchange Losses (-)	11,292	15,827	4,535	40%
Rediscount Interest Expenses (-)	-	-	-	-
Other Expenses and Losses (-)	51,661	234	(51,427)	-100%
10-FINANCING EXPENSES (-)	231	307	76	33%
Short Term Borrowing Expenses (-)	231	307	76	33%
Long Term Borrowing Expenses (-)	-	-	-	-
11-ORDINARY PROFIT OR LOSS	37,474	308,250	270,776	723%
12-EXTRAORDINARY INCOME AND PROFITS	293,808	137,169	(156,639)	-53%
Income and Profits of the Previous Period	289,541	136,559	(152,982)	-53%
Other Extraordinary Income and Profits	4,267	610	(3,657)	-86%
13-EXTRAORDINARY EXPENSES AND LOSSES (-)	437,278	388,552	(48,727)	-11%
Expenses and Losses from Non-operating Section (-)	-	-	-	-
Previous Period Expenses and Losses (-)	425,343	203,959	(221,384)	-52%
Cancellation based on Law No, 7429 (-)		183,704	183,704	100%
Other Extraordinary Expenses and Losses (-)	11,935	888	(11,047)	-93%
14-PERIOD PROFIT OR LOSS	(105,996)	56,867	162,864	154%
15-TAX EXPENDITURE				
Tax And Other Legal Liabilities Provisions (-)	-	-	-	-
16- NET PROFIT OR LOSS FOR THE PERIOD	(105,996)	56,867	162,864	154%

ACTIVE ASSETS TABLE OF TEDAŞ

ASSETS	Previous Period 31.12.2021		Current Period 31.12.2022		Amount Change	Proportional Change
	One Thousand TL	%	One Thousand TL	%	One Thousand TL	%
Current Assets:						
Liquid Assets	5,233	0.06	30,883	0.32	25,650	490%
Securities	1,289,918	14.23	1,660,618	17.22	370,700	29%
Trade Receivables	2,385,634	26.33	2,046,147	21.22	(339,487)	-14%
Other Receivables	3,197,971	35.29	3,416,374	35.44	218,403	7%
Stocks	4,225	0.05	3,452	0.04	(774)	-18%
Construction and Repair Contract Costs Over the Years	-	-	-	-	-	-
Prepaid Expenses and Accrued Expenses for Future Months	13,679	0.15	19,900	0.21	6,221	45%
Other Current Assets	5,992	0.07	9,176	0.10	3,183	53%
Total Current Assets	6,902,652	76.17	7,186,549	74.54	283,897	4%
Fixed Assets						
Trade Receivables	-	-	-	-	-	-
Other Receivables	-	-	-	-	-	-
Financial Fixed Assets	-	-	-	-	-	-
Tangible Fixed Assets	2,056,527	22.69	2,144,743	22.25	88,215	4%
Intangible Fixed Assets	103,024	1.14	309,835	3.21	206,811	201%
Depletable Assets	-	-	-	-	-	-
Prepaid Expenses and Accrued Expenses for Future Months	-	-	-	-	-	-
Other Fixed Assets	-	-	-	-	-	-
Total Fixed Assets	2,159,551	23.83	2,454,577	25.46	295,026	14%
Total ASSETS	9,062,203	100	9,641,126	100	578,923	6%

PASSIVE ASSETS TABLE OF TEDAŞ

LIABILITIES AND CAPITAL	Previous Period 31.12.2021		Current Period 31.12.2022		Amount Change	Proportional Change
	One Thousand TL	%	One Thousand TL	%	One Thousand TL	%
SHORT TERM PAYABLES						
Financial Payables	367,498	4.06	354,329	3.68	(13,169)	-4%
Trade Payables	171,942	1.90	198,046	2.05	26,104	15%
Other Payables	1,050,507	11.59	1,089,226	11.30	38,719	4%
Advances Received	56,094	0.62	78,125	0.81	22,031	39%
Construction and Repair Billings Spread Over the Years	-	-	-	-	-	-
Taxes and Liabilities Payable	22,503	0.25	29,160	0.30	6,656	30%
Provisions for Payables and Expenses	-	-	-	-	-	-
Income and Expense Accruals for Future Months	148,419	1.64	162,967	1.69	14,548	10%
Other Short-Term Liabilities	-	-	-	-	-	-
TOTAL SHORT-TERM LIABILITIES	1,816,964	20.05	1,911,852	19.83	94,888	5%
LONG TERM PAYABLES						
Financial Payables	1,715,981	18.94	1,975,546	20.49	259,564	15%
Trade Payables	413,384	4.56	412,906	4.28	(478)	-0,1%
Other Payables	-	-	-	-	-	-
Advances Received	-	-	-	-	-	-
Provisions for Payables and Expenses	78,250	0.86	87,626	0.91	9,376	12%
Income and Expense Accruals for Future Months	280,116	3.09	438,821	4.55	158,705	57%
Other Long Term Liabilities	-	-	-	-	-	-
TOTAL LONG TERM PAYABLES	2,487,732	27.45	2,914,899	30.23	427,167	17%
TOTAL DEBTS	4,304,696	47,50	4,826,751	50.06	522,055	12%
EQUITIES						
Paid-in Capital	21,324,117	235.31	21,324,117	221.18	-	-
Capital Reserves	1,307,631	14.43	1,307,631	13.56	-	-
Profit Reserves	311,401	3.44	311,401	3.23	-	-
Retained Earnings	-	-	-	-	-	-
Retained Losses	(18,079.646)	-199.51	(18,185.642)	-188.63	(105,996)	-0,6%
Net Profit (Loss) for the Period	(105,996)	-1.17	56,867	0.59	162,864	154%
TOTAL CAPITAL	4,757,507	52.50	4,814,375	49.94	56,867	1,2%
TOTAL DEBT AND EQUITY	9,062,203	100.00	9,641,126	100.00	578,923	6%

TEDAŞ PROFIT AND LOSS DISTRIBUTION TABLE

PROFIT AND LOSS DISTRIBUTION	Previous Period 31.12.2021	Current Period 31.12.2022	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
Project Approval Incomes	174,777	246,119	71,341	41%
Provisional Acceptance Income	75,628	148,640	73,012	97%
Final Acceptance Incomes	22,094	43,466	21,372	97%
Other Project Income	-	405	405	100%
Domestic Training	38,252	64,289	26,037	68%
Information Technologies Service Incomes	134,479	303,704	169,225	126%
Expropriation Service Incomes	64,573	71,640	7,067	11%
Income from Audit Activities	15,277	18,019	2,742	18%
Strategy Development Directorate Revenue	-	1,101	1,101	100%
Other Income	127,445	134,330	6,885	5%
GROSS SALES	652,525	1,031,712	379,188	58%
SALES RETURNS	43,204	43,084	(120)	0%
1-NET SALES	609,321	988,628	379,308	58%
Personnel Expenses	229,431	323,465	94,034	41%
Rental Expenses	17,680	25,826	8,146	46%
Domestic Consumption Expenses	7,781	10,712	2,931	38%
Service Procurement Expenses	46,424	70,107	23,683	51%
Information Technology Expenses	85,485	155,732	70,247	82%
Maintenance and Repair Expenses	2,551	1,554	(996)	-39%
Material Expenses	10,486	19,620	9,134	87%
Subscription Share and Contribution Expenses	18,446	61,009	42,563	231%
Mail, Cargo and Communication Expenses	6,442	8,475	2,033	32%
Announcement and Advertising Expenses	72	26	(46)	-64%
Representation and Hospitality Expenses	453	887	434	96%
Legal Expenses	2,526	3,209	683	27%
Tax and Fee Expenses	1,879	2,845	966	51%
Social Service Expenses	7,699	508	(7,190)	-93%
Provision Expenses for Employee Termination Benefits	-	12,107	12,107	100%
COST OF SERVICES SOLD	437,355	696,082	258,727	59%
2-GROSS SALES PROFIT/LOSS	171,966	292,546	120,580	70%
Personnel Expenses	7,162	15,479	8,317	116%
Miscellaneous Expenses	123	457	334	271%
Depreciation and Amortization Expenses	310,744	310,654	(90)	0%
GENERAL MANAGEMENT EXPENSES	318,029	326,590	8,561	3%
3-OPERATING PROFIT/LOSS	(146,063)	(34,044)	112,019	77%
Interest Income	131,765	195,812	64,046	49%
Provisions for Doubtful Receivables	14,632	22,102	7,469	51%
Foreign Exchange Profits	30,131	25,039	(5,092)	-17%
Other Income and Profit from Operations	112,758	121,457	8,699	8%
Income and Profits of the Previous Period	289,541	136,559	-	-
Other Ordinary Income and Profits	4,267	610	-	-
NON-OPERATING INCOME AND PROFITS (+)	583,095	501,579	(81,516)	-14%

PROFIT AND LOSS DISTRIBUTION	Previous Period 31.12.2021	Current Period 31.12.2022	Amount Change	Proportional Change
	One Thousand TL	One Thousand TL	One Thousand TL	%
Provision Expenses (-)	42,566	5,747	(36,819)	-86%
Foreign Exchange Losses (-)	11,292	15,827	4,535	40%
Other Ordinary Expenses and Losses(-)	51,661	234	(51,427)	-100%
Previous Period Expenses and Losses (-)	425,343	203,959	(221,384)	-52%
Cancellation based on Law No.7429 (-)		183,704	183,704	100%
Other Extraordinary Expenses and Losses (-)	11,935	888	(11,047)	-93%
Short Term Borrowing Expenses (-)	231	307	76	33%
NON-OPERATING EXPENSES AND LOSSES (-)	543,028	410,667	(132,361)	-24%
NON-OPERATING INCOME/EXPENSE DIFFERENCE	40,067	90,912	50,845	10%
4-PROFIT OR LOSS FOR THE PERIOD	(105,996)	56,867	162,864	154%
15-) Tax Expenditure				
Tax And Other Legal Liabilities Provisions (-)	-	-	-	-
5-NET PROFIT OR LOSS FOR THE PERIOD	(105,996)	56,867	162,864	154%

There is no profit distribution in the 2022 balance sheet of our institution.

E. RISKS AND EVALUATION OF THE MANAGEMENT BODY

E.1. Information on Risk Management Policy

Determination and implementation of the methods in relation to the determination, analysis, and evaluation of the risks that may arise in the activities aimed at the strategic goals and objectives of our corporation, in the management of processes, and other activities in line with the activities of the Integrated Management System are carried out according to PR.004 Risk and Opportunity Management Procedure.

For the risks specific to Management Systems, the risks within the scope of Occupational Health and Safety Management System (OHSMS) are managed and conducted in accordance with PR.107 Hazard Identification and Risk Assessment Procedure, the risks within the scope of the Food Safety Management System (GGYS) are managed and conducted in accordance with PR.032 GGYS Implementation Procedure, and the risks within the scope of Information Security Management System (ISMS) are managed and conducted in accordance with PR.084 ISMS Risk and Opportunity Management Procedure.

E.2. Information on the Studies and Reports of the Early Risk Detection and Management Committee

Risks are detected using various methods and necessary actions are planned to secure the activities to be performed in relation the desired/undesirable situations or events that may emerge during the activities conducted by the units and to implement the improvements.

The determined risks are defined and monitored by the risk owner in the Integrated Management System Software Risk Assessment Module. The issues detected during the execution of the system and not included in the risk assessment are reported to the relevant unit by the identifying personnel.

Reports on the evaluation of risks are prepared and presented to the Senior Management at the Management Review meeting and at determined periods.

E.3. Forward-looking Risks in Sales, Productivity, Income Creation Capacity, Profitability, Debt/Equity Ratio and Similar Issues

$\text{Net Working Capital Turnover Rate} = \frac{\text{Net Sales}}{\text{Current Assets} - \text{KVYK}}$	1.19	<p>NET BUSINESS CAPITAL TURNOVER RATE: This ratio shows the volume of sales provided by a net business capital of 1 TL and the extent to which the net business capital is effectively used and the turnover rate. It is accepted that the ratio is above 1.</p>
$\text{Current Asset Active Turnover Rate} = \frac{\text{Net Sales}}{\text{Current Asset}}$	1.14	<p>CURRENT ASSET ACTIVE TURNOVER RATE: It is a ratio used to measure the efficiency of current assets. It shows how many times the net sales of current assets are made. The high ratio indicates that the current assets are used efficiently, while the low ratio indicates that the business assets are not used efficiently or that the current assets are overinvested. It is accepted that the ratio is close to 1.</p>
$\text{Equity Turnover Rate} = \frac{\text{Net Sales}}{\text{Equity}}$	1.21	<p>EQUITY TURNOVER RATE: It is a rate that indicates if the company uses its own resources efficiently or not. It is accepted that the ratio is above 1.</p>
$\text{Activity Result Indicator} = \frac{\text{Operating Expenses}}{\text{Net Sales}} \times 100$	33.03	<p>ACTIVITY RESULT INDICATOR: It is found by proportioning operating expenses to net sales. It shows what percentage of net sales revenue corresponds to operating expenses.</p>

F.OTHER ISSUES

F.1. Integrated Management System

Management system practices in our Corporation started with the establishment of ISO 9001 Quality Management System in 2017. In 2018, ISO 22000 Food Safety, in 2020 ISO 27001 Information Security and finally in 2021 ISO 45001 Occupational Health and Safety Management Systems were established and implemented.

In 2022, the Integrated Management System (EYS), which combines management systems under a single roof for easier and more efficient management, was implemented. In this context, the EYS Commission was established and the EYS Representative, EYS Team, EYS Unit Representatives and EYS Internal Auditors were determined and announced.

EYS common documents were revised in line with the work carried out with the EYS Commission. Management systems policies and handbooks were unified and the EYS Handbook and EYS Policy were published on 01.12.2022 and announced to the personnel through TEDAŞ communication channels.

Integrated Management System internal audits were carried out between 04.10.2022-21.10.2022. A Management Review Meeting (YGG) was held on 23.11.2022 within the scope of the IMS, taking into account the situations identified in internal audits. Between 05.12.2022-14.12.2022, EYS External Audits were conducted at Central Units, Regional Directorates and Training and Certification Centers and no nonconformities were observed as a result of the audits.

F.2. Information Security Management System

It is provided in our corporation the monitoring, coordination, and continuity of the Information Security Management System (BGYS), which was certified in 2020.

Internal audit question lists were revised in September within the scope of EYS (BGYS), and an internal audit plan was formed. The EYS (BGYS) internal audits were carried out between 04.10.2022-21.10.2022 t in the Head Office Units, Regional Directorates and Training and Certification Centers.

The Management Review Meeting was held on 23.11.2022 and the EYS (BGYS) Performance Report issued by the relevant unit was presented to the Senior Management during the meeting.

Before the EYS (BGYS) external audit, online trainings were organized/followed via "tedasakademi@tedas.gov.tr" address.

External audits within the scope of EYS (BGYS) were carried out on 05-14.12.2022.

Preliminary control, control, and approval procedures of the documents have been carried out during the year within the scope of BGYS.

F.3. Internal Control

In our corporation, Internal Control System studies have been initiated upon the Authority Approval received on 04.06.2020 and numbered E-39826. Within this scope, TEDAŞ Internal Control System Implementation Principles have been published and "TEDAŞ Internal Control Monitoring and Guidance Board" and "TEDAŞ Public Internal Control Standards Compliance Action Plan Preparation Group" have been created.

TEDAŞ Public Internal Control Standards Compliance Action Plan for 2022-2023 prepared by the Preparation Group, evaluated by the Monitoring and Steering Committee and approved by the Approval of the Authority on 31.12.2022 it was sent to the Ministry of Treasury and Finance on 06.01.2022 It was published on the official website of our organization and announced to all staff.

TEDAŞ 2021 Internal Control System Evaluation Report was approved by the Approval of the Authority on 11.04.2022 and sent to the Ministry of Treasury and Finance on 11.04.2022 and to the Presidency of Strategy and Budget on 13.04.2022.

2022 Internal Control Commitment Declaration was signed and published on the official web address of the Agency. On 16.05.2022, the Internal Control Brochure was updated and published on TEDAŞ intranet page.

The activities/developments carried out in the first 6-month period for the 2022-2023 TEDAŞ Public Internal Control Standards Compliance Action Plan were followed up and the first 6-month evaluation report of the 2022-2023 Public Internal Control Standards Compliance Action Plan for 2022-2023 was submitted to the senior management in the action plan format on 29.09.2022.

Between 14.11.2022 -25.11.2022, the Internal Control System Questionnaire was applied to all personnel and TEDAŞ 2022 Internal Control System Evaluation Report, prepared as a result of the analysis and internal control system evaluations, will be sent to the Ministry of Treasury and Finance following the approval of the senior management.

F.4. Communication Activities

Media and tools such as intranet, SMS, e-mail, and meetings are used for internal and external communication, and the Request and Suggestion System is used as a feedback mechanism.

F.5. Strategic Plan of 2019- 2023

TEDAŞ Strategic Plan of 2019-2023 was approved with the letter dated 12.12.2019 and numbered 4849 of the Directorate of Strategy and Budget Presidency and put into practice with the Circular dated 10.02.2020 and numbered 2020/1 of the Ministry of Energy and Natural Resources. The aforementioned Strategic Plan has been updated as a result of the requests and evaluations made by the units and the draft plan prepared has been submitted to the Ministry of Energy and Natural Resources. The draft plan, which was approved by the letter of our Ministry dated 30.12.2021 and numbered 96683, was sent to the Presidency of Strategy and Budget and approved by the letter of the said Presidency dated 21.01.2022 and numbered 11305 and is still in force.



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